

# ANNUAL REPORTS



OF THE  
**TOWN OFFICERS**

OF THE  
**TOWN OF ORLEANS**

FOR THE YEAR  
**1997**





Betty Bott



Phil Goodwin



Joan Christopher



Ginny Clarendon



Reggie Collyer



Martha Corbett



Belle Elmer



Mary Kelsey  
Co-Chair



Bonnie Snow  
Co-Chair



Fran Heffner



Bonny Friedman



Bill Herrlich



Trum Huntington



Russ Jalbert



Anne Lennon



Peter Melora North



Joe Carroll



Gussie McKusick



Marion Young



William Quinn



Bobbie Thomsen



Ruth Vought



Mary Wilcox



Katherine Nenneman

Not Pictured: Gordon Clark, Hunter Craig, Carolyn Pratt, DomenicProtano



This Book is dedicated  
to the memory of  
**William "Sparky" I. Livingston**  
1927 - 1997



*Orleans Board of Selectmen Chairman Beverly Singleton conveyed the feelings of everyone who knew Sparky at his memorial service...*

"Wherever we go, we are reminded of how much Sparky meant to us and how much we are going to miss him.

He wasn't at the Veteran's Day services this week...and he won't be here to put flags on our veteran's graves next May. Going to the post office isn't the same...because he's not there for a chat. Someone else will have to fill his shoes on election day...and the land bank referendum is coming up.

And, the green chair, over by the window in the selectmen's room, has been empty for months. We still look over there hoping to ask Sparky a questions...or hoping for some advice...but he's not there. Yes...we miss him!

We've heard Sparky described as...a loving husband...a thoughtful and gentle man...a good friend...a hard worker...a devoted citizen...a true patriot...our historian...the sixth selectman...a man of unusual common sense. He was all of that...and much more.

I won't try to list all of the things he did...officially and unofficially...to serve his town. The list is too long, and most of you could do a better job of it than I could. But there is one role he played, that everyone in town will miss, whether they know it or not.

Thomas Jefferson told us, "The price of freedom is eternal vigilance." Sparky lived by those words. He believe in vigilance.

He kept a constant eye on town hall, and rarely missed a selectmen's meeting. Sometime he listened. Sometimes he participated. Sometime he agreed...and sometime he disagreed. But, he was always there...watching and listening...with eternal vigilance...paying the price of freedom for all of us in Orleans.

Yes, all of us miss him."

# INTERESTING FACTS

Present Population as of 1/1/97 ..... 6,767

**Permanent Residents**

    17 years of age and over ..... 5,876  
    0 to 17 years of age ..... 891

Summer Population as of 1/1/97 ..... 21,000

Registered Voters as of 6/30/97 ..... 5,112  
    Democrats as of 6/30/97 ..... 887  
    Republicans as of 6/30/97 ..... 1,513  
    Unenrolled as of 6/30/97 ..... 2,708  
    All Others ..... 4

Registered Voters as of 12/31/96 ..... 5,152

Town Meeting Quorum ..... 257

5% of Registered Voters as of 12/31/96 ..... 257

## **COMMITTEE MEETINGS**

### **Conservation Commission**

Hearings held on First and Third Tuesday of every month at 2:00 p.m.  
Work meetings held every Tuesday at 1:00 p.m.  
(except when there is a fifth week in a month)

### **Planning Board**

Second and Fourth Tuesday at 7:00 p.m.

### **Site Plan Review**

First and Third Wednesday at 10:30 a.m.

### **Solid Waste and Recycling**

First Wednesday at 8:00 a.m.

### **Economic Development**

Second and Fourth Wednesday at 7:30 a.m.

### **Selectmen**

Every Wednesday at 6:30 p.m.

### **Board of Appeals**

First and Third Wednesday at 7:30 p.m.

### **Board of Health**

First and Third Thursday at 1:00 p.m.

### **Architectural Review**

First and Third Thursday at 7:00 p.m.

### **Old King's Highway Historic District Commission**

First and Third Thursday at 7:30 p.m.

### **Water Advisory Board**

First Wednesday at 1:00 p.m.

### **Commission on Disabilities**

Second Friday at 10:00 a.m. First Station

### **Council on Aging**

Third Wednesday at 1:00 p.m. — Community Room

### **Snow Library Trustees**

Second Tuesday at 7:00 p.m. - Library

**All other boards, committees and commissions meet on an as needed basis with all meetings posted at the Town Hall through the Town Clerk's office.**

## **IN MEMORIAM**

**JAMES COFSKY**

Custodian COA  
1979-1993

**LAWRENCE L. ELLIS**

Fire Department Chief  
1953-1981

**BRUCE R. HIGGINS**

Highway Department Head Mechanic  
1981-1997

**BENJAMIN R. DAVIS**

Burial Agent

**ROBERT L. "BUSHY" FREEMAN**

Orleans Fire Department  
1950-1982  
Orleans Fireman's Relief Association Member

**GENE SPAGNOLI**

Friends of Snow Library

**WILLIAM I. "SPARKY" LIVINGSTON**

Call Fireman  
1951-1981  
Cape Cod Transportation Committee  
1990-1995  
Elections  
1968-1997  
Plan Evaluation Committee  
1990-1992  
Rescue Squad  
1965-1966  
Town Government Study Committee  
1976  
Water Commissioner  
1974-1987  
Water Quality Task Force  
1982-1984  
Water Resources Regional Advisory Council  
1986-1997  
Recipient of the Selectmen's 1994 "Good Citizenship Award"

**VIRGINIA J. COOK**

Council on Aging  
Friends of Snow Library

**FREDERICK R. JOHNSON**

Friends of Snow Library

**REPRESENTATIVE IN CONGRESS**

Tenth District

William Delahunt  
146 Main Street  
Hyannis, MA 02601

(508) 771-0666  
(800) 870-2626

**SENATOR IN GENERAL COURT**

Cape & Islands District

Henri S. Rauschenbach  
State House Room 421  
Boston, MA 02133

(617) 722-1570

**REPRESENTATIVE IN GENERAL COURT**

Fourth Barnstable District

Shirley Gomes  
State House Room 156  
Boston, MA 02133

(617) 722-2256  
(617) 722-2774 Fax

**SENATOR IN CONGRESS**

Edward Kennedy  
2400 John F. Kennedy Federal Building  
Boston, MA 02203

(617) 565-3170

**SENATOR IN CONGRESS**

John Kerry  
1 Bowdoin Square – 10<sup>th</sup> Floor  
Boston, MA 02114

(617) 565-8519

**ACTING GOVERNOR**

Paul Cellucci  
State House Room 360  
Boston, MA 02133

(617) 727-3600

# TOWN OFFICERS

1997

**ELECTIVE**

**TERM EXPIRES  
MAY**

**Moderator**

Duane P. Landreth (re-elected 5/97) 1998

**Board of Selectmen (5)**

Beverly G. Singleton, Chairman 1998  
Francis E. Suits (re-elected 5/97) 2000  
Ronald A. Adams 1999  
James E. DeWitt 1999  
Richard W. Philbrick 1998

**Park Commissioners (5)**

Richard W. Philbrick, Chairman 1998  
Francis E. Suits 2000  
Ronald A. Adams 1999  
James E. DeWitt 1999  
Beverly G. Singleton 1998

**Water Commissioners (5)**

James E. DeWitt, Chairman 1999  
Francis E. Suits 2000  
Ronald A. Adams 1999  
Richard W. Philbrick 1998  
Beverly G. Singleton 1998

**Barnstable Assembly of Delegates**

George R. Christie, Jr. 12/98

**Board of Health (5)**

Gail R. Rainey, Chairman 2000  
David Quinn (elected 5/97) 2000  
Priscilla O. Hamilton 1999  
Robert J. Wineman 1999  
Augusta McKusick 1998  
Charles Groezinger 1997

**Constables (2)**

George W. Cahoon, Jr. 1998  
Robley E. Fulcher, Jr. 1998

**Housing Authority (5)**

Jacquelin Philbrick, Chairman 1998  
Robert J. Bartels 2001  
Todd Holland 2000  
Andrea Hibbert (re-elected 5/97) 2002  
William Rangnow, (State Appointee) 1997

**Trustees of Snow Library (7)**

John Fletcher, Chairman 1998  
Nora Hersey (re-elected 5/97) 2000  
Felicia Holden (elected 5/97) 2000

Maclean Kirkwood, Jr. (elected 5/97) 2000  
Barbara Cole (elected 5/97) 1999  
Walter Schardt 1999  
Skip Rozin 1998  
James T. Burgess 1997  
Bobi Eldridge 1997  
Mary Chapman (resigned 1997) 1999

**Orleans School Committee (5)**

John McCormick, Chairman 1999  
Robert Jones 2000  
Pam Jordan 1999  
Marilyn Whitelaw 1998  
Jacqueline Reynolds 1998

**Nauset Regional School Committee**

Charlotte R. McCully (re-elected 5/97) 2000  
Truman Henson, Jr. 1999  
Margie Fulcher 1998

**SPECIAL DISTRICT ELECTION**

**TERM EXPIRES  
DECEMBER**

**Old Kings Highway Regional  
Historic District Committee (5)**

Christopher R. Miner, Chairman 1997  
Kenneth J. Coleman (elected 11/97) 2001  
Soren Spatzck-Olsen 2000  
Pamela Quinn 1999  
William Quinn, Jr. 1998  
Dorofei Klimshuk (Board of Selectmen appointee) 1998  
Robert Gibson (Board of Selectmen appointee) 1997  
Elizabeth Schuman, Secretary

**APPOINTED BOARDS, COMMISSIONS  
and COMMITTEES**

**TERM EXPIRES  
JUNE**

**ADA Coordinator for Self Evaluation**

Elizabeth Smith 1998

**Architectural Review Committee  
(5 regular, 2 associate)**

Richard Morongell, Chairman 1998  
Jullian T. Baird 2000  
Suzanne Besciak 2000  
Cassandra Carroll 1999  
Chauncey Williams 1999  
Ruth Hogan - Associate 1998  
Pia MacKenzie 1997  
Kelly Lasko, Secretary

**Board of Assessors (3)**

Anne Ekstrom, Chairman 1998  
David A. Lyttle (appointed 7/97) 2000  
Vincent Caruso 1999  
Barbara Vaughn McCoy 1997

**Barnstable County Coastal Resources Committee**

John Rosenquest  
Mark Zivan, Alternate

**Barnstable County HOME Consortium - Orleans Representative**

Arthur Matott 6/00

**Bicentennial Commission (22)**

Mary Kelsey, Co-Chair 1998  
Bonnie Snow, Co-Chair 1998  
Elizabeth Bott 1998  
Bonny Burk-Friedman 1998  
Joseph Carroll 1998  
Virginia Clarendon 1998  
Regina Collyer 1998  
Hunter Craig 1998  
Isabel Elmer 1998  
Phillip Goodwin 1998  
Frances Hefner 1998  
William Herrlich 1998  
Russell Jalbert 1998  
Anne Lennon 1998  
Augusta McKusick 1998  
Katherine Nenneman 1998  
Melora "Peter" North 1998  
Bobbie Thomsen 1998  
Ruth Moore Vought 1998  
Joan Christopher - Honorary 1998  
Martha W. Corbett - Honorary 1998  
William Quinn, Sr. - Honorary 1998  
Marion Young - Honorary 1998  
Trumbull Huntington (resigned) 1998

**Bikeway Committee (7)**

Richard Morongell, Chairman 2000  
Kevin Higgins 1999  
Lawrence Smith 1999  
Robert Korn 1998  
Vivian Penniman 1998

**Building Code Board of Appeals (5)**

Peter Coneen, Chairman 2002  
Dorofei Klimshuk 2002  
Nathaniel Pulling 1999  
Robert A. Gibson 1998  
Andrew Miao 1998

**Cable Television Advisory Committee (5)**

Roger Strawbridge, Chairman 1998  
H. Walcott Brown 1998  
Lawrence White 1997  
Frank Eaton 1997

**Cape Cod Commission**

Herbert Olsen 4/99

**Cape Cod Joint Transportation Committee**

William I. Livingston (deceased)

**Cape Cod Municipal Health Group**

David Withrow

**Cape Cod Regional Transit Authority**

John F. Kelly

**Cape Cod Regional Technical****High School District (2 Orleans representatives)**

Janet Sullivan 1998  
Roger Rioux 1999

**Com/Electric Building Study Committee**

(constituted by Board of Selectmen 12/96)

Robert Bersin 3/1997  
Todd Bunzick 3/1997  
Peter Coneen 3/1997  
Dwayne DeWitt 3/1997  
Jan Higgins 3/1997  
William Stokes 3/1997  
James Trainor 3/1997

**Commission on Disabilities (9)**

Brooks S. Thayer, Chairman 2000  
Roseanne Ferullo 2000  
Bonny Burk-Friedman (appointed 12/97) 2000  
Linda Coneen (appointed 12/97) 1999  
Elizabeth Smith 1999  
Jeanne Walker 1999  
Robert Rotti 1998  
Alexander Bruce 1998  
Pamela Quinn 1998  
William T. Vautrinot, Chairman (resigned 9/97) 1999  
Ronald Conte (resigned 7/97) 1999

**Conservation Commission****(7 members and 3 associates)**

Frank H. Hogan, Chairman 1999  
Arnold Henson 2000  
Willard Stowell 2000  
William Parish 2000  
Frederick Little 1999  
Charles H. Groezinger 1998  
George R. Christie, Jr. 1998  
Adrienne Pfluger, Associate (appointed 6/97) 2000  
Andree Yager, Associate (appointed 9/97) 1999  
Robert Anslow, Associate (appointed 8/97) 1998  
Lawrence Mish 1997  
James Snedecor 1997  
Nancy A. Hurley, Secretary

**Conservation Restriction Task Force**

(Constituted by the Board of Selectmen 1/97)

Vincent Caruso	4/1997
Allen Gibbs	4/1997
Arnold Henson	4/1997
Sherman Reed	4/1997
James Snedecor	4/1997
Charles Thomsen	4/1997

**Council on Aging (7)**

John M. Kelly, Chair	1999
Regina Collyer, Co-chair	1998
Martin Diament (appointed 10/97)	2000
Vincent H. Anderson (appointed 7/97)	2000
Karen Etsell	1999
Jacquelyn S. Peno	1998
Clotilde A. Davis	1998
Robert Puckett	1997
Harriet Cole Royal	1997

**Council on Aging Building Committee (7)**

(Constituted by the Board of Selectmen May, 1997)

Brooks Thayer, Chairman	2000
Keith Campbell	2000
Emerson Davis	2000
Robert Puckett	2000
Pamela Quinn	2000
Elizabeth Smith	2000
Virginia Snedecor	2000
John Kelly, Ex Officio	

**Cultural Council (up to 22)**

Arthur K. Gardiner, Chairman	11/1998
Richard M. Hatch (appointed 4/30/97)	4/2000
Barbara Strawbridge (appointed 6/25/97)	6/2000
Melora "Peter" North (appointed 6/25/97)	6/2000
Mary Salter (appointed 12/3/97)	12/2000
Sara Chapman	7/1999
Lorraine Ackerman	7/1998
Diane Johnson	7/1998
Barbara Uhl	7/1998
Renate Wasserman	11/1997
Janet H. Sullivan	10/1997
David Laning	7/1997
Kim Possee (resigned 9/97)	6/1999
Joan Willoughby (resigned 9/97)	6/1998
Carol Kleban (resigned 6/97)	6/1998
JoAnne Barsumian (resigned 6/97)	10/1997
Linda Collins (resigned 5/97)	10/1997

District Finance Committee

**Tri-Town Septage Treatment Plant**

Stewart Broatch (Board of Selectmen appointee)	
David Withrow (Town Administrator appointee)	
Brooks Woods (Finance Committee appointee)	

**Economic Development Council**

(constituted by the Board of Selectmen 11/96)

Duane Landreth, Chairman	2000
Mefford Runyon	2000
W. Curtis Collyer	1999
Todd Thayer	1999
D. Jeffrey Karlson	1999
Kenneth Alman	1998
Patricia Silverman	1998
Christopher Wells, Clerk (non-voting)	2000
John Kelly, Town Administrator, ex officio	

**Emergency Planning Committee**

Robert Canning, Health Agent	
Robert Bersin, Highway Manager	
Raphael Merrill, Fire Chief	

**Employees Health Insurance Committee**

Ernest Butilier	
John DeFoe	
John F. Kelly	
Dorothy Palin	
Amy Sanders	
Marie Oppelaar	
Rick Harris	

**Fence Viewer**

Dorofei Klimshuk	6/1999
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**Finance Committee (9)**

Appointed by Moderator	
Sherman Reed, Chairman	2000
Gail Meyers-Sharman (appointed 7/97)	2000
Harry Mirick (appointed 7/97)	2000
Edward Kleban	1999
Robert Jamison	1999
Brooks Woods	1999
Steven Minninger	1998
Molly Hidden	1998
Blair Tingley	1998
Richard Nenneman	1997
Walter McPhee	1997

**Historical Commission (7)**

Charles H. Thomsen, Chairman	1998
Russell Broad	1999
Elizabeth B. Davis	1999
Bonnie Snow	1998
Roderick McColl	1998
William P. Quinn, Sr.	1997
Harry H. Howard	1997

**Housing Task Force (7)**

Debbra Barton, Chairman	1998
Todd Holland (appointed 4/97)	2000
Judith H. Whitney	2000

David Willard	2000	Peter Rice	8/1997
Andrea C. Hibbert	1999	James Snedecor	8/1997
Erica Parra	1998	John Sully	8/1997
Winifred Fitzgerald	1998	Philip Scola	8/1997
Alexandra Dunn (resigned)	1999	David Withrow	8/1997
Victoria Goldsmith, ex officio	2000	George Walker	8/1997
		David Mitchell	8/1997
<b>Insurance Advisory Committee (5)</b>			
Robert Zenke, Chairman	2000	<b>Open Space Committee (7)</b>	
Joseph McGann (appointed 10/97)	2000	David Shactman, Chairman	2000
Merwin B. Smith, Secretary	1999	Steven Montoya	1999
Paul H. Gregg	1999	Allen Gibbs	1998
George Q. Cully, Jr.	1999	Douglas Long	1998
A. Scott Montgomery, ex officio	1999	Mary-Jac Hatch	1998
Anne Fusco LeMaitre, ex officio		Anne L. Donaldson	1997
		Michele Belmont (resigned 9/97)	1999
		Connie A. Baci, Secretary	
<b>Keeper of the Town Pump</b>			
Leonard Sparrow	1997	<b>Personnel Advisory Board (5)</b>	
<b>Local Comprehensive Planning Committee</b>			
Kate Davis, Chairman (resigned 9/97)	1997	Philip Halkenhauser, Chairman	1999
James Snedecor	1997	Anita Rogers, Clerk	2000
William Vautrinot	1997	Anthony R. Bott	1998
Andrea Hibbert	1997	Harriett Spagnoli (resigned)	1998
Priscilla Hamilton	1997	<b>Planning Board (5 regular, 2 associate)</b>	
Robert Wright	1997	Al Conklin, Chairman	1999
George Walker	1997	Mark Zivan (appointed 12/97)	2000
Paul Halkiotis	1997	Ronald DiLauro	1999
Keith Campbell	1997	Nathaniel Pulling	1998
		Sims McGrath	1998
		E. John Wherry, Jr., Associate (appointed 12/97)	2000
		Charles S. Hart, Associate	1998
		George H. Walker (resigned 8/97)	1999
		William T. Vautrinot (resigned 9/97)	1997
		Janet Albahari, Secretary	
<b>Marine Water Quality Task Force</b>			
(established by May, 1996 Town meeting)		<b>Pleasant Bay Resource Management Plan</b>	
Joseph McCarthy, Chairman	1999	<b>Steering Committee</b>	
Truman Henson Sr. (appointed 7/97)	2000	R. Bruce Hammatt, Jr.	1998
Margaret Wineman	1998	<b>Recreation Commission (5)</b>	
Wyman Uhl	1998	Nancy Chase Smith, Chairman	1999
Kathleen Tringale (resigned 12/97)	1999	Beverly Fuller	1999
C. Stanley Hart	1997	Paul O. Fulcher	1998
		Clayton Reynard	1997
		Beth Ellen Higgins(resigned)	1998
<b>Municipal Golf Course Study Committee (up to 24)</b>			
(constituted by the Board of Selectmen 7/96)		<b>Right To Know Law</b>	
W. Curtis Collyer, Chairman	8/1997	Raphael A. Merrill, Municipal Coordinator	
Patricia Bolduc	8/1997	Robert Canning, Acting Municipal Coordinator	
Paul Colwell	8/1997	<b>Sarah Brown Scholarship Committee</b>	
Hunter Craig	8/1997	James Scanlon	
John Chatterton	8/1997	Nick Muto	
Temple Cumiskey	8/1997	John F. Kelly	
Weston Dreher	8/1997		
James Flynn	8/1997		
John Hockman	8/1997		
Harold Hartwick	8/1997		
Paul Marinaccio	8/1997		
Louis Morongell	8/1997		
James Murphy	8/1997		
Karl Peterson	8/1997		
James Rosato	8/1997		

**Shellfish Advisory Committee (7)**

John M. Finan, Chairman	1998
John Baldwin (appointed 1/97)	2000
John Winslow (appointed 8/97)	2000
Peter Ho (appointed (8/97)	2000
Augusta McKusick	1999
George Q. Cully, Jr.	1999
Brian Gibbons	1998
James Harrington	1997

**Site Plan Review Committee (7)**

Jon Eitelbach, Building Commissioner, Chairman
Paul Halkiotis, Town Planner (resigned 6/97)
Robert Canning, Health Agent
Sandra Macfarlane, Conservation Agent
Charles Medchill, Water superintendent
Steven Edwards, Deputy Fire Chief
Robert Bersin, Highway/Disposal Manager

**Solid Waste Advisory Committee (7)**

J. Stewart Broatch, Chairman	2000
Ellie Zeeb	2000
Burton M. Golov	1999
Hubbard M. Rattle	1999
Jean Gardiner	1998
Augusta McKusick (Board of Health appointee)	1997
Bernard Spieker (resigned 1/97)	1998

**Town Hall Feasibility Study Committee (7)**

(constituted by the Board of Selectmen 8/97)	
William Stokes, Chairman	1998
Cecelia Hirschberg	1998
John Kelly	1998
James E. DeWitt	1998
James Trainor	1998
Brooks Thayer	1998
John Kelsey	1998
Sherman Reed, ex officio (non-voting)	1998

**Traffic Study Committee (7)**

William I. Livingston, Chairman (deceased)	1998
John J. Ehrmantraut	2000
Howard A. Ritzman	2000
Nathaniel Pulling	1999
William R. Stone, Police Chief	
Robert Bersin, Highway Manager	
Raphael A. Merrill, Fire Chief	

**Veterans' Grave Officer**

Robert B. Larrimore
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**Water Advisory Board (5)**

Marjorie Uhl, Chairman	1998
Kenneth McKusick	2000
Paul O'Connor – Planning Board appointee (1/97)	1999
Robert A. Rich	1998
Robert J. Wineman - Board of Health appointee	1998

**Windmill Site and Restoration Committee (15)**

William P. Quinn, Sr., Chairman	1997
David Clarendon	1998
Harold W. Martell	1998
Oscar Ridley	1998
Anthony Gorczyca	1998
John Brigham	1997
Harry Felsenthal	1997
Randoiph Kruger	1997

**Zoning Board of Appeals (5 regular, 3 associate)**

Susan B. Christie, Chairman	1999
John W. Kelsey	1999
Richard Cole	1998
Craig Johnson	2000
Elizabeth L. Henson	2000
Peter Hunter, Associate (appointed 1/97)	1999
Thomas Yonce, Associate	1998
Ann Shafracker, Associate	1998
Sarah Wickwire, Secretary	

## **DEPARTMENT and SPECIAL PERSONNEL**

### **Accounting**

David Withrow, Director of Municipal Finance/  
Town Accountant  
Rechella Butilier, Ass't Town Accountant  
Greta Avery, Principal Account Clerk

### **Animal Control Officer**

Animal Rescue League  
Lynda J. Brogden, Manager

### **Animal Inspector**

Elizabeth P. Nale (resigned)  
Donna Leonard, Assistant

### **Assessing**

Kenneth Hull, Assessor/Appraiser  
Dorothy R. Herold, Principal Clerk  
Eleanor Marinaccio, Principal Clerk  
Jacqueline Reycroft, Business Manager

### **Building**

Jon Eitelbach, Buildings Commissioner  
Bob Walton, Ass't Insp. of Buildings/  
Code Enforcement Officer  
Roland Bassett, Jr. Wiring Inspector  
Jeffrey Spiegel, Alternate Wiring Inspector  
Scott Van Ryswood, Plumbing & Gas Inspector  
Larry Baker, Alternate Plumbing & Gas Inspector  
Kelly Lasko, Principal Clerk

### **Burial Agents**

David Hunt

### **Civil Defense**

Raphael A. Merrill  
Richard Nickerson

### **Town Clerk**

Jean Wilcox, Town Clerk (retired 5/97)  
Anne Lennon, Town Clerk (appt. 7/97)  
Anne Lennon, Assistant Town Clerk (to 7/97)  
Ronnie Jamieson, Assistant Town Clerk (app't 7/97)

### **Conservation**

Sandra Macfarlane, Conservation Administrator/  
Marine Biologist  
Nancy Hurley, Secretary

### **Council on Aging**

Elizabeth Smith, Executive Director  
Cynthia May, Principal Clerk (app't 9/97)

Patricia Zarrelli, Temp Sr. Clerk  
(app't 1/97 resigned 9/97)  
Natalie Chapin, Sr. Outreach Worker  
Joan Diament, Sr. Outreach Worker (resigned 9/97)  
Marilyn Schofield, Sr. Outreach Worker (app't 12/97)  
Sandra Chernick, Friendly Visitor Coordinator  
(app't 7/97)  
Evelyn Sheffres, Coordinator of Friendly Visitor Program  
Carolyn Witt, Client Services Provider

### **Custodians**

Christian Hobbs, Council on Aging  
(app't 2/97; resigned 12/97)  
James Stanfield, Snow Library  
Robert Leite, Police Station  
Candee Roberts, Town Hall

### **Election Workers**

Esther Bielby (D) Teller  
Francis B. Bonner (D) Teller  
Marion Campbell (D) Teller  
Gloria Edwards (R) Teller  
Paul Edwards (R) Teller  
Winifred W. Feightner (U) Teller  
Rita Gridle (D) Teller  
Jean Herbert (R) Teller  
Jean Kuhn (U) Teller  
Blanche Landwehr (U) Teller  
Winifred Little (U) Teller  
William I. Livingston (R) Warden (deceased)  
Teresa McCormick (R) Teller (app't Warden 1/98)  
Gloria Mellin (D) Teller  
Ruth G. Nelson (D) Deputy Warden  
Robert W. Pearl (R) Deputy Warden  
Joan S. Reed (R) Teller  
Harold Rusch (R) Teller  
Joan W. Spieker (U) Teller  
Rosemarie Suits (R) Teller  
Beatrice Viau (D) Deputy Clerk  
Mary Walker (D) Teller  
Olive R. Westa (D) Teller  
Virginia Wiley (U) Teller

### **Fire Department/Rescue Squad**

Permanent Full Time Firefighters  
Raphael A. Merrill, Fire Chief  
Steven P. Edwards, Deputy Chief - EMT  
Clayton B. Reynard, Lieutenant - EMT  
Richard J. Harris, Lieutenant - Paramedic  
Kenneth N. Mayo, Lieutenant - EMT  
Paul V. Tassi, Lieutenant - EMT  
Craig H. Bodamer, Firefighter - Paramedic  
Robert E. Felt, Firefighter - Paramedic  
Michael A. Gould, Firefighter - EMT  
Anthony L. Pike, Firefighter - Paramedic

William P. Quinn, Firefighter - EMT  
William R. Reynolds, Firefighter - EMT  
Donald W. Taber, Firefighter - EMT  
Peter A. Vogt, Firefighter - Paramedic

#### **Fire Clerk/Dispatcher**

Susan L. Swanson

#### **Call Firefighters**

Ronald A. Deschamps, Lieutenant  
Minot S. Reynolds, Lieutenant  
Matt Andre, Firefighter - EMT  
Kenneth C. Freeman, Firefighter  
Ira Freidman, Firefighter  
Paul Moore, Firefighter  
Allen R. Nickerson, Firefighter - EMT  
Jeffrey O'Donnell, Firefighter  
James Ostrander, Firefighter - Paramedic  
Lowell Outslay, Firefighter  
Anthony J. Quirk, Firefighter  
John Quigley, Firefighter  
James M. Reynolds, Firefighter  
Robert H. Reynolds, Firefighter  
Ronnie A. Reynolds, Firefighter  
Timothy J. Reynolds, Firefighter  
Brooks Thayer, Firefighter - EMT  
Nathaniel Reese, Paramedic  
Micki Quinn, Firefighter - EMT  
Leslie Hirst, EMT

#### **Harbormaster/Shellfish**

Dawson Farber IV, Harbormaster/Shellfish Constable  
Gardner Jamieson, Ass't Harbormaster/  
Shellfish Constable  
George Q. Cully, Jr., Deputy Shellfish Constable

#### **Health Department**

Robert J. Canning, Health Agent  
Patricia J. Ballo, Assistant Health Agent  
Lois R. Ames, Principal Clerk  
Barbara R. Strawbridge, Clerk/Typist  
Laura B. Brennan, Clerk/Typist  
(App't to Water Dept 6/97)  
Karen Faherty, Clerk/Typist  
(app't 9/97)

#### **Herring Run**

Robley Fulcher, Jr.  
Scott Johnson

#### **Highway/Disposal Department**

Robert Bersin, Highway/Disposal Manager  
Matthew Muir, Disposal Foreman  
Daniel Brightman, Mechanic (resigned )  
John Duble, Maintenance Man  
John Hurd, Transfer Station Operator  
(resigned )  
Stephen Burgess, Sr., Maintenance Man/  
Equipment Operator  
Richard Bowen, Laborer  
John DeFoe, Maintenance Man  
Bruce Higgins, Sr. Maintenance Man/  
Mechanic Ass't  
James Higgins, Highway Foreman  
Dale Smith - Maintenance Man  
Jean Morceau, Principal Clerk

#### **Library**

Anne O'Brien, Librarian  
Mary Reuland, Assistant Director  
Susan Kelley, Youth Services Librarian  
Patricia E. Noll, Administrative Aide  
Julie Ann Russell, Tech Services Coordinator  
Tavi Prugno, Staff Librarian  
Barbara Quattrone, Staff Librarian  
Mary Chrane, Library Assistant  
Mary Fitzgerald, Library Assistant  
Linda Gordon, Library Assistant  
Melody Gulow, Substitute Library Assistant  
(app't 2/97)  
Dorothy Roper, Library Assistant  
Elizabeth Stelle-Jeffers, Library Assistant  
(app't 9/97)  
Claire Morris, Library Aide (app't 6/97)  
Bonnie Twombly, Library Aide (resigned 6/97)  
Maryanne Dow, Page (resigned 6/97)  
Katherine Kirkbridge, Page (app't 7/97)

#### **Park**

Paul O. Fulcher, Superintendent  
Dorothy L. Palin, Assist. to Park Superintendent  
Richard W. McKean, Foreman  
Sheila M. Avellar Greene, Maintenance  
Cheryl Esty, Maintenance  
Frank H. Poranski, Maintenance  
George W. Cahoon, Jr., Maintenance  
Lee Miller, Beach Superintendent

#### **Police**

William R. Stone, Chief of Police  
John C. Fitzpatrick, Lieutenant  
Timm W. Gould, Sergeant  
Kenneth A. Greene, Sergeant  
Richard N. Smith, Jr., Sergeant  
Richard C. Jones, Sergeant  
David R. Hagstrom, Patrolman/Detective

Melissa E. Novotny, Patrol Officer  
Ernest E. Butilier, Patrolman  
Jeffrey Finnegan, Patrolman  
James M. Gage, Jr., Patrolman  
Kevin L. Higgins, Patrolman  
Howard M. Pavlofsky, Patrolman  
James P. Rosato, Patrolman  
Matthew P. Watts, Patrolman  
Kevin H. Wells, Patrolman  
Glenn P. Wilcox, Patrolman  
Duane C. Boucher, Patrolman  
James C. McMakin, Patrolman  
Kerry A. O'Connell, Patrol Officer  
Douglas Bohannon, Reserve Officer  
Douglas Davis, Reserve Officer  
Paul O Fulcher, Reserve Officer  
Robley E. Fulcher, Jr., Special Officer  
William Heyd, Reserve Officer  
Scott E. Johnson, Reserve Officer  
Raphael A. Merrill, Jr., Reserve Officer  
James E. Trainor, Reserve Officer  
Robert E. Livingston, Special Officer  
Wayne V. Love, Special Officer  
Nathaniel Pulling, Special Officer  
Dawson Farber IV, Special Officer  
Gardner Jamieson, Special Officer  
John Dooley, Public Safety Dispatcher  
Deborah Hayes, Public Safety Dispatcher/Matron  
Joan Henderson, Public Safety Dispatcher/Matron  
Kerry O'Connell, Public Safety Dispatcher/Matron  
Robert Reynolds, Public Safety Dispatcher  
David Diamond, Public Safety Dispatcher/Part-time  
L. Michael Pires, Public Safety Dispatcher/Part-Time  
Joan E. Chilson, Clerical/Matron  
Anne M. Reynolds, Clerical/Matron

**Recreation Department**  
Brendan Guttman, Director

**Registrars of Voters**  
Anne E. Fettig, Chairman; Registrar  
June Fletcher, Assistant Registrar  
Barbara Gardner, Registrar (app't 5/97)  
Joy V. Long, Registrar (resigned 4/97)  
Marie Oppelaar, Registrar  
Jean F. Wilcox, ex-officio (retired)  
Anne Lennon, ex-officio (app't 7/97)

**Sealer of Weights and Measures**  
James R. Ehrhart

**Selectmen/Town Administrator's Staff**  
Anne Fusco LeMaitre, Office Manager  
Marilyn D. MacLeod, Town Executive Secretary  
Ronnie Jamieson, Principal Clerk  
(app't Ass't Town Clerk 7/97)  
Karen Sharpless, Principal Clerk (app't 9/97)

**Town Counsel**  
Michael D. Ford

**Town Administrator**  
John F. Kelly

**Town Planner**  
Paul Halkiotis, Town Planner (resigned 6/97)  
Janet Albahari, Principal Clerk

**Treasurer/Collector**  
Christine Lorge, Treasurer/Collector  
Thomas Harper, Ass't Treasurer/Collector  
Susan Pires, Principal Account Clerk  
Mary Sedgwick, Senior Account Clerk & Receptionist

**Tree Warden**  
Shawn Shea, Tree Warden

**Water Department**  
Charles Medchill, Water Superintendent  
Susan Neese-Brown, Business Manager  
Barbara Gardner, Principal Clerk (retired 4/97)  
Laura Brennan, Principal Clerk (app't 6/97)  
Charles Savage, Foreman  
Todd Bunzick, Station Operator  
James Darling, Meter Man/Tester  
Rodney Fulcher, Station Operator  
Richard Knowles, Meter Man/Operator  
Daniel Hayes, Meter Man

## BOARD OF SELECTMEN

Orleans celebrated its 200th birthday in 1997, and a Happy Birthday it was. Many years of hard work by members of the Bicentennial Commission resulted in a festive atmosphere all over town during the entire year. Our special thanks to the commissioners who made it happen.

On the other hand, we were saddened by the passing of William "Sparky" Livingston on October 5th. His passing left a great void in Town Hall. Sparky had been a faithful participant in selectmen's meetings for many years, and was more knowledgeable about town "doings" than almost anyone. He was known affectionately as our "sixth selectmen." We miss him very much.

For the most part, 1997 was a year of stability in contrast to the many changes which took place during 1996. Frank Suits was elected to his third term as a selectman, providing a welcome continuity to the membership of our board. John Kelly completed his first year as Town Administrator with good humor, apparent ease, and considerable skill.

During the year we directed open space efforts to focus on conservation restrictions, simplified the conservation restriction process, revised the capital budgeting process, reduced spending for FY98, which contributed to a reduced tax rate for the second year in a row, restructured the local comprehensive planning process, hosted joint board meetings with Eastham and Brewster to address fiscal problems at the Tri-Town Septage Plant, and were very frustrated when Com Electric degraded the landscape at their substation of Eldredge Parkway.

In 1997 the townspeople united to celebrate our birthday, and the bicentennial program evoked comments from citizens and visitors reminding us of Orleans' special beauty and the warmth of its people. Some events were such good fun that we must repeat them in 1998. It was a year of renewal and a year of great pride. Thanks to all of you...citizens, committee members, employees, and my fellow selectmen...for the roles you played in this very special year.

Respectfully submitted,  
Beverly G. Singleton,  
Chairman

## TOWN ADMINISTRATOR

To the Board of Selectman and the Citizens of Orleans

In May, the annual town meeting adopted the fiscal year 1998 budget, with total town expenditures approved in the amount \$15,881,000. The total spending plan resulted in a tax rate of \$9.55 per thousand, representing a reduction of 2.7% from fiscal year 1997. The historical significance of the reduction can be better illustrated by a comparison with the tax rate in fiscal year 1993, which was \$9.50 per thousand and more importantly, the total property tax levy has increased by \$234,000 or less than \$50,000 per year over this same five-year period.

Also approved at the annual town meeting in May was the creation of a new Highway/Disposal Area Manager position that enabled my planned reorganization of the Highway Department and Disposal Area to take place, resulting in a combined operation under the direction of Highway Manager, Robert Bersin.

In June, Town Planner Paul Halkiotis resigned his position. With his leaving, I have presented a plan to reorganize the planning department and create a director of community development position to administer the planning, conservation and building department operations in town in an effort to enhance the quality of our services, while sharing resources and coordinating efforts within all three departments.

In December, the Town received notice that our grant application to construct the public roads and related site improvements associated with the town's affordable housing project on Bakers Pond Road had been funded by the state in the amount of \$313,000.

Also in December I submitted a capital plan for fiscal years 2000 through 2004, along with capital budget for fiscal year 1999. A number of significant capital improvement projects have been presented to be undertaken in calendar year 1998, including the expansion of the Council on Aging Senior Center Building, replacement of the commercial bulkhead at Rock Harbor, possible land acquisition, and the capping of our municipal landfill.

With the year ending 1997, so has my first full year as your town administrator come to a close. I have thoroughly enjoyed the experience of the transition and look forward to the challenges that 1998 will present.

Respectfully Submitted,  
Town Administrator  
John F. Kelly

# COLLECTOR OF TAXES

## TAX COLLECTIONS - FISCAL 1997

1997 REAL ESTATE TAXES	\$10,632,292.36
1997 REAL ESTATE BETTERMENTS	3,805.55
1997 COMMITTED BETTERMENT INTEREST	1,151.69
1996 REAL ESTATE TAXES	159,723.87
1995 REAL ESTATE TAXES	8,944.31
1994 REAL ESTATE TAXES	5,325.64
1997 PERSONAL PROPERTY TAXES	183,231.53
1996 PERSONAL PROPERTY TAXES	4,272.16
1995 PERSONAL PROPERTY TAXES	1,450.40
1997 MOTOR VEHICLE EXCISE TAXES	483,334.35
1996 MOTOR VEHICLE EXCISE TAXES	151,820.97
1995 MOTOR VEHICLE EXCISE TAXES	4,377.84
1994 MOTOR VEHICLE EXCISE TAXES	1,438.55
1993 MOTOR VEHICLE EXCISE TAXES & PRIOR YEARS	2,777.14
REGISTRY FLAGGING FEES	2,580.00
1997 VESSEL EXCISE	16,272.74
1996 VESSEL EXCISE	485.50
1995 VESSEL EXCISE & PRIOR YEARS	184.00
WATER RATES	1,183,517.74
WATER LIENS	111.94
WATER SERVICES	10,478.00
WATER USAGE	1,445.00
ADDITIONAL BILLINGS	4,624.18
WATER INSTALLATIONS	22,177.22
TAX TITLE ACCOUNTS	115,632.24
DEFERRED REAL ESTATE	20,965.49
TAXES IN LITIGATION	886.92
IN LIEU OF TAXES	4,825.86
<b><u>INTEREST COLLECTED ON ABOVE LEVIES:</u></b>	
1997 DELINQUENCIES	18,616.19
1996 DELINQUENCIES	21,730.76
1995 DELINQUENCIES	3,867.10
1994 DELINQUENCIES	2,218.18
1993 DELINQUENCIES & PRIOR YEARS	1,430.06
TAX TITLE ADDITIONAL INTEREST	24,489.49
DEFERRED TAXES ADDITIONAL INTEREST	6,198.41
LITIGATION ADDITIONAL INTEREST	31.33
COLLECTOR'S DEMAND FEES/CHARGES	7,237.00
MUNICIPAL LIEN CERTIFICATE FEES	<u>13,525.00</u>
<b>TOTAL COLLECTIONS FISCAL 1997</b>	<b><u>\$13,127,476.71</u></b>

# TOWN TREASURER

## Salaries Calendar 1997

Christine H. Lorge, Treasurer  
 Thomas F. Harper, Assistant Treasurer

Town Executive	Regular	Longev.
John F. Kelly	66,047.10	
Ronnie L. Jamieson	13,921.18	
Anne Lemaitre	36,895.53	825.00
Marilyn D. Macleod	33,628.47	700.00
Karen C. Sharpless	7,607.04	

Finance/Accountant	Regular	Longev.
David A. Withrow	61,628.04	1,500.00
Rechella Butillier	36,839.20	681.00
Greta L. Avery	12,106.68	

Assessing	Regular	Longev.
Kenneth J. Hull	50,931.19	500.00
Dorothy R. Herold	27,827.20	
Eleanor J. Marinaccio	11,400.40	
Jacqueline S. Reycroft	30,633.48	600.00

Town Treas/Collector	Regular	Longev.
Christine H. Lorge	48,037.44	
Thomas F. Harper	30,886.33	
Susan Pires	21,659.33	631.00
Mary Murphy-Sedgwick	27,121.99	427.00
Mary K. Hartley	2,401.78	
Harry Kammerer	2,420.27	

Town Clerk's Office	Regular	Longev.
Jean F. Wilcox	32,452.82	2,400.00
Ronnie L. Jamieson	13,580.00	500.00
Anne R. Lennon	30,857.41	878.00

Elections	Regular
Ann C. Fetig	4,016.44
June Fletcher	119.90
Barbara A. Gardner	976.27
Joy V. Long	1,143.15
Marie T. Oppelaar	985.24
Jean F. Wilcox	200.00
Anne R. Lennon	200.00

Voter Registration	Regular
Winifred W. Feightner	36.75
William I. Livingston	102.00
Teresa M. McCormick	36.75
Gloria R. Mellin	36.75
Ruth G. Nelson	42.00
Robert W. Pearl	63.00
Joan Reed	36.75
Joan W. Spieker	36.75
Beatrice W. Viau	45.00
Mary E. Walker	36.75
Olive R. Westa	36.75
Virginia Wiley	36.75

Conservation	Regular	Longev.
Sandra L. Macfarlane	43,064.90	2,100.00
Nancy Ann Hurley	27,827.20	600.00

Planning	Regular	Longev.
Paul Halkiotis	27,734.04	
Janet L. Albahari	27,292.72	500.00

Zoning Bd. Of Appeals	Regular
Sarah W. Wickwire	9,246.67

Open Space Comm.	Regular
Connie A. Baci	788.69

Town Office Building	Regular	Longev.
Candee Lin Roberts	21,864.24	375.00

<b>Police Department</b>	<b>Regular</b>	<b>Ot</b>	<b>Longev.</b>	<b>Career</b>	<b>Shift Dif.</b>	<b>Pr. Dty</b>
William Stone	67,891.59		700.00	2,800.00		
Douglas B. Bohannon	420.00					
Duane C. Boucher	38,343.81	3,797.94	650.00	1,800.00	1,000.00	4,106.22
Ernest E. Butilier	48,894.71	4,922.35	1,050.00		1,000.00	6,647.56
Joan D. Chilson	27,827.20	828.24	700.00			
Douglas R. Davis	714.00					116.00
David J. Diamond	181.92					
John M. Dooley	29,074.88	1,656.83	600.00			
Jeffrey Finnegan	31,506.14	1,758.65		1,800.00	1,000.00	3,353.55
John C. Fitzpatrick	59,501.10		4,200.00			937.90
James M. Gage, Jr.	38,343.81	2,851.29	1,050.00		1,000.00	2,174.46
Timm W. Gould	43,888.92	5,440.92	2,100.00	3,800.00	1,000.00	122.12
Kenneth A. Greene	43,569.58	4,370.84	3,000.00	1,800.00	1,000.00	5,595.95
David R. Hagstrom	42,059.32	5,043.52	1,050.00		1,000.00	1,020.00
Debra A. Hayes	26,575.64	19.58				
Joann Henderson	28,041.28		650.00			
William E. Heyd	96.00					792.00
Kevin L. Higgins	38,343.81	884.25	700.00		1,000.00	340.12
Scott Edward Johnson	846.00					
Richard C. Jones	42,776.02	4,991.74	2,700.00		1,000.00	5,032.68
James C. McMakin	38,451.96	723.95			1,000.00	
Raphael A. Merrill, Jr.	1,440.00					116.00
Melissa Novotny	40,115.34	1,743.48	700.00	2,800.00	1,000.00	112.00
Kerry O'Connell	37,607.40	2,359.68	600.00		1,000.00	4,992.95
Howard M. Pavlofsky	38,131.54	3,898.50	825.00		1,000.00	2,055.88
Anne M. Reynolds	27,840.20	817.16	325.00			
Robert H. Reynolds	26,732.24	253.83				
James P. Rosato	38,343.81	4,952.77	750.00	2,800.00	1,000.00	7,120.97
Richard N. Smith, Jr.	44,077.33	5,167.37	3,000.00		1,000.00	3,406.84
Mary E. Stevens	1,091.74					67.76
Matthew P. Watts	38,343.81	5,266.27	825.00	3,800.00	1,000.00	6,734.22
Kevin H. Wells	39,942.22	6,907.59	1,500.00	1,800.00	1,000.00	9,811.59
Glenn P. Wilcox	39,506.29	4,828.42	1,500.00		1,000.00	8,275.88

<b>Police/Fire Building</b>	<b>Regular</b>
Robert A. Leite	10,020.99

<b>Fire/Rescue Dept.</b>	<b>Regular</b>	<b>Ot</b>	<b>Longev.</b>	<b>Career</b>	<b>Paramed</b>	<b>Emt</b>
Raphael A. Merrill	68,341.59		3,000.00			
Matthew S. Andre	3,681.28					
Craig H. Bodamer	38,298.02	14,844.42	750.00	3,600.00	3,938.00	
Chester G. Burge II	730.70					
Ronald H. Deschamps	384.26					
Steven P. Edwards	57,270.04		2,250.00	2,000.00		950.00
Robert E. Felt	38,091.26	7,415.28	650.00	3,600.00	3,438.00	
Kenneth C. Freeman	261.85					
Ira D. Freidman	1,535.20					
Michael A. Gould	38,918.30	8,280.51	750.00	1,000.00		950.00
Richard J. Harris	42,949.09	17,517.87	2,250.00	3,600.00	3,438.00	
Leslie Hirst	3,078.10					
Kenneth N. Mayo	42,470.41	21,244.21	1,600.00	5,400.00		950.00
Paul E. Moore	1,606.50					
Jeffrey R. O'Donnell	231.73					
James R. Ostrander	301.28					
Lowell Outslay	662.28					
Anthony L. Pike	40,095.04	15,157.29	700.00	3,438.00		
John Quigley	104.43					
Evamichelle Quinn	813.31					
William P. Quinn, Jr.	38,241.26	12,496.11	1,800.00	3,600.00	1,000.00	950.00
Anthony J. Quirk	5,313.48					
Nathaneal C. Reese	905.62					
Clayton B. Reynard	41,567.53	11,800.88	2,400.00	5,400.00	1,000.00	950.00
James M. Reynolds	492.65					
Minot S. Reynolds	462.50					
Robert Reynolds	217.97					
Ronnie A. Reynolds	155.56					
Timothy J. Reynolds	556.30					
William R. Reynolds	40,338.77	11,701.98	750.00			950.00
Susan L. Swanson	30,243.92	1,539.01	1,320.00			
Donald W. Taber	38,302.43	18,952.34	1,050.00	3,600.00	3,438.00	
Paul V. Tassi	41,567.53	5,209.44	2,250.00	5,400.00		950.00
Brooks Thayer	5,100.52					
Peter A. Vogt	38,091.26	6,810.84	975.00	3,600.00	3,438.00	
<b>Building Department</b>	<b>Regular</b>					
Jon M. Eitelbach	44,171.92					
Kelly A. Lasko	26,232.24					
Robert F. Walton	33,796.16					
<b>Harbormaster</b>	<b>Regular</b>	<b>Long.</b>	<b>Ot</b>			
Dawson L. Farber IV	40,839.78					
Gardner E. Jamieson	34,270.53	900.00	3,357.88			
George Q. Cully, Jr.	4,602.75					
Karsten P. Klein	4,802.82					
Andrew Young	4,042.06					
<b>Tree Warden</b>	<b>Regular</b>					
Shawn E. Shea	19,976.09					

<b>Highway Department</b>	<b>Regular</b>	<b>Ot</b>	<b>Longev.</b>	<b>Snow/Ice</b>
Robert L. Bersin	56,217.09			
Alan C. Artwick	31,202.96	2,262.32		1,384.07
Glenn R. Bowen	7,581.60	347.50		47.39
Daniel Brightman				168.84
Todd Bunzick				351.08
Stephen J. Burgess	32,102.32	2,543.96	600.00	1,598.28
John C. Defoe	31,166.35	1,351.48	750.00	1,492.85
Cheryl Esty	0.00			656.86
Paul O. Fulcher	0.00			160.97
Rodney Fulcher	0.00			182.17
Daniel Hayes	0.00			213.89
Bruce R. Higgins	2,453.08			
James R. Higgins	34,547.04	1,600.82	1,800.00	1,449.45
Joseph P. Kovac	23,889.09	2,257.65		1,042.69
Richard Mckean	0.00			731.01
Jean C. Morceau	27,827.20		927.00	
Matthew M. Muir	13,353.60	631.96		1,481.39
Frank H. Poranski	0.00			341.54
Dale R. Smith	6,564.80	752.39		

<b>Disposal Department</b>	<b>Regular</b>	<b>Ot</b>		
Daniel J. Brightman	22,496.67	2,472.30		
Glenn R. Bowen	13,880.64	1,336.43		
Karl L. Clark	3,875.76			
John Defoe		802.53		
John D. Duble	30,251.28	1,950.12	825.00	
John Hurd	7,661.45			
Matthew M. Muir	18,119.72	4,272.19	750.00	
Dale R. Smith	7,186.88	1,890.41		

<b>Water Department</b>	<b>Regular</b>	<b>Ot</b>	<b>Longev.</b>	
Charles Medchill	56,025.71		700.00	
Laura Brennan	12,004.34			
Todd O. Bunzick	31,166.48	2,799.59	600.00	
James A. Darling	32,386.48	549.68	825.00	
Rodney E. Fulcher	31,166.48	2,761.70	750.00	
Barbara A. Gardner	15,677.88		600.00	
Daniel S. Hayes	29,767.84	822.36		
Richard W. Knowles	33,012.32	879.56	1,550.00	
Susan F. Neese-Brown	30,817.44		500.00	
Charles Savage	36,357.04	1,259.22	3,300.00	

<b>Health Department</b>	<b>Regular</b>	<b>Longev.</b>	Jesse D. Jones		2,439.91
Robert J. Canning	50,931.19	975.00	Shannon Maas		2,458.00
Patricia J. Ballo	36,271.04	825.00	Megan Maas		941.35
Lois Ames	27,827.20	900.00	Erin Maas		940.59
Laura B. Brennan	4,556.80		Susan L. Parry		2,353.35
Karen A. Faherty	3,105.92		Andrew Pavlovsky		97.38
Barbara R. Strawbridge	11,876.73		K. Hugo Peterson		546.98
			Gretchen Peterson		605.56
<b>Council On Aging</b>	<b>Regular</b>	<b>Longev.</b>	John Reuland		568.05
Elizabeth J. Smith	36,136.30	500.00	Paul Reuland		637.65
Natalie J. Chapin	12,645.73		Tahani A. Rivers		741.49
Joan T. Diamant	8,870.36		Mackenzie Sisson		688.42
Christian Hobbs	5,040.98		John Skayne		481.49
Francis Hopkins	106.16		Heather Smith		2,593.02
Cynthia May	6,422.40		Holly Timme		921.06
James L. Stanfield, Jr.	1,085.31		Paul M. White III		1,608.75
Carolyn Witt	2,320.60		Jeffrey Wright		925.11
Patricia Zarrelli	7,759.23				
			<b>Parks &amp; Beaches</b>	<b>Regular</b>	<b>Ot</b>
<b>Snow Library</b>	<b>Regular</b>		Paul O. Fulcher	50,931.19	
Anne M. O'Brien	42,473.18		Catherine Artwick	3,933.14	
Mary S. Reuland	32,123.17		Sheila Avellar	30,251.28	33.17
Christine Brignoli	6,975.10		George W. Cahoon, Jr.	6,387.42	
Mary E. Chrane	7,551.71		Cheryl J. Esty	31,166.48	7,881.73
Marianne Dow	347.81		Richard W. Mckean	34,047.04	4,265.14
Mary L. Fitzgerald	12,540.62		Dorothy L. Palin	33,796.16	
Linda W. Gordon	11,656.56		Frank H. Poranski	31,055.98	
Melody Gulow	5,059.40				
Julie Grady	11,607.29		<b>Parks/Beaches Seas.</b>	<b>Regular</b>	
Susan E. Kelley	3,609.07		Lawrence T. Barlow	8,519.33	
Katherine Kirkbride	1,160.26		Abram A. Boyle	4,777.22	
Carolyn Landry	861.00		Meaghan Brady	4,170.24	
Claire Morris	3,811.20		Sean Casto	3,080.66	
Patricia E. Noll	12,293.84		Oliver E. Coffin	9,672.58	
Tavi M. Prugno	11,220.30		Kerry Collier	4,693.50	
Barbara W. Quattrone	13,694.55		Thomas A. Currie	5,446.34	
Dorothy G. Roper	9,135.79		David Currier	1,508.58	
James L. Stanfield, Jr.	11,546.61		David C. Donovan	5,775.86	
E. Steele-Jeffers	1,953.92		Maureen Dumont	1,107.37	
Bonnie A. Twombly	2,037.96		Earl F. Dunham, Jr.	2,894.28	
			John Ehrmanntraut	2,703.75	
<b>Recreation</b>	<b>Regular</b>	<b>Longev.</b>	Ian A. Feinhandler	5,273.54	
Brendan Guttman	34,270.53	600.00	Anthony Fitzgerald	4,531.22	
Monica Bailey	2,074.42		Joseph Fontes	1,498.77	
Mary Ellen Bower	3,847.61		Jamie Gibbs	3,427.60	
Katherine S. Brezina	1,714.01		Joshua A. Higgins	4,777.21	
Peter L. Butilier	830.70		Matthew Higgins	306.68	
Morgan R. Chase	915.53		Richard Jennings	1,511.17	
Stephen K. Craffey	1,425.53		Gregory H. Johnson	6,269.20	
Doreen L. Espeseth	1,725.79		Darin Kimball	4,046.24	
Taylor Fox	821.94		Stephen G. Klonel	4,548.07	
Tina E. Fulcher	959.40		Kenneth Lach	3,005.92	
Vicki Fulcher	552.83		Leonard Langlais	1,736.28	
Nicholas D. Gengareilly	1,102.73		Kathleen F. Mccully	4,225.60	
Adam C. Hubler	824.85		James McMakin II	4,133.14	
Gregory Jacobs	857.75		Emily A. Miller	2,271.44	

Leo Miller, Jr.	13,525.99		Laurie A. Davis	776.28	
John F. Murphy	2,507.32		Gail D. Decker	27,777.94	
Parrie O'Donnell	2,446.49		Colette S. Demeusy	308.00	
Cristin O'Hara	4,520.56		Christine Desimone	4,045.82	
Frank R. Pike	2,549.54		Susan R. Digiacomo	644.00	
Cameron B. Price	3,947.79		Linda L. Doane	43,694.68	900.00
William Rawstron	4,012.80		Joanne M. Dobson	50,221.69	
Joshua G. Rice II	5,886.68		Tammy Dubois	42,293.53	
Matthew M. Rice	5,062.59		Suzanne E. Daigle	42,128.18	
Andala C. Schumacher	5,508.70		Victoria Dalmau	99.00	
Jason D. Schumacher	4,618.24		Jonathan Edgar	68.00	
Courtney A. Shay	2,424.99		Michele Eldridge	38,876.34	
Adrienne C. Smith	2,299.49		Jennifer Emond	28.00	
Neil Talancy	4,970.02		Sarah L. Faline	2,940.00	
Richard A. Terry	7,400.53		Paula Ferullo	56.00	
Sarah R. Toland	4,089.53		James Flanigan	140.00	
Robert G. Trumble	2,540.90		Byron R. Fulcher	29,073.80	519.02
John Van Cott	547.80		Mary Fyler	11,443.65	
Margaret R. Van Cott	145.35		Amy E. Galligan	12,423.58	
Bradford Von Thaden	3,721.00		Melanie S. Gallagher	44,225.06	
Anita L. Walsh	4,619.00		Leah Goodard	336.00	
Donald Walsh	4,303.85		Mark Graham	136.00	
Joseph A Welch	10,106.20		Judith M. Griffin	31,880.92	
Pamela C. Welch	3,835.76		Henry Gustafson	112.00	
Kathryn Wilson	2,010.90		Cheryl Haley	172.00	
Philo C. Wilson	2,890.50		Ann Harris	196.75	
Kent M. Zelle	4,181.03		Gina Henson	10,701.88	
			Laura J. Hirschberg	84.00	
<b>Windmill</b>	<b>Regular</b>		C. A. Hollander-Essig	25,977.44	
John G. Brigham	887.90		Jennifer Houghton	86.00	
Carl A. Johngren	1,721.16		Catherine E. Howard	2,626.00	
Nick F. Muto	614.70		Martha F. Jenkins	22,696.17	
			Barbara A. Johnson	70.00	
<b>Herringbrook Maint.</b>	<b>Regular</b>		Richard J. Johnson	504.00	
Robley E. Fulcher, Jr.	187.50		Janet Karber	86.00	
Scott E. Johnson	187.50		Kenneth W. Kelly	23,946.04	464.88
			Mary Sue Keohan	48,261.86	
<b>Personnel Board</b>	<b>Regular</b>		Philip Keohan	49,463.36	
Elizabeth J. Schuman	411.13		Martha S. Kithcart	15,810.91	
			Cynthia Lach	45,906.56	900.00
<b>Orleans Elementary</b>	<b>Regular</b>	<b>Longev.</b>	Carol A. Lindsay	42,801.52	
Lester P. Albee	66,026.08	2,737.50	Laurette M. Lupton	15,428.00	
Susan Adams	19,379.52		Mary Lyttle	14,000.16	
Margaret E. Allard	5,106.16		Bette Malatesta	12,886.35	
Susan M. Alman	42,345.58		Stanley J. Marsh	10,911.47	
Patricia G. Ashwell	49,074.56		Wayne Martin	102.00	
Leah Belliveau	8,426.20		Mildred V. Mazanec	27,431.04	
Mary K. Binowski	49,074.56	1,200.00	Linda C. McCluskey	3,920.74	
Ellen Brady	168.00		Nancy McInerney	112.00	
Kimberly W. Bruemmer	38,430.59		Kathryn Meyers	29,489.88	
Donna Brunelle	344.00		Deborah C. Mochak	41,662.51	
Leslie M. Burr	42,801.52		Richard Molloy	943.50	
Mary Cabral	8,965.72		Pamela Paine	84.00	
Diane R. Carlson	47,561.66	900.00	Deborah Pavlofsky	15,801.14	
Robin M. Carroll	88.00		Erica L. Peno	8,925.38	
Cheri Christian	84.00		Gail Blair Piebes	10,686.23	
			Ann Pike	2,632.00	

Richard N. Porter	49,774.76	1,200.00
Stephanie Rae	463.00	
Karen A. Reddish	224.00	
Kayleen Rosato	92.50	
Judith Rozema	84.00	
Joan Ryan	252.00	
Amy Sanders	46,190.42	
Beverly Schnauz	142.00	
Soni Springer	56.00	
Mary E. Stickley	30,392.04	
Judith Suchecki	46,190.42	
Nancy F. Sveden	588.00	
Jennifer A. Taylor	6,643.42	
Jennifer B. Taylor	56.00	
Denny Teason	168.00	
Ann M. Tefft	17,823.30	
Diane Thayer	56.00	
Kimberly Walwer	2,184.00	
Nancy J. Waldron	47,561.66	
Nancy E. Williams	47,561.66	900.00
Robert J. Wingard	112.00	
Sandra Wright	14,949.51	
Antoinette Young	28.00	
Stephanie Zuckerman	387.00	
<b>Total Payroll</b>	<b>6,411,657.96</b>	

## NAUSET REGIONAL EMPLOYEES — 1997

### CENTRAL OFFICE

	Employee	Salary
Superintendent	Michael Gradone	92,865.15
Asst. Super.	Richard Bridgwood	70,946.67
Business Manager		
	Susan Hyland	66,538.81
Director, SN	Maureen Brenner	71,298.94
Acct. Manager	James Nowak	288.48
Office Manager	M.J. Turner	20,414.91
Curriculum Coord.		
	Margaret Perkins	31,315.17
Personnel Coord.		
	Marcia Templeton	35,536.26
Sec. to Superintendent		
	B.J. Newmier	39,504.66
Sec. to Business Man.		
	Laurie Davis	31,198.23
Sec. to Dir of SN		
	Janet DiPietro	26,116.90
Payroll	Barbara D'Arezzo	24,472.03
Accts. Payable	Andrea Popoli	31,055.32
Bookkeeper/Recept.		
	Maryann Maguire	25,724.40
Computer Clerk	Nancy Curry	18,886.60
Custodian	Robert Linnell	6,656.32

### MIDDLE SCHOOL

Salary	Employee	
Principal	Marilyn Feldman	76,052.94
Asst. Principal	Jay Silas Sweet	55,353.80
Dean of Students		
	Joseph Borsari	56,847.14

Teachers	James Adams	4,314.11		Mary Shakliks	51,190.01
	Dawn Adams-Garrett	11,464.30		Lorraine Smith	46,190.24
	Joanne Amaru	16,068.50		Edward Toland	47,090.42
	Kathryn Archer	46,694.15		Brenda Vecchione	49,850.88
	Marjorie Block	29,753.54		Lynn Welch *	47,720.24
	Deborah Blodgett	49,285.12		Laureen White	6,322.27
	Kathleen Boland	30,191.62		Jannette Wise	43,565.32
	Bonnie Bracket	46,370.42		James Yeutter	46,190.42
	Robert Bruce	35,329.26			
	Neil Butler	29,998.67		Counselors	
	Ronald Chad	50,574.56		Richard Payne	52,716.60
	Kimberly Conner	10,929.78		Elaine Brennan	49,704.56
	Carol Corney	43,125.32		Thomas Egan	48,001.86
	Nancy Couture *	47,048.24		Michael Leugers	52,831.65
	Mary Crook	40,586.06		Ann Phelan	13,413.58
	Patricia Daly	9,472.98			
	David Debaun	51,507.16		Physical Therapist	
	Elaine Dickinson	34,499.68		Linda McClusky	6,373.69
	David Donovan	30,084.32		Nurse	
	Sandra Dumont	43,226.98		Jill Stewart	24,359.18
	Amy Fish	9,667.22		Librarian	
	Judith Galligan	46,935.62		Sarah Kruger	40,307.82
	Anne Geary	47,460.76			
	Ronald Goguen	49,756.94		Ed. Assistants	
	Berj Hagopian	27,520.58		Shannon Bertrand	14,043.82
	Jane Hall	50,583.36		Jeanne Carosella	3,706.36
	Marianne Hammond	32,189.88		Julie Donnan	5,316.46
	Carole Hanrihan	19,636.49		Michele Dupras	2,866.32
	Lawrence Hansen	50,300.98		Laurie Gengarely	12,124.38
	Bonilyn Heleen	50,214.56		Karen Hansen	9,982.52
	Anita Hirsch	24,161.06		Melissa Katz	2,923.28
	Linda Johnson	29,763.02		Cirrus Lawry	4,415.34
	Claire Junkins	30,421.28		Patricia Mendes	3,519.68
	Nancy Keefe	42,801.52		Catherine Morris	6,907.04
	Dianne Kenney	53,304.26		Tina Scoff	3,469.68
	Agnes Knowles	45,318.08			
	Nancy Kogut	50,687.51		Clerical	
	John Krenik	46,190.42		Carol Bader	20,936.87
	Robin Lafleur	50,797.16		Joy George	28,682.94
Claire Lanoie	43,603.88		Judy Hall	4,463.83	
Karen Leonhardt	41,596.10		Margaret Jackman	27,093.54	
Sarah Levine	42,128.18		Kathleen Lofstrom	16,639.89	
Eloise Levy	46,890.42		Kerry Studley	19,446.97	
Gordon Libbey	47,796.74				
Robert Masterson	46,336.28		Custodians		
Judith Miller	49,974.56		Josephs Loiselle	29,740.21	
Mary Ministeri	47,456.72		Susan Mendoza	30,078.26	
Michael Moore	48,458.58		Nancy Olson	19,058.76	
Dennis O'Neil	49,652.66		Phillip Page	33,012.92	
Virginia Ogden	38,596.46		Jeffrey Pimental	32,702.35	
Dennis Pearl	49,145.06		Mark Santos	7,481.48	
Jessica Peters	8,869.38		Kenneth Tighe	21,594.39	
Mark Prall	1,978.69		Richard White	29,693.76	
Karen Reddish	9,777.38				
Abigail Reid	49,523.12		Cafeteria		
Mariellen Sears	43,093.66		Eileen Miller	9,179.38	
			Judy Murray	12,094.06	
			Victoria Reis	11,345.28	
			Isabel Souza	12,952.37	
			Patti Taylor	15,441.13	
			Patrick Van Cott	29,048.62	

## HIGH SCHOOL

Principal	Thomas Conrad	80,673.83	Kenneth Maynard	48,449.22	
Asst. Principal	Paul Markovich	62,138.29	Pat McCullough	49,083.92	
	Robert Milbier	61,958.29	Kathleen McCully	30,557.84	
Teachers	Bruce Abbott	35,329.35	Jane McGown	8,977.18	
	S. Adams-Garrett	18,938.82	Michele McMahan	36,311.96	
	Lori Albright	32,922.32	Leila Merl	8,197.38	
	Donald Bakker	54,987.62	Cheryl Metters	49,410.47	
	Bonn Bartonlini-Trott *	37,019.74	Leo Miller	48,130.52	
	Kenneth Bean	4,246.20	Mary Morrison	47,490.37	
	Kerstin Becker	15,466.23	Angela Mosesso	53,540.66	
	Valerie Bell	42,801.52	Mary Ellen Mountain	49,074.56	
	Nancy Bradley	47,140.42	Karen Novacon	25,628.04	
	Janis Brandt	46,914.58	Carol Potoff	36,917.20	
	Edward Brookshire	47,516.80	David Potts	32,834.28	
	Mary Butts	32,129.08	Joanne Quill	36,589.62	
	Diane Campbell	48,837.72	Julie Radebaugh	13,903.13	
	Donald Campbell	46,706.52	Jonathan Randall	46,840.58	
	Alan Castellano	47,561.66	Robert Rice	50,809.49	
	Paul Chamberlin	52,457.48	John Rivers	47,090.42	
	Andrew Clark	28,380.54	Jon Rouleau	36,348.16	
	Patrick Clark	31,521.32	Ellen Scalese	26,037.52	
	Valerie Cohen	30,639.84	Keith Stanton	41,212.82	
	Robert Cowen	67,269.12	Allan Sullivan	54,573.12	
	Raymond Craven	12,627.96	Stephen Swiniarski	43,398.18	
	Paul Davies	46,495.65	Kathleen Tringale	8,169.38	
	Donna Demetri	47,803.72	Judith Trotta	46,190.42	
	Honor Dixon	48,680.48	Jukka-Pekka Vainio	31,292.04	
	Paul Dubovik	49,787.86	Robin Walker	59,868.98	
	Richard Durgin	46,190.24	Joseph Walorz	49,184.18	
	Roger Faucher	46,840.58	Paul White	44,076.48	
	Julie Fitzpatrick	33,856.74	Helen Whittemore	33,774.58	
	Priscilla Frost	33,024.32	Robert Wilkinson	54,814.63	
	Joyce Fuller	47,510.24	David Wood	50,456.78	
	David Gessford	38,642.94	Edward Yasuna	50,394.12	
	Steve Grubiak	10,075.44	Jane Zawadzka	42,128.18	
	Judith Hamer	42,476.58	Counselors	Elizabeth Abbott	56,877.86
	Frances Hartswick	47,332.54		David French	47,782.44
	Lise Hembrough	42,653.18		Karl Hoyt	48,351.66
	Karen Hepinstall	31,020.92		Joyce MacDonald	50,909.44
	Brian Hicks	25,755.30		James Scanlon	50,183.72
	Elizabeth Howe	20,362.10		James Shyne *	50,292.54
Ross Johnston	31,814.70	Nurse	Suzanne Moulton	33,255.92	
Timothy Joyce	46,190.42	Librarian	Patricia Pozgay	42,900.02	
Diane Smith-Keon	11,524.32	Ed. Assistants	Jodi Birchall	12,359.38	
Ronald Keough	22,023.90		Mary Ellen Cecil *	10,695.56	
Selena King	36,492.44		Randy Grenon	3,398.95	
Allison Kochen	36,892.52		Jayne Marquit	13,675.89	
Karen Lagasse	26,015.65		John Skeirik	15,469.45	
Linda Langlais	47,163.88		Margaret Van Cott	18,322.70	
Geoffrey Leary	42,408.18				
Elizabeth Lebow	4,359.43				
Dianne Masterson	47,297.92				
Mark Mathison	43,701.52				

\*Salary or percentage of salary paid by federal grant.

Clerical	Marilyn Dearborn	29,617.72
	Audrey Greenway	17,370.99
	Vonda Killian	27,696.66
	Jackie Knox	21,005.43
	Cynthia Leahy	3,408.39
	Amy Martin	18,918.92
	Lora Sheptyck	21,532.71

Custodians	Scott Appleton	20,031.47
	Albert Baker	9,946.50
	Richard Bolinder	30,062.26
	William Butler	30,230.22
	Robert Clark	24,150.80
	Alan Francesconi	20,728.33
	Troy Gallant	17,905.45
	Denis Langlois	37,119.98
	Sally Langlois	11,361.00
	Wayne Martin	4,250.54
Cornelius O'Connell	25,961.34	

Cafeteria	Shirley Doan	10,882.92
	Cynthia Gelatt	6,432.66
	Barbara Gibson	8,432.45
	Lori McKenzie	161.48
	Marie Ritchie	11,238.14
	Paul Stevens	2,633.40

**PRE-SCHOOL**

Teachers	Cynthia Fox	46,190.42
	Debra Goulding	46,190.42
	Nancy O'Connell	42,128.18
	Mae Timmons	19,630.06

Ed. Assistants	Amy Babineau	9,714.08
	Kate Berg	10,340.72
	Linda Bliss	12,594.90
	Veronica Brocklebank	4,240.57
	Lori Clancy	12,264.82
	Kayleen Rosato	1,821.80
	Ann Sandstrom	12,639.02
	Lauren Wall	1,580.89
Anita Woods	10,989.00	

**FEDERAL GRANTS**

Coordinator	Martha Mack	10,241.62
Health Coord.	Susan O'Neill	35,288.07
Occ. Therapist	Lisa Crabtree	43,875.80

Teachers	Deborah Howes	36,593.00
	Elisa Bucci	22,060.81
	Tina Escher	29,442.00
	Mildred Mazanec	16,665.76

Ed. Assistants	Margaret Allard	9,434.70
	Cynthia Eldredge	12,147.55
	Cathy Marino	10,275.35
	Leslie McMahon	13,785.36
	Catherine Webster	529.19

**ADULT EDUCATION**

	Kelly Bigos	12,139.36
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**TRUST FUNDS**

Balance: July 1, 1996 to June 30, 1997

Activity: July 1, 1996 to June 30, 1997

Account Number	Name	Total Funds as of 07-01-96	Unexpendable Amount	Expendable as of 07-01-96	Deposits	Withdrawals	Interest	Expendable as of 06-30-97	Unexpendable Amount	Balance as of 06-30-97
<b>LIBRARY FUNDS</b>										
15403	Snow Library Trust	15,976.44	9,200.00	6,776.44			740.42	7,516.86	9,200.00	16,716.86
15411	Richard S. Philbrick	13,062.25	6,100.00	6,962.25			604.87	7,567.12	6,100.00	13,667.12
15429	Ada G. Meehan	6,368.99	5,000.00	1,368.99			295.62	1,664.61	5,000.00	6,664.61
15437	Elizabeth Twiss Blake	7,594.40	5,000.00	2,594.40			352.16	2,946.56	5,000.00	7,946.56
15445	Nancy Whitbread	6,649.17	3,700.00	2,949.17			308.10	3,257.27	3,700.00	6,957.27
15452	C. Francis Ronne	25,149.19	5,000.00	20,149.19			1,162.32	21,311.51	5,000.00	26,311.51
15460	Florence H. Smith	50,127.99	0.00	50,127.99		14,216.39	6,719.63	42,631.23	0.00	42,631.23
17441	H.B. & D.N. Seikel	51,268.95	25,000.00	26,268.95			2,374.48	28,643.43	25,000.00	53,643.43
19538	Margaret J. Pershing	822.38	500.00	322.38			38.12	360.50	500.00	860.50
11290	Alice Rollins Memorial	5,873.73	0.00	5,873.73			271.07	6,144.80	0.00	6,144.80
20322	Aldona P. Russell	21,241.54	0.00	21,241.54	80,000.00	599.15	2,257.34	102,899.73	0.00	102,899.73
20487	Hiram Myers	0.00	0.00	0.00	69,345.76		269.47	69,615.23	0.00	69,615.23
	<b>TOTAL LIBRARY</b>	<b>204,135.03</b>	<b>59,500.00</b>	<b>144,635.03</b>	<b>149,345.76</b>	<b>14,815.54</b>	<b>15,393.60</b>	<b>294,558.85</b>	<b>59,500.00</b>	<b>354,058.85</b>
<b>ANSLOW TRUST</b>										
23456	Council on Aging	120.59	0.00	120.59	7,446.76	4,183.42	64.99	3,448.92	0.00	3,448.92
23464	Snow Library	714.40	0.00	714.40	1,042.73	1,181.00	58.51	634.64	0.00	634.64
23472	Rescue Fund	228.30	0.00	228.30	1,042.74	0.00	50.55	1,321.59	0.00	1,321.59
	<b>TOTAL ANSLOW</b>	<b>1,063.29</b>	<b>0.00</b>	<b>1,063.29</b>	<b>9,532.23</b>	<b>5,364.42</b>	<b>174.05</b>	<b>5,405.15</b>	<b>0.00</b>	<b>5,405.15</b>
<b>CEMETERY FUNDS</b>										
15353	Cemetery Perp. Care	3,759.33	3,600.00	159.33		159.33	168.50	168.50	3,600.00	3,768.50
15361	Albert P. Smith	9,350.48	2,000.00	7,350.48		1,200.00	432.20	6,582.68	2,000.00	8,582.68
	<b>TOTAL CEMETERY</b>	<b>13,109.81</b>	<b>5,600.00</b>	<b>7,509.81</b>	<b>0.00</b>	<b>1,359.33</b>	<b>600.70</b>	<b>6,751.18</b>	<b>5,600.00</b>	<b>1,2351.18</b>
<b>SCHOLARSHIP FUND</b>										
15387	Sarah Brown	113,917.64	103,000.00	10,917.64		3,000.00	5,233.01	13,150.65	103,000.00	116,150.65
17433	Seikel Scholarship	252,398.11	175,640.34	76,757.77		11,500.00	11,556.46	76,814.23	175,640.34	252,454.57
	<b>TOTAL SCHOLARSHIP</b>	<b>366,315.75</b>	<b>278,640.34</b>	<b>87,675.41</b>	<b>0.00</b>	<b>14,500.00</b>	<b>16,789.47</b>	<b>89,964.88</b>	<b>278,640.34</b>	<b>368,605.22</b>
<b>INDIGENT FUNDS</b>										
15338	Clement Gould & Wife	13,683.49	5,000.00	8,683.49		3,130.95	539.62	6,092.16	5,000.00	11,092.16
15346	May Cella Crosby	26,549.51	5,000.00	21,549.51			1,226.95	22,776.46	5,000.00	27,776.46
15395	Clayton Mayo	83,855.17	25,800.00	58,055.17			3,878.58	61,933.75	25,800.00	87,733.75
	<b>TOTAL INDIGENT</b>	<b>124,088.17</b>	<b>35,800.00</b>	<b>88,288.17</b>	<b>0.00</b>	<b>3,130.95</b>	<b>5,645.15</b>	<b>90,802.37</b>	<b>35,800.00</b>	<b>126,602.37</b>

Account Number	Name	Total Funds as of 07-01-96	Unexpended Amount	Expendable as of 07-01-96	Deposits	Withdrawals	Interest	Expendable as of 06-30-97	Unexpended Amount	Balance as of 06-30-97	
<b>TOWN TRUST FUNDS</b>											
15486	Conservation	55,504.27	0.00	55,504.27	10,000.00	6,840.00	2,434.17	61,098.44	0.00	61,098.44	
15494	Municipal Insurance	381,029.25	0.00	381,029.25		17,584.38	17,584.38	398,613.63	0.00	398,613.63	
15510	Pension Liability	14,914.15	0.00	14,914.15		15,025.92	111.77	-0.00	0.00	-0.00	
15502	Stabilization	453,166.91	0.00	453,166.91	200,000.00	28,587.42	28,587.42	681,754.33	0.00	681,754.33	
15379	Street Light	10,302.55	2,517.61	7,784.94		476.49	476.49	8,261.43	2,517.61	10,779.04	
	<b>TOTAL TOWN TRUST</b>	<b>914,917.13</b>	<b>2,517.61</b>	<b>912,399.52</b>	<b>210,000.00</b>	<b>21,865.92</b>	<b>49,194.23</b>	<b>1,149,727.83</b>	<b>2,517.61</b>	<b>1,152,245.44</b>	
<b>CULTURAL COUNCIL</b>											
15320	Margaret Fernald Dole	14,416.16	13,600.00	816.16		1,056.35	665.61	425.42	13,600.00	14,025.42	
<b>MARINE QUALITY</b>											
15478	Linnell E. Studley	11,934.01	7,100.00	4,834.01	3,680.00		695.03	9,209.04	7,100.00	16,309.04	
<b>MISCELLANEOUS</b>											
23746	Anslow Trust Interest	46,870.18	45,000.00	1,870.18		1,870.18	2,106.47	2,106.47	45,000.00	47,106.47	
27382	Grace Anslow	31,566.03	30,308.00	1,258.03		1,258.03	1,418.70	1,418.70	30,308.00	31,726.70	
11342	Virginia McGrath	5,032.88	0.00	5,032.88	483.52	3,433.52	122.93	2,205.81	0.00	2,205.81	
	<b>TOTAL MISC.</b>	<b>83,469.09</b>	<b>75,308.00</b>	<b>8,161.09</b>	<b>483.52</b>	<b>6,561.73</b>	<b>3,648.10</b>	<b>5,730.98</b>	<b>75,308.00</b>	<b>81,038.98</b>	
	<b>GRAND TOTALS — ALL TRUSTS</b>	<b>1,733,448.44</b>	<b>478,065.95</b>	<b>1,255,382.49</b>	<b>373,041.51</b>	<b>68,654.24</b>	<b>92,805.94</b>	<b>1,652,575.70</b>	<b>478,065.95</b>	<b>2,130,641.65</b>	

## DIRECTOR OF MUNICIPAL FINANCE

I hereby submit my annual report for the fiscal year ended June 30, 1997 in compliance with Chapter 41, Section 61 of the General Laws of the Commonwealth of Massachusetts.

During this fiscal year, vendors were selected to provide the finance office with new computer software and hardware to replace our existing system. This was necessary since our previous vendor is in the process of leaving the municipal software market and will not continue to support their system.

In the spring of 1997, a new system was installed, a chart of accounts was designed and the conversion of data was completed. On July 1, 1997 the new system was fully operational.

This was a large undertaking and I would like to express my appreciation to my Assistant, Rechella Butilier for the tremendous effort she put forth, and to Greta Avery, who began employment in the Finance office in December of 1996 and quickly mastered both accounting systems. My thanks also to the Town Administrator and the Board of Selectmen for their support of this project.

I wish to also express my appreciation to all for the help and cooperation received during the past year including the personnel of the Collector/Treasurer's Office and the Assessor's Office without whose help and perseverance the past year's accomplishments would never have been possible.

Included in this report are the following:

- 1) Schedule of Receipts/Expenditures (Cash Basis-Schedule A)
- 2) Town Meeting Appropriation Activity Report (Cash Basis)
- 3) Selected General Purpose Financial Statements

### INDEPENDENT AUDIT

In accordance with the provisions of section 8-8 of the Orleans Charter, the Board of Selectmen retained the firm of Robert Ercolini & Company to perform an independent audit of the financial activity of the Town for Fiscal Year 1997.

The audit was conducted in accordance with generally accepted auditing standards.

As is the practice with most communities in the Commonwealth of Massachusetts, the Town has not maintained historical cost records of its fixed assets.

In their opinion, except for the effects on the general purpose financial statements of the matter described above, the statements present fairly, in all material respects, the financial position of the Town of Orleans as of June 30, 1997.

Selected financial statements follow in this report. A complete copy of the General Purpose Financial Statements including all notes and additional information is available for review at the Town Clerk's Office at the Orleans Town Hall.

Respectfully submitted,  
David A. Withrow  
Director of Municipal Finance

**TOWN OF ORLEANS**  
**SCHEDULE OF RECEIPTS/EXPENDITURES**  
As reported on Schedule A, for the Fiscal Year ended June 30, 1997

**GENERAL FUND**

**Revenue and Other Financial Sources**

Tax Collections	
4110 Personal Property Taxes	191,236.00
4120 Real Estate Taxes	10,722,993.00
4142 Tax Liens (Titles) Redeemed	111,952.00
4143 Litigated Taxes Collected	887.00
4150 Motor Vehicle Excise	667,551.00
4161 Vessel (Boat) Excise	17,320.00
4174 Penalties & Interest	57,527.00
Other Taxes	42,629.00
4180 In Lieu of Taxes	5,678.00
4199 Room Occupancy Tax	139,217.00
<b>Total Taxes</b>	<u>11,956,990.00</u>

**Charges For Services**

4244 Parks & Recreation Charges	556,890.00
4247 Garbage/Trash Charges	360,922.00
4270 Other Charges for Services	4,945.00
4320 Fees	14,176.00
4360 Rentals	126,107.00
4370 Other Departmental Revenue	23,001.00
Hearings, Liens Repts, Wgts/Measure	
<b>Total Charges For Service</b>	<u>1,086,041.00</u>

**Licenses and Permits**

4410 Alcoholic Beverages Licenses	40,625.00
4450 Other Licenses & Permits	226,147.00
<b>Total License &amp; Permits</b>	<u>266,772.00</u>

**Revenues From State-Cherry Sheet**

4613 Abatements to Veterans	1,575.00
4615 Abatements to the Blind	1,050.00
4616 Abatements to the Elderly	7,410.00
4667 Veterans Benefits	149.00
4671 Lottery	112,048.00
4672 Highway Fund	48,051.00
4699 Other Revenue from State	2,748.00
<b>Total State Revenue-C.S.</b>	<u>173,031.00</u>

4695 Court Fines/Settlements	2,585.00
<b>Total Revenues-Other Gov'ts.</b>	<u>2,585.00</u>

**Fines and Forfeitures**

4770 Fines & Forfeitures	20,814.00
<b>Total Fines &amp; Forfeitures</b>	<u>20,814.00</u>

**Miscellaneous Revenue**

4810 Sale of Inventory	2,079.00
4820 Earnings on Investments	252,935.00
4840 Other Misc. Revenues	65,882.00
<b>Total Misc. Revenues</b>	<u>320,896.00</u>

**Interfund Operating Transfers**

4972 Transfers from Special Revenue Fund	420,520.00
4973 Transfers from Capital Projects Funds	22,733.00
4976 Transfers from Trust Funds	15,026.00
<b>Total Interfund Oper. Transfers</b>	<u>458,279.00</u>

**Total Non-School General Fund Revenues,  
Other Financing Sources and Interfund  
Operating Transfers**

14,285,408.00

**School Revenues and Other Financing Sources**

4320 Fees	3,373.00
4370 Other School Dept. Revenues	27,090.00
4580 Federal Revenue through the State	17,071.00
4620-40 State Education Aid	317,946.00
4660-78 State Aid Other	2,859.00

**Grand Total General Fund Revenues  
Other Financing Sources and Interfund  
Operating Transfers**

14,653,747.00

**Non-School Expenditures and Other  
Financing Uses**

**Expenditures**

122 Selectmen	441,746.00
131 Finance Committee	341.00
135 Accountant/Auditor	110,397.00
141 Assessors	168,743.00
145 Treasurer	80,846.00
146 Collector	80,846.00
155 Data Processing	104,290.00
161 Town Clerk	108,011.00
162 Elections	2,788.00
163 Registration	10,705.00
171 Conservation Commission	86,780.00
175 Planning Board	88,283.00
176 Appeals Board	13,128.00
179 Other Land Use	2,420.00
192 Public Bldg/Properties	94,436.00
195 Town Reports	6,552.00
210 Police	1,354,237.00
220 Fire	1,119,643.00
241 Building Inspector	133,442.00
244 Weights/Measures	6,457.00
291 Civil Defense	300.00
292 Dog Officer	14,500.00
294 Forestry	47,411.00
295 Harbormaster	115,241.00
411 Engineering	10,700.00
421 Highway Admin.	499,652.00
423 Snow/Ice Control	67,044.00
424 Street Lighting	30,589.00

431 Waste Collection/Disposal Admin.	515,704.00
510 Health Inspec. Services	160,843.00
541 Council on Aging	91,352.00
543 Veterans' Services	24,273.00
599 Other Human Services	43,238.00
610 Library	255,163.00
630 Recreation	86,525.00
650 Parks	593,358.00
691 Historical Commission	689.00
692 Celebrations	55,280.00
710 Retirement of Debt Principal	1,295,000.00
751 Int. on Long Term Debt	418,032.00
911 Retirement Contribution	485,151.00
912 Workers' Comp.	23,539.00
913 Unemployment	10,513.00
914 Health Insurance	558,290.00
916 Medicare	46,568.00
945 Liability Insurance	88,691.00
5621 County Tax	206,120.00
5634 Motor Vehicle Excise Tax Bills	1,233.00
5639 Mosquito Control Projects	43,973.00
5640 Air Pollution Control Districts	2,825.00
5699 Other Intergovernmental	20,384.00
<b>Total Non-School General Fund Expenditures</b>	<b>9,826,272.00</b>
Transfers to Other Funds	
Transfers to Other Funds	216,095.00
<b>Total Transfers to Others Funds</b>	<b>216,095.00</b>
<b>Total Non School General Fund Expenditures and Other Financing Uses</b>	<b>10,042,367.00</b>
<b>School Expenditures and Other Financing Uses</b>	
300 Orleans Elementary	2,143,826.00
310 Nauset Region Assessment	2,512,865.00
330 Cape Cod Tech Assessment	34,674.00
<b>Total School General Fund Expenditures and Other Financing Uses</b>	<b>4,691,365.00</b>
<b>Grand Total General Fund Expenditures and Other Financing Uses</b>	<b>14,733,732.00</b>

**SPECIAL REVENUE FUNDS**

<b>Non School Revenue and Other Financing Sources</b>	
State Grants	
4600 State Revenue	87,625.00
4970 Transfers From Other Funds	224,907.00
Receipts Reserved For Appropriation	
4300 Other Charges	186,507.00
4970 Transfers From Other Funds	8,660.00
Revolving Funds	
4300 Other Charges	3,201.00
4800 Miscellaneous Revenue	1,573.00
4970 Transfers From Other Funds	29.00

<b>Other Special Revenue</b>	
4200 Charges for Services	1,232,955.00
4500 Federal Revenue	45,000.00
4600 State Revenue	22,928.00
4800 Misc. Revenue	119,710.00
4970 Transfers From Other Funds	7,406.00

**Total Non School Revenue and Other Financing Sources** 1,940,501.00

<b>School Revenues and Other Financing Sources</b>	
School Lunch Fund	47,020.00
Special Revenue Fund	3,373.00
<b>Total School Revenues and Other Financing Sources</b>	<b>50,393.00</b>

**Grand Total Revenue and Other Financing Sources** 1,990,894.00

**Non School Expenditures and Other Financing Uses**

State Grants	
5100 Personal Services	6,932.00
5200 Purchase of Services	50,749.00
5400 Supplies	20,281.00
5600 Intergovernmental	55,000.00
5700 Other Charges and Expenditures	391.00
5800 Other Capital Outlay	36,761.00

Receipts Reserved for Appropriation	
5960 Transfers To Other Funds	152,280.00

Revolving Funds	
5400 Supplies	3,246.00
5960 Transfers to Other Funds	1,573.00

<b>Other Special Revenue</b>	
5100 Personal Services	327,622.00
5200 Purchase of Services	216,709.00
5400 Supplies	78,575.00
5600 Intergovernmental	2,696.00
5700 Other Charges and Expenditures	4,173.00
5800 Other Capital Outlay	101,387.00
5960 Transfers To Other Funds	266,666.00

**Total Non School Expenditures and Other Financing Uses** 1,325,041.00

<b>School Expenditures and Other Financing Uses</b>	
School Lunch Fund	43,461.00
Special Revenue Funds	1,480.00
<b>Total School Expenditures and Other Financing Uses</b>	<b>44,941.00</b>

**Grand Total Expenditures and Other Financing Uses** 1,369,982.00

**CAPITAL PROJECTS FUND****Revenue and Other Financing Sources**

Waste Water Treatment Facility	
4500 Federal Revenue	3,005,196.00
4750 Special Assessments	159,347.00
4910 Bond Proceeds	28,229.00
4970 Transfers From Other Funds	<u>2,839,204.00</u>
<b>Total Revenue and Other Financing Sources</b>	<b><u>6,031,976.00</u></b>

**Expenditures and Other Financing Uses**

Waste Water Treatment Facility	
5200 Purchase of Services	403,531.00
5800 Construction	3,930,509.00
5900 Debt Service	77,373.00
5960 Transfers To Other Funds	22,733.00
5990 Other Financing Uses	<u>1,974,300.00</u>
<b>Total Expenditures and Other Financing Uses</b>	<b><u>6,408,446.00</u></b>

**TRUST FUNDS****Revenue and Other Financing Sources**

Expendable Trusts	
4820 Earnings on Investments	55,126.00
4830 Contributions and Donations	75,474.00
4970 Transfers To Other Funds	202,085.00
Non-Expendable Trusts	
4820 Earnings on Investments	37,678.00
4830 Contributions and Donations	92,180.00
4990 Other Financing Sources	<u>1,042.00</u>
<b>Total Revenue and Other Financing Sources</b>	<b><u>463,585.00</u></b>

**Expenditures and Other Financing Uses**

Expendable Trusts	
5200 Purchase of Services	3,096.00
5960 Transfers to Other Funds	16,896.00
Non-Expendable Trusts	
5200 Purchase of Services	9,984.00
5400 Supplies	36,010.00
5960 Transfers To Other Funds	<u>1,258.00</u>
<b>Total Expenditures and Other Financing Uses</b>	<b><u>67,244.00</u></b>

**TOWN OF ORLEANS, MASSACHUSETTS**  
**APPROPRIATION ACTIVITY**  
**FOR THE FISCAL YEAR ENDING JUNE 30, 1997**

DEPARTMENT	APPROPRIATION	TRANSFERS/ REVISIONS	EXPENDITURES NET OF REFUNDS	BALANCE AS OF JUNE 30, 1997	BALANCE CARRIED FWD
<b>GENERAL GOVT</b>					
<b>SELECTMEN/TOWN ADMIN.</b>					
SALARIES	208,235.00	3,601.00	167,019.35	44,816.65	0.00
EXPENSES	37,303.00	0.00	30,616.99	6,686.01	0.00
ENCUMBRANCE	37,988.00	0.00	32,590.17	5,397.83	0.00
LEGAL	60,000.00	0.00	44,201.59	15,798.41	0.00
AUDIT SERVICES	15,000.00	1,000.00	16,000.00	0.00	0.00
CHAMBER OF COMERCE FD 7018	25,000.00	0.00	22,744.57	2,255.43	2,255.43
CMAQ GR 7020	13,060.25	0.00	0.00	13,060.25	13,060.25
AFFORDABLE HOUSING 7022	90,000.00	0.00	89,400.00	600.00	600.00
UNPAID BILLS 7101	1,238.00	0.00	1,238.00	0.00	0.00
FEASIBILITY STUDY 7106	7,500.00	0.00	0.00	7,500.00	7,500.00
CIP OPEN SPACE 4015	7,484.11	0.00	1,571.75	5,912.36	5,912.36
CIP SURVEY TOWN LAND 5009	8,050.00	0.00	0.00	8,050.00	8,050.00
DISABILITIES ACT IMPROVE. 5020	18,537.35	0.00	8,056.68	10,480.67	10,480.67
CIP TOWN ROAD 6007	10,000.00	0.00	0.00	10,000.00	10,000.00
JUICE BAR FD 6023	5,000.00	0.00	5,000.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>544,395.71</b>	<b>4,601.00</b>	<b>418,439.10</b>	<b>130,557.61</b>	<b>57,858.71</b>
<b>TELEPHONE/COMM SYSTEM</b>					
EXPENSES	24,437.00	0.00	23,368.31	1,068.69	0.00
<b>DEPARTMENT TOTALS</b>	<b>24,437.00</b>	<b>0.00</b>	<b>23,368.31</b>	<b>1,068.69</b>	<b>0.00</b>
<b>FINANCE COMMITTEE</b>					
SALARIES	2,316.00	63.00	22.86	2,356.14	0.00
EXPENSES	300.00	100.00	318.27	81.73	0.00
RESERVE FUND	90,000.00	-90,000.00	0.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>92,616.00</b>	<b>-89,837.00</b>	<b>341.13</b>	<b>2,437.87</b>	<b>0.00</b>
<b>FINANCE/TOWN ACCOUNTANT</b>					
SALARIES	115,242.00	2,561.00	108,816.64	8,986.36	0.00
EXPENSES	3,156.00	0.00	1,581.13	1,574.87	0.00
<b>DEPARTMENT TOTALS</b>	<b>118,398.00</b>	<b>2,561.00</b>	<b>110,397.77</b>	<b>10,561.23</b>	<b>0.00</b>
<b>ASSESSING DEPARTMENT</b>					
SALARIES	119,293.00	1,655.00	119,883.49	1,064.51	0.00
EXPENSES	23,869.00	0.00	23,853.18	15.82	0.00
ENCUMBRANCE	26,347.16	0.00	25,006.62	1,340.54	0.00
<b>DEPARTMENT TOTALS</b>	<b>169,509.16</b>	<b>1,655.00</b>	<b>168,743.29</b>	<b>2,420.87</b>	<b>0.00</b>
<b>TREASURER/COLLECTOR</b>					
SALARIES	149,794.00	2,182.00	131,665.00	20,311.00	0.00
EXPENSES	31,722.00	0.00	26,946.66	4,775.34	0.00
TAX TAKINGS	10,000.00	0.00	3,080.58	6,919.42	0.00
<b>DEPARTMENT TOTALS</b>	<b>191,516.00</b>	<b>2,182.00</b>	<b>161,692.24</b>	<b>32,005.76</b>	<b>0.00</b>
<b>COMPUTER DEPARTMENT</b>					
EXPENSES	42,831.00	0.00	20,834.23	21,996.77	2,500.00
CIP EDP SYSTEM 7013	100,000.00	0.00	83,456.19	16,543.81	16,543.81
<b>DEPARTMENT TOTALS</b>	<b>142,831.00</b>	<b>0.00</b>	<b>104,290.42</b>	<b>38,540.58</b>	<b>19,043.81</b>

**TOWN CLERK**

SALARIES	68,711.00	16,222.62	84,933.46	0.16	0.00
EXPENSES	10,825.00	0.00	10,118.59	706.41	0.00
EQUIPMENT	0.00	6,000.00	6,000.00	0.00	0.00
ENCUMBRANCE	6,959.00	0.00	6,959.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>86,495.00</b>	<b>22,222.62</b>	<b>108,011.05</b>	<b>706.57</b>	<b>0.00</b>

**ELECTIONS**

SALARIES	2,469.00	0.00	2,437.98	31.02	0.00
EXPENSES	432.00	0.00	351.00	81.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>2,901.00</b>	<b>0.00</b>	<b>2,788.98</b>	<b>112.02</b>	<b>0.00</b>

**VOTER REGISTRATION**

SALARIES	14,106.00	381.00	9,960.55	4,526.45	0.00
EXPENSES	700.00	100.00	744.93	55.07	0.00
<b>DEPARTMENT TOTALS</b>	<b>14,806.00</b>	<b>481.00</b>	<b>10,705.48</b>	<b>4,581.52</b>	<b>0.00</b>

**CONSERVATION**

SALARIES	71,495.00	1,121.00	72,615.84	0.16	0.00
EXPENSES	4,675.00	0.00	3,815.90	859.10	0.00
ENCUMBRANCE	425.00	0.00	349.35	75.65	0.00
CONSERVATION FD 7021	10,000.00	0.00	10,000.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>86,595.00</b>	<b>1,121.00</b>	<b>86,781.09</b>	<b>934.91</b>	<b>0.00</b>

**WATER QUALITY**

EXPENSES	715.00	0.00	693.12	21.88	0.00
CIP GROUNDWATER MAPPING 5015	3,693.24	0.00	0.00	3,693.24	3,693.24
<b>DEPARTMENT TOTALS</b>	<b>4,408.24</b>	<b>0.00</b>	<b>693.12</b>	<b>3,715.12</b>	<b>3,693.24</b>

**PLANNING**

SALARIES	75,507.00	1,324.00	76,830.96	0.04	0.00
EXPENSES	4,666.00	0.00	4,294.11	371.89	0.00
ENCUMBRANCE	159.00	0.00	159.00	0.00	0.00
PLEASANT BAY 7017	7,000.00	0.00	7,000.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>87,332.00</b>	<b>1,324.00</b>	<b>88,284.07</b>	<b>371.93</b>	<b>0.00</b>

**ZONING BOARD OF APPEALS**

SALARIES	9,809.00	714.02	10,516.34	6.68	0.00
EXPENSES	3,290.00	0.00	2,613.13	676.87	0.00
<b>DEPARTMENT TOTALS</b>	<b>13,099.00</b>	<b>714.02</b>	<b>13,129.47</b>	<b>683.55</b>	<b>0.00</b>

**OPEN SPACE**

SALARIES	832.00	24.00	731.54	124.46	0.00
EXPENSES	1,100.00	0.00	997.00	103.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>1,932.00</b>	<b>24.00</b>	<b>1,728.54</b>	<b>227.46</b>	<b>0.00</b>

**TOWN OFFICE BUILDING**

SALARIES	23,782.00	0.00	23,119.32	662.68	0.00
EXPENSES	43,240.00	0.00	38,004.06	5,235.94	0.00
CIP REPAIR TOWN OFFICE BLD 4018	1,370.81	0.00	0.00	1,370.81	1,370.81
CIP BLDG FEASABILITY STDY 6008	16,145.00	0.00	2,736.00	13,409.00	13,409.00
<b>DEPARTMENT TOTALS</b>	<b>84,537.81</b>	<b>0.00</b>	<b>63,859.38</b>	<b>20,678.43</b>	<b>14,779.81</b>

**TN REPORTS/TN MEETING**

EXPENSES	10,800.00	0.00	6,552.00	4,248.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>10,800.00</b>	<b>0.00</b>	<b>6,552.00</b>	<b>4,248.00</b>	<b>0.00</b>

**TOWN HALL ANNEX**

EXPENSES	17,234.00	0.00	12,573.72	4,660.28	1,370.00
CIP REPAIR ANNEX 7014	15,000.00	0.00	14,444.56	555.44	555.44
CIP REPAIR ANNEX 4017	3,559.65	0.00	3,559.65	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>35,793.65</b>	<b>0.00</b>	<b>30,577.93</b>	<b>5,215.72</b>	<b>1,925.44</b>

**PROTECT PERS & PROP****ANIMAL CONTROL**

EXPENSES	13,200.00	1,300.00	14,500.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>13,200.00</b>	<b>1,300.00</b>	<b>14,500.00</b>	<b>0.00</b>	<b>0.00</b>

**POLICE /COMMUNICATIONS**

SALARIES	1,159,366.00	3,454.00	1,159,649.57	3,170.43	0.00
EXPENSES	95,136.00	0.00	72,194.78	22,941.22	0.00
EQUIPMENT	2,100.00	0.00	1,094.00	1,006.00	0.00
ENCUMBRANCE	4,444.00	0.00	4,444.00	0.00	0.00
CIP REPLACE CRUISER 7012	26,300.00	0.00	24,673.00	1,627.00	0.00
POLICE STATION VENTILATION 6106	40,000.00	0.00	0.00	40,000.00	40,000.00
<b>DEPARTMENT TOTALS</b>	<b>1,327,346.00</b>	<b>3,454.00</b>	<b>1,262,055.35</b>	<b>68,744.65</b>	<b>40,000.00</b>

**POLICE BUILDING**

SALARIES	11,575.00	0.00	10,479.66	1,095.34	0.00
EXPENSES	29,783.00	0.00	24,237.68	5,545.32	0.00
EQUIPMENT	1,000.00	0.00	20.99	979.01	0.00
<b>DEPARTMENT TOTALS</b>	<b>42,358.00</b>	<b>0.00</b>	<b>34,738.33</b>	<b>7,619.67</b>	<b>0.00</b>

**GASOLINE**

EXPENSES	64,248.00	0.00	57,444.04	6,803.96	0.00
<b>DEPARTMENT TOTALS</b>	<b>64,248.00</b>	<b>0.00</b>	<b>57,444.04</b>	<b>6,803.96</b>	<b>0.00</b>

**FIRE/RESCUE**

SALARIES	896,863.00	10,860.00	904,665.24	3,057.76	0.00
EXPENSES	52,928.00	0.00	46,565.51	6,362.49	0.00
EQUIPMENT	4,000.00	0.00	0.00	4,000.00	0.00
CIP REPLACE AMBULANCE 7002	125,000.00	0.00	124,276.93	723.07	723.07
CIP REPLACE PAGER 7003	15,280.00	0.00	9,925.75	5,354.25	5,354.25
CIP REPAIR BUILDING 6002	12,000.00	0.00	3,585.11	8,414.89	8,414.89
<b>DEPARTMENT TOTALS</b>	<b>1,106,071.00</b>	<b>10,860.00</b>	<b>1,089,018.54</b>	<b>27,912.46</b>	<b>14,492.21</b>

**FIRE BUILDING**

EXPENSES	28,955.00	0.00	28,149.96	805.04	0.00
EQUIPMENT	2,560.00	0.00	2,175.00	385.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>31,515.00</b>	<b>0.00</b>	<b>30,324.96</b>	<b>1,190.04</b>	<b>0.00</b>

**BUILDING**

SALARIES	96,262.00	4,434.26	100,375.90	320.36	0.00
EXPENSES	35,256.00	0.00	32,034.79	3,221.21	0.00
EQUIPMENT	1,144.00	0.00	1,031.85	112.15	0.00
<b>DEPARTMENT TOTALS</b>	<b>132,662.00</b>	<b>4,434.26</b>	<b>133,442.54</b>	<b>3,653.72</b>	<b>0.00</b>

**SEALER WGTS & MSRS**

EXPENSES	6,500.00	0.00	6,457.90	42.10	0.00
<b>DEPARTMENT TOTALS</b>	<b>6,500.00</b>	<b>0.00</b>	<b>6,457.90</b>	<b>42.10</b>	<b>0.00</b>

**CIVIL DEFENSE**

SALARIES	300.00	0.00	300.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>300.00</b>	<b>0.00</b>	<b>300.00</b>	<b>0.00</b>	<b>0.00</b>

**TREE/DUTCH ELM/INS**

SALARIES	18,756.00	0.00	18,461.63	294.37	0.00
EXPENSES	19,095.00	5,042.07	24,083.99	53.08	0.00
ENCUMBRANCE	5,420.00	0.00	4,866.00	554.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>43,271.00</b>	<b>5,042.07</b>	<b>47,411.62</b>	<b>901.45</b>	<b>0.00</b>

**SHELL/HARBORMASTER**

SALARIES	86,553.00	1,991.00	88,439.24	104.76	0.00
EXPENSES	18,452.00	0.00	18,304.58	147.42	0.00
EQUIPMENT	0.00	0.00	0.00	0.00	0.00
SHELLFISH PROJECT	9,000.00	0.00	1,073.53	7,926.47	7,926.47
ENCUMBRANCE	7,023.00	0.00	7,023.00	0.00	0.00
DREDGE ROCK HBR 7107	12,000.00	0.00	0.00	12,000.00	12,000.00
CIP LAUNCH RAMP 4008	5,000.00	0.00	400.66	4,599.34	4,599.34
<b>DEPARTMENT TOTALS</b>	<b>138,028.00</b>	<b>1,991.00</b>	<b>115,241.01</b>	<b>24,777.99</b>	<b>24,525.81</b>

**EDUCATION****ORLEANS ELEM SCHOOL**

EXPENSES	2,208,362.00	0.00	2,134,591.93	73,770.07	48,404.82
ENCUMBRANCE	8,341.77	0.00	7,734.14	607.63	0.00
AFTER SCHOOL PROGRAM 7023	1,500.00	0.00	1,500.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>2,218,203.77</b>	<b>0.00</b>	<b>2,143,826.07</b>	<b>74,377.70</b>	<b>48,404.82</b>

**NAUSET REG ASSESS**

EXPENSES	2,512,865.00	0.00	2,512,865.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>2,512,865.00</b>	<b>0.00</b>	<b>2,512,865.00</b>	<b>0.00</b>	<b>0.00</b>

**C.C. TECH ASSESS**

EXPENSES	34,674.00	0.00	34,674.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>34,674.00</b>	<b>0.00</b>	<b>34,674.00</b>	<b>0.00</b>	<b>0.00</b>

**PUBLIC WORKS****HIGHWAY**

SALARIES	292,055.00	4,315.70	293,722.30	2,648.40	0.00
EXPENSES	70,021.00	3,335.00	72,234.53	1,121.47	0.00
EQUIPMENT	16,700.00	33,736.00	50,436.00	0.00	0.00
ROAD REPAIR	47,321.00	0.00	39,566.73	7,754.27	0.00
ENCUMBRANCE	0.00	0.00	0.00	0.00	0.00
CIP REPLACE TRUCK 7006	13,713.00	0.00	12,812.00	901.00	901.00
CIP TOWN RDS 7007	10,000.00	0.00	1,285.75	8,714.25	8,714.25
CIP DRAINAGE REMEDIATION 2022	9,054.42	0.00	4,917.18	4,137.24	4,137.24 *
CIP DRAINAGE & REP 3017	6,156.72	0.00	4,024.77	2,131.95	2,131.95
CIP DRAINAGE REM 3044	27,750.50	0.00	0.00	27,750.50	27,750.50
CIP DRAINAGE & REP 4010	19,607.01	0.00	12,798.34	6,808.67	6,808.67 *
CIP DRAINAGE REMEDIATION 4025	30,000.00	0.00	0.00	30,000.00	30,000.00 *
CIP ROAD RESURFACE 5002	38,204.66	0.00	1,927.82	36,276.84	36,276.84
FRONT END LOADER 6150	6,370.00	0.00	5,927.00	443.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>586,953.31</b>	<b>41,386.70</b>	<b>499,652.42</b>	<b>128,687.59</b>	<b>116,720.45</b>

**SNOW REMOVAL**

SALARIES	17,375.00	0.00	11,113.92	6,261.08	0.00
EXPENSES	45,125.00	8,583.72	54,697.66	-988.94	0.00
EQUIPMENT	2,000.00	0.00	1,233.27	766.73	0.00
<b>DEPARTMENT TOTALS</b>	<b>64,500.00</b>	<b>8,583.72</b>	<b>67,044.85</b>	<b>6,038.87</b>	<b>0.00</b>

**STREET LIGHTS**

EXPENSES	33,823.00	0.00	30,589.94	3,233.06	0.00
<b>DEPARTMENT TOTALS</b>	<b>33,823.00</b>	<b>0.00</b>	<b>30,589.94</b>	<b>3,233.06</b>	<b>0.00</b>

**ENGINEERING**

ENGINEERING	33,500.00	0.00	10,700.38	22,799.62	7,360.00
<b>DEPARTMENT TOTALS</b>	<b>33,500.00</b>	<b>0.00</b>	<b>10,700.38</b>	<b>22,799.62</b>	<b>7,360.00</b>

**DISPOSAL AREA**

SALARIES	132,126.00	5,034.23	136,186.02	974.21	0.00
EXPENSES	348,547.00	0.00	339,455.15	9,091.85	0.00
EQUIPMENT	4,600.00	0.00	4,600.00	0.00	0.00
ENGINEERING	32,000.00	0.00	5,717.90	26,282.10	26,282.10
HAZARDOUS WASTE	8,000.00	0.00	7,280.00	720.00	720.00
ENCUMBRANCE	22,465.68	0.00	22,465.49	0.19	0.00
<b>DEPARTMENT TOTALS</b>	<b>547,738.68</b>	<b>5,034.23</b>	<b>515,704.56</b>	<b>37,068.35</b>	<b>27,002.10</b>

**HUMAN SERVICES****HEALTH**

SALARIES	136,559.00	1,914.00	138,238.05	234.95	0.00
EXPENSES	19,390.00	0.00	18,260.97	1,129.03	0.00
INSP & MAINT PROG 7019	7,500.00	0.00	4,856.79	2,643.21	2,643.21
SEPTIC BETTERMENT 5019	25,000.00	0.00	0.00	25,000.00	25,000.00
SEPTIC BETTERMENT 4027	1,056.15	0.00	0.00	1,056.15	1,056.15
<b>DEPARTMENT TOTALS</b>	<b>189,505.15</b>	<b>1,914.00</b>	<b>161,355.81</b>	<b>30,063.34</b>	<b>28,699.36</b>

**COUNCIL ON AGING**

SALARIES	77,581.00	1,912.00	77,837.44	1,655.56	0.00
EXPENSES	13,729.00	0.00	13,729.00	0.00	0.00
CIP SENIOR CITZ ADDITION 7001	48,000.00	0.00	0.00	48,000.00	48,000.00
<b>DEPARTMENT TOTALS</b>	<b>139,310.00</b>	<b>1,912.00</b>	<b>91,566.44</b>	<b>49,655.56</b>	<b>48,000.00</b>

**HUMAN SERVICES**

EXPENSES	43,238.00	0.00	43,238.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>43,238.00</b>	<b>0.00</b>	<b>43,238.00</b>	<b>0.00</b>	<b>0.00</b>

**VETERANS BENEFITS**

VETS ASSESSMENT	11,080.00	0.00	11,079.01	0.99	0.00
ENCUMBRANCE	2,000.00	0.00	968.20	1,031.80	0.00
VETS BENEFITS	5,000.00	8,000.00	12,226.77	773.23	773.23
<b>DEPARTMENT TOTALS</b>	<b>18,080.00</b>	<b>8,000.00</b>	<b>24,273.98</b>	<b>1,806.02</b>	<b>773.23</b>

**CULTURE/RECREATION****SNOW LIBRARY**

SALARIES	194,445.00	4,991.00	188,966.03	10,469.97	0.00
EXPENSES	66,199.00	0.00	66,197.73	1.27	0.00
<b>DEPARTMENT TOTALS</b>	<b>260,644.00</b>	<b>4,991.00</b>	<b>255,163.76</b>	<b>10,471.24</b>	<b>0.00</b>

**RECREATION**

SALARIES	71,146.00	890.00	71,825.16	210.84	0.00
EXPENSES	14,765.00	0.00	14,700.31	64.69	0.00
<b>DEPARTMENT TOTALS</b>	<b>85,911.00</b>	<b>890.00</b>	<b>86,525.47</b>	<b>275.53</b>	<b>0.00</b>

**WINDMILL**

SALARIES	3,552.00	0.00	3,399.41	152.59	0.00
EXPENSES	940.00	0.00	671.96	268.04	0.00
WINDMILL RESTORATION 7024	12,000.00	0.00	0.00	12,000.00	12,000.00
<b>DEPARTMENT TOTALS</b>	<b>16,492.00</b>	<b>0.00</b>	<b>4,071.37</b>	<b>12,420.63</b>	<b>12,000.00</b>

**PARKS & BEACHES**

SALARIES	462,539.00	1,492.00	446,040.47	17,990.53	0.00
EXPENSES	97,741.00	0.00	97,574.66	166.34	0.00
EQUIPMENT	4,800.00	0.00	4,550.90	249.10	0.00
REPLACE 92 GMC 7008	14,994.00	0.00	13,154.96	1,839.04	1,839.04
CIP REPLACE SAND-SKAKET 7009	10,000.00	0.00	7,865.00	2,135.00	2,135.00
CIP REPLACE 89 GMC	23,982.00	0.00	23,678.07	303.93	303.93
CIP SKAKET PARKING LOT 7011	15,000.00	0.00	0.00	15,000.00	15,000.00
CIP SKAKET EROSION 0003	495.00	0.00	495.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>629,551.00</b>	<b>1,492.00</b>	<b>593,359.06</b>	<b>37,683.94</b>	<b>19,277.97</b>

<b>HERRING BROOK</b>					
SALARIES	375.00	0.00	375.00	0.00	0.00
EXPENSES	100.00	0.00	0.00	100.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>475.00</b>	<b>0.00</b>	<b>375.00</b>	<b>100.00</b>	<b>0.00</b>
<b>O.K.H.REG. DIST.</b>					
SALARIES	468.00	14.00	411.13	70.87	0.00
EXPENSES	320.00	0.00	278.73	41.27	0.00
<b>DEPARTMENT TOTALS</b>	<b>788.00</b>	<b>14.00</b>	<b>689.86</b>	<b>112.14</b>	<b>0.00</b>
<b>MEM &amp; VETS DAY</b>					
EXPENSES	2,454.00	0.00	2,279.32	174.68	0.00
<b>DEPARTMENT TOTALS</b>	<b>2,454.00</b>	<b>0.00</b>	<b>2,279.32</b>	<b>174.68</b>	<b>0.00</b>
<b>CULTURAL COUNCIL</b>					
EXPENSES	500.00	0.00	348.83	151.17	0.00
<b>DEPARTMENT TOTALS</b>	<b>500.00</b>	<b>0.00</b>	<b>348.83</b>	<b>151.17</b>	<b>0.00</b>
<b>BICENTENNIAL COMMISSION</b>					
EXPENSES	45,839.00	0.00	31,544.16	14,294.84	0.00
ENCUMBRANCE	9,950.00	0.00	9,950.00	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>55,789.00</b>	<b>0.00</b>	<b>41,494.16</b>	<b>14,294.84</b>	<b>0.00</b>
<b>SPEC EVENTS &amp; INFO</b>					
EXPENSES	8,250.00	0.00	6,712.72	1,537.28	0.00
<b>DEPARTMENT TOTALS</b>	<b>8,250.00</b>	<b>0.00</b>	<b>6,712.72</b>	<b>1,537.28</b>	<b>0.00</b>
<b>DEBT SERVICE</b>					
<b>MAT. NOTES &amp; BONDS</b>					
EXPENSES	1,302,850.00	0.00	1,295,000.00	7,850.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>1,302,850.00</b>	<b>0.00</b>	<b>1,295,000.00</b>	<b>7,850.00</b>	<b>0.00</b>
<b>INTEREST NOTES &amp; BONDS</b>					
EXPENSES	437,836.00	0.00	433,735.49	4,100.51	0.00
GAN INTEREST SEPTAGE 7105	12,526.89	0.00	12,526.89	0.00	0.00
<b>DEPARTMENT TOTALS</b>	<b>450,362.89</b>	<b>0.00</b>	<b>446,262.38</b>	<b>4,100.51</b>	<b>0.00</b>
<b>INSURANCE &amp; BONDS</b>					
EXPENSES	151,200.00	0.00	112,229.59	38,970.41	0.00
<b>DEPARTMENT TOTALS</b>	<b>151,200.00</b>	<b>0.00</b>	<b>112,229.59</b>	<b>38,970.41</b>	<b>0.00</b>
<b>UNEMP COMPENSATION</b>					
EXPENSES	8,236.61	4,620.00	10,513.36	2,343.25	752.00
<b>DEPARTMENT TOTALS</b>	<b>8,236.61</b>	<b>4,620.00</b>	<b>10,513.36</b>	<b>2,343.25</b>	<b>752.00</b>
<b>EMP HEALTH/MEDICARE</b>					
EXPENSES	678,562.00	0.00	604,858.86	73,703.14	0.00
<b>DEPARTMENT TOTALS</b>	<b>678,562.00</b>	<b>0.00</b>	<b>604,858.86</b>	<b>73,703.14</b>	<b>0.00</b>
<b>SUB TOTAL DEPT BDGTS</b>	<b>14,692,357.98</b>	<b>52,967.62</b>	<b>13,786,692.85</b>	<b>958,632.75</b>	<b>485,308.96</b>
<b>CURRENT ARTICLES MISC.</b>					
PLAN A WAGE ADJUSTMENTS 7016	37,962.00	-36,475.00	0.00	1,487.00	0.00
TRANSFER TOWN CLERK SAL 7102	15,192.62	-15,192.62	0.00	0.00	0.00
TRANSFER ANIMAL CONTROL 7104	1,300.00	-1,300.00	0.00	0.00	0.00
CLER & TECH WAGE ADJUST 6019	0.00	0.00	0.00	0.00	0.00
<b>CURRENT ART. TOTAL</b>	<b>54,454.62</b>	<b>-52,967.62</b>	<b>0.00</b>	<b>1,487.00</b>	<b>0.00</b>
<b>GENERAL FUND TOTAL</b>	<b>14,746,812.60</b>	<b>0.00</b>	<b>13,786,692.85</b>	<b>960,119.75</b>	<b>485,308.96</b>

**CAPITAL PROJECTS**

**PAST ARTICLES**

CIP ROAD RESURFACE 7005	157,532.00	0.00	0.00	157,532.00	157,532.00 *
STATE CH 204 ROAD RESURF 7026	0.00	0.00	34,361.05	-34,361.05	4,555.95
CIP ROAD RESURFACE 4009	56,640.45	0.00	0.00	56,640.45	56,640.45 *
CIP ROAD RESURFACE 5001	96,900.00	0.00	0.00	96,900.00	96,900.00
CIP ROAD RESURFACE 6024	101,000.00	0.00	0.00	101,000.00	101,000.00
<b>CH 90 PAST ARTICLE TOTALS</b>	<b>412,072.45</b>	<b>0.00</b>	<b>34,361.05</b>	<b>377,711.40</b>	<b>416,628.40</b>
CIP REPLACE BULKHEAD 7004	300,000.00	0.00	0.00	300,000.00	300,000.00
<b>HARBOR PAST ARTICLE TOTALS</b>	<b>300,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>300,000.00</b>	<b>300,000.00</b>
CIP CAPPING LANDFILL 3007	1,125,000.00	0.00	0.00	1,125,000.00	1,125,000.00
<b>LANDFILL PAST ARTICLE TOTALS</b>	<b>1,125,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,125,000.00</b>	<b>1,125,000.00</b>
WELL CASING & EQUIP 6201	25,000.00	36,547.40	0.00	61,547.40	61,547.40
CIP PUMP HOUSE 3035	36,547.40	-36,547.40	0.00	0.00	0.00
<b>WATER PAST ARTICLE TOTALS</b>	<b>61,547.40</b>	<b>0.00</b>	<b>0.00</b>	<b>61,547.40</b>	<b>61,547.40</b>
FD SEPTAGE TRT PLANT 6103	53,115.67	0.00	53,115.67	0.00	0.00
<b>SEPTAGE PAST ARTICLE TOTALS</b>	<b>53,115.67</b>	<b>0.00</b>	<b>53,115.67</b>	<b>0.00</b>	<b>0.00</b>
<b>GRAND TOTAL CAP. PROJECTS</b>	<b>1,951,735.52</b>	<b>0.00</b>	<b>87,476.72</b>	<b>1,864,258.80</b>	<b>1,903,175.80</b>

**WATER SPECIAL REV. FUND**

**WATER DEPARTMENT**

SALARIES	323,998.00	8,844.12	326,322.77	6,519.35	0.00
EXPENSES	190,390.00	0.00	157,080.74	33,309.26	0.00
EQUIPMENT	42,000.00	0.00	41,115.65	884.35	0.00
OTHER ASSESSMENTS	2,697.00	0.00	2,696.68	0.32	0.00
WATER SERVICE CONNECTIONS	28,779.20	35,000.00	16,181.14	47,598.06	47,598.06
ENGINEERING	5,000.00	0.00	2,195.00	2,805.00	0.00
ENCUMBRANCES	1,800.00	0.00	1,777.00	23.00	0.00
CIP TELEMETER 7015	141,500.00	0.00	24,494.15	117,005.85	117,005.85
WATER SERVICE CONNECTION 7025	35,000.00	-35,000.00	0.00	0.00	0.00
CIP TEST WELLS 5014	2,954.63	0.00	0.00	2,954.63	0.00
WATER STUDY SYS 5106	3,631.40	0.00	1,300.00	2,331.40	0.00
CIP TEST WELLS 6011	3,837.05	0.00	0.00	3,837.05	0.00
<b>DEPARTMENT TOTALS</b>	<b>781,587.28</b>	<b>8,844.12</b>	<b>573,163.13</b>	<b>217,268.27</b>	<b>164,603.91</b>

**CURRENT ARTICLES MISC**

PLAN A WAGE ADJUSTMENT 7016	1,458.00	-1,458.00	0.00	0.00	0.00
SALARIES & WAGE 7103	7,386.12	-7,386.12	0.00	0.00	0.00
<b>CURRENT ART. TOTAL</b>	<b>8,844.12</b>	<b>-8,844.12</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

<b>WATER GRAND TOTAL</b>	<b>790,431.40</b>	<b>0.00</b>	<b>573,163.13</b>	<b>217,268.27</b>	<b>164,603.91</b>
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<b>GR TOTAL ALL FUNDS</b>	<b>17,488,979.52</b>	<b>0.00</b>	<b>14,447,332.70</b>	<b>3,041,646.82</b>	<b>2,553,088.67</b>
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\*\*\*Indicates transfer to Highway Special Revenue Fund  
CIP = Capital Improvement Plan

**TOWN OF ORLEANS, MASSACHUSETTS**  
**COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUP**  
**JUNE 30, 1997**

	GOVERNMENTAL FUND TYPES			FIDUCIARY	ACCOUNT	Combined Totals (Memorandum Only)
	General Fund	Special Revenue Funds	Capital Projects Funds	Trust & Agency Funds	Long-term Obligations Group	
<b>ASSETS:</b>						
Cash and cash equivalents	\$ 4,268,191	\$ 2,063,536	\$ 528,972	\$ 1,453,049		\$ 8,313,748
Receivables:						
Property taxes	237,011					237,011
Motor vehicle and other excise taxes	85,904					85,904
Tax liens	228,635					228,635
Departmental and other	6,937					6,937
Water User charges and unbilled services		628,268				628,268
Taxes in litigation	2,396					2,396
Deferred property taxes	140,362					140,362
Less: Provision for abatement/exemption	(151,742)					(151,742)
Due from other governments		802,119	336,434			1,138,553
Due from other funds	28,230					28,230
Restricted asset, deferred comp.				1,551,974		1,551,974
Amount to be provided for payment of long term obligations					7,131,544	7,131,544
<b>TOTAL ASSETS</b>	<b>\$ 4,845,924</b>	<b>\$ 3,493,923</b>	<b>\$ 865,406</b>	<b>\$ 3,005,023</b>	<b>\$ 7,131,544</b>	<b>\$ 19,341,820</b>
<b>Liabilities:</b>						
Deposits held in custody				1,772		1,772
Accounts payable	524,619	85,286		2,585		612,490
Other liabilities	27,861	14	294,310			322,185
Deferred revenue	394,448	1,396,026	170,900			1,961,372
Deferred compensation due employees				1,551,974		1,551,974
Grant anticipation notes payable			2,839,204			2,839,204
General obligation bonds payable					4,810,000	4,810,000
Accrued compensated absences					416,544	416,544
Due to other funds			28,230			28,230
Landfill closure obligations					1,905,000	1,905,000
<b>Total liabilities</b>	<b>946,926</b>	<b>1,481,326</b>	<b>3,332,644</b>	<b>1,556,331</b>	<b>7,131,544</b>	<b>14,448,771</b>
<b>Fund equity (deficiency):</b>						
<b>Fund balances:</b>						
Reserved for encumbrances and continuing appropriations	477,383	164,604				641,987
Reserved for endowments				474,748		474,748
Reserved for expenditures	796,000	93,100				889,100
Reserved for specific purposes	1,197	79,309				80,506
Reserved for rate stabilization	681,754					681,754
Unreserved:						
Designated			(2,467,238)	973,944		(1,493,294)
Undesignated	1,942,864	1,875,584				3,818,448
<b>Total fund equity (deficiency)</b>	<b>3,898,998</b>	<b>2,012,597</b>	<b>(2,467,238)</b>	<b>1,448,692</b>	<b>-</b>	<b>4,893,049</b>
<b>TOTAL LIABILITIES AND FUND EQUITY</b>	<b>\$ 4,845,924</b>	<b>\$ 3,493,923</b>	<b>\$ 865,406</b>	<b>\$ 3,005,023</b>	<b>\$ 7,131,544</b>	<b>\$ 19,341,820</b>

**TOWN OF ORLEANS, MASSACHUSETTS**  
**SCHEDULE OF OUTSTANDING DEBT**  
**FOR THE FISCAL YEAR ENDED JUNE 30, 1997**

	<b>Date of Issue</b>	<b>Fiscal Year of Maturity</b>	<b>Original Principal Amount</b>	<b>Interest Rate</b>	<b>Amount Outstanding at June 30, 1997</b>
<b>General debt</b>					
<b>(Inside debt limit)</b>					
Land Acquisition	11/1/87	1998	\$ 1,520,000	7.0 - 7.75%	\$ 150,000
Land Acquisition	12/15/89	2000	2,600,500	6.85 - 6.9%	340,000
Land Acquisition	6/15/89	2009	680,000	6.6 - 6.7%	400,000
Septage treatment facility	06/15/90	1999	500,000	6.25%	130,000
Solid waste transfer	06/15/90	2000	830,000	6.25%	240,000
mapping	2/15/94	2004	206,000	4.495%	<u>130,000</u>
<b>General debt</b>					
<b>(Outside debt limit):</b>					
School Expansions	6/15/89	2009	3,000,000	6.6 - 6.7%	1,760,000
Orleans Elementary	06/15/90	2009	1,370,000	6.25%	845,000
Land acquisition	04/15/93	2003	310,000	5.00%	180,000
Drainage	04/15/93	2003	370,000	5.00%	210,000
<b>Water debt</b>					
<b>(Outside debt limit):</b>					
Murray land	12/15/89	2000	200,000	6.25%	40,000
Water well septage	2/15/94	1995-2004	585,000	4.495%	<u>385,000</u>
					<u><u>\$ 4,810,000</u></u>

Debt service to maturity consists of the following:

	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
For the year ending			
June 30, 1998	\$ 990,000	\$ 303,317	\$ 1,293,317
1999	635,000	243,407	878,407
2000	480,000	203,453	683,453
2001	400,000	173,808	573,808
2002	395,000	149,603	544,603
Thereafter	<u>1,910,000</u>	<u>463,980</u>	<u>2,373,980</u>
	<u><u>\$ 4,810,000</u></u>	<u><u>\$ 1,537,568</u></u>	<u><u>\$ 6,347,568</u></u>

## TOWN CLERK

I hereby submit the Annual Report for the year 1997.  
Included in this report are the following:

1. Town Meetings and the Doings thereon:
  - May 12th, 1997 Annual
  - May 12th, 1997 Special
  - May 19th, 1997 Annual Concluded
2. Elections:
  - May 20th, 1997 Annual
  - Nov. 25th, 1997 Old King's Highway  
Historic District Regional Commission
3. Reports:
  - Fish & Game Licenses Sold in 1997
  - Dog Licenses issued in 1997
  - Family Shellfish permits sold in 1997
4. Statistics:
  - Birth, Marriages and Deaths recorded in  
1997

In June of 1997, Town Clerk Jean F. Wilcox retired after over 20 years of service to the Town of Orleans. I was Jean's Assistant from June of 1987 until her retirement. I would like to extend my deepest appreciation to Jean for all she has taught me in the last 10 years and for being the best Supervisor anyone could want but most of all for being my friend.

I was appointed Town Clerk by John F. Kelly Town Administrator, in July 1997, I appreciate his confidence in me.

Respectfully Submitted,  
Anne R. Lennon  
Town Clerk

## BIRTHS

There were a total of 21 Births, 10 Males and 11 Females recorded in this office in 1997.

Under Chapter 438 children can no longer be published in the Town Report.

Respectfully submitted:  
Anne R. Lennon  
Town Clerk

## DEATHS - 1997

### JANUARY

3rd	George Clinton Tenney	98
3rd	William Brendan Boundy	74
3rd	George Manuel Lemos	76
6th	Catherine Isabel (Wilson) Darling	88
10th	Ida Geneva (Eidredge) Macfarlane	68
14th	John Otto Mellin	75
17th	John Allen MacLellan	83
20th	Bradley Fisk, Jr.	69
23rd	Patricia (Washburn) Kirby	66
30th	James Cofsky	80

### FEBRUARY

2nd	Donna Jean Shellaberger	76
3rd	Margaret (Webber) Rath	84
5th	Lawrence Leroy Ellis	78
6th	Marjorie Joan (Bell) Higgins	74
6th	Marie Antoinette (Robertson) Roberts	80
7th	Carol Jean (Husted) Schneider	66
10th	Gordon Alves	76
12th	Raymond Edwin Simonds	78
13th	Gladys W. (Wilcox) Webber	94
23rd	George Edward VanTassel	88

### MARCH

1st	Dorothy (Young) Gill	93
1st	Lux H. Ewald	82
1st	Marion Georgina (Wallace) Howerton	82
2nd	Patricia J. Sickels	75
16th	John Michael Toohill	64
19th	Dorothy Wilhelmina (Lundstedt) Hyer	82
21st	Bruce Rogers Higgins	51
29th	Robert Walter Derow	78
29th	Daniel Reed Boardman	45

### APRIL

4th	Edith P. (Payson) Gardiner	93
8th	Mona G. (Hinchman) Beck	85
14th	Benjamin Russell Davis	69
16th	Mabel Florence (Barnard) Lamb	89
21st	Irma Christine (Lunden) Clark	74
25th	MacMinn Nevin Reed	94
29th	Thelma May (Hodder) Ellis	74

### MAY

2nd	Virginia Regina (Valcourt) Augustitus	63
8th	Joseph A. Galazzi	83
9th	Irma C. (Bennette) Wood	95
12th	Flora W. (Wilson) Moffitt	96
15th	Meryl Loyd Root	62
19th	Philip Waldron Boardman	80
24th	Avis Lincoln (Fulcher) Blaisdell	93
28th	Sarah (Najman) Kaye	77

**JUNE**

10th	Joseph F. Mangieri	86
13th	Bernice Edna (Deline)Winter	95
18th	Marguerite Theresa (Berger) Anderson	88
19th	Dorothy Mary (Kunkel) Starkey	75
19th	Andrew Lloyd Hill, Sr.	85
29th	Harry Lubitz	87

**JULY**

2nd	Moncrieff M. Cochran, Jr.	80
16th	Nicholas Mario LoRusso	84
20th	Margot (Laser) Johnston a/k/a Margot Lassner	86
23rd	Ronald Fagan	53
30th	John Joseph Shields	82

**AUGUST**

1st	Arthur Joseph Dolan	88
2nd	Ruth Elizabeth (Cook) Brooks	94
3rd	Emery St. George, Jr.	76
7th	James Harvey Burford, Jr.	83
7th	Mary Catherine (Fitzsimmons) Reed	74
8th	Andrew Wadely Wood	41
9th	Gene L. Spagnoli	78
9th	Frederick Huntington Burr, Jr.	76
12th	Ruth (Parker) Gray	91
14th	Mildred (Pesacreta) Foster	83
15th	Hal McElwaine Helms	74
16th	Chester Wallace Jordan, Jr. a/k/a C. Wallace Jordan	82

**SEPTEMBER**

1st	Catherine Ann (Burley) Hartz	52
4th	Harry Hill Carey	75
8th	James Garfield Curran, Jr.	77
9th	Brenda (Winthrop) Jordan	67
14th	Mary Hillard (Smith) Marsh	79
17th	James Francis Walls	65
24th	Nancy (Nilsen) Kuhne	99
26th	Richard C. MacKenzie	81
28th	Fred V. Howard	76

**OCTOBER**

4th	George Vangel Anastas	69
5th	William Irving Livingston	70
7th	Richard L. Johnson	85
8th	Endres Mac Campbell, Sr.	79
11th	Mary G. Paget	79
13th	Muriel S. (Shaps) Ostman	71
22nd	Jack Frost	81
24th	Virginia J. Cook	74
26th	Dorothy Webster (Ruddock) Knight	99
27th	Edith Elizabeth (Mead) Quirk	93
28th	Patrickson Nicholas Shaw	53
30th	Arthur Dreyer	82
30th	Elizabeth Henrietta (Dohm) Fox	97
31st	Hermann Frederick Kubsch	85

**NOVEMBER**

1st	Elinor Alvord (Reamer) Roth	85
4th	Robert Allen Stauffer	77
7th	Harry F. Brinker	74
7th	James Sanford Morse	70
8th	Donald C. Geyer	52
10th	Louis R. Larsen	81
12th	Ruth (Gordon) Morgridge	102
30th	John Shaw	72

**DECEMBER**

3rd	Robert W. Roman	88
9th	Betty (McGough) Dunn	75
14th	Frederick Richard Johnson	88
18th	Ann B. (Bate) Worthen	91
21st	Orville King Schmid	87
22nd	Marjorie A. (Alexander) Vickrey	71
31st	Stephen David Daniels, Jr.	24

**MARRIAGES - 1997****JANUARY**

10th	Robert Merl Schultz, Orleans, MA to Pamela Kay Reid, Orleans, MA
18th	Patrick Haven O'Connor, Stamford, CT to Katharina E.A. Grenfell, Arlington, VA

**FEBRUARY**

8th	William Theodore Vautrinot, Orleans, MA to Tammy Ann Brady, Orleans, MA
14th	Stephen A. Chase, Orleans MA to Cynthia Williams, Brewster, MA
16th	Alfred Peter Franz, Jr., Orleans, MA to Laura J. Creonte, Orleans, MA
22nd	Roger Robert Boucher, Brewster, MA to Michelle Lee Brophy, Brewster, MA

**MARCH**

5th	Patrickson Nicholas Shaw, Orleans, MA to Brenda Lee Golden, Orleans, MA
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**APRIL**

4th	Nathaniel Walker Davis, Eastham, MA to Donna Morgan Elisabeth Winthrop, Eastham, MA
19th	Russell S. Pouliot, Eastham, MA to Lisa H. Raunela, Eastham, MA

**MAY**

3rd Timothy Keyes Sutton, Grosse Pt Pk, MI to  
Maureen Martha Schouman,  
Commerce Twp, MI

10th Jeffrey Fenn Putnam, Port Chester, NY to  
Jennifer McClure Clapp, Port Chester, NY

17th Barry M. Knudsen, New York, NY to  
Heather Melanie Day, New York, NY

17th Christopher J. Morton, Orleans, MA to  
Adina Marie Loizzo, Orleans, MA

17th Howard Morrison Crow III, Philadelphia, PA to  
Margaret Anne Wheeler, Charlestown, MA

17th Stephen Mark Schwendinger, Potomac, MD to  
Britt Kristen Rogge, Arlington, VA

19th Ornel O. Roberts, Orleans, MA to  
Cliona M. Condon, Orleans, MA

24th Kenneth Lee Beaulieu, Orleans, MA to  
Melanie A. Ruland, Orleans, MA

24th Stephen D. Kalinick, Brewster, MA to  
Donna J. Baxendale, Brewster, MA

25th Alexander Taverner Hammond,  
Los Angeles, CA to  
Amy Merrill Stevens, Los Angeles, CA

24th Frank Henry Poranski, Orleans, MA to  
Pia Cristina MacKenzie, Orleans, MA

31st Kenneth Gage Jalbert, Orleans, MA to  
Amy R. Falletti, Orleans, MA

**JUNE**

8th Henri P. Millhollan, Orleans, MA to  
M. Beatriz Mesquita, Orleans, MA

8th Erik Lawrence Fidel, New York, NY to  
Helen Celine Raymond, New York, NY

14th Kevin Scott Wilcox, Brewster, MA to  
Gwendolyn Ann Burt, Eastham, MA

14th Mark A. Itzler, Princeton, NJ to  
Keren Bergman, Princeton, NJ

16th Kenneth Michael Hibbs, Orleans, MA to  
Patricia Corcoran, Orleans, MA

21st Sean E. Egan, Washington, D.C. to  
Page Nevins Albrecht, Washington, D.C.

21st Scott Allsion Marsland, Budd Lake, NJ to  
Stefanie Lee Palin, Budd Lake, NJ

21st Paul Patrick Longpre', Ottawa, Ontario to  
Lara Danielle Krupka, Ottawa, Ontario

21st Jack Richard Ference, Fairplay, CO to  
Jean M. Blanco, Fairplay, CO

21st John Pasquale Williams, Jr.,  
Philadelphia, PA to  
Ellen Delea, Philadelphia, PA

21st Douglas William Doe, Chatham, MA to  
Susan Kathleen Vonlitter, Orleans, MA

22nd Thomas J. Canata, Agawam, MA to  
Maureen Louise Richard, Agawam, MA

22nd David Richard Laughlin, Harwichport, MA to  
Kelly Ann Cullen, Harwichport, MA

28th John Edward Whitcomb, Jr., Orleans, Ma to  
Amy Brimblecom, Orleans, Ma

28th Kevin Anthony Perry, Bridgewater, MA to  
Melissa Therese Ray, Truro, Ma

**JULY**

5th Scott Stuart Lemen, New York, NY to  
Mimi Lee Hall, New York, NY

7th Mark F. Bagg, New Canaan, CT to  
Lucia H. Salgado, New Canaan, CT

12th Isaac Henson Braddock, Los Angeles, CA To  
Geraldine Alice Lentini, Los Angeles, CA

16th John Croll Burling, Orleans, MA to  
Melissa Elizabeth Codispoti, Orleans, MA

17th Robert Sterling Hand, Orleans, MA to  
Lisa Karen Krause, Orleans, MA

19th Richard J. White, Waterbury, CT to  
Michele Patricia Napiello, Waterbury, CT

19th Christophher Simon Kan,  
London NW36DT, UK to  
Amy Rachel Fishel, London NW36DT, UK

19th Eric Domski, Belmont, MA to  
Susan Ann Roessner, Belmont, MA

26th Francis J. Meggison, Fort Wayne, IN to  
Mary Lawrence Wardrop, Fort Wayne, IN

31st Richard Allen Gates, E. Hartford, CT to  
Susan R. Kowalczyk, E. Hartford, CT

**AUGUST**

2nd Jeffrey Scott Bornstein, Montgomery, OH to  
Jill Margaret Crocker, Montgomery, OH

9th Arthur Stephen Martindale, Jr.,  
Cincinnati, Ohio to  
Allison Mara Phillipe, Cincinnati, Ohio

9th James Andrew Nairne McLean,  
New York, NY to  
Gwendolyn Caroline Julia Segre,  
New York, NY

14th Patrick Scot Guidotti, Sunderland, Ontario to  
Kirsten Andrea Taylor, Sunderland, Ontario

23rd Andrew James Preston, New York, NY to  
Kimberly Jean Callahan, New York, NY

23rd Anthony R. Magnano, New York, NY to  
Elizabeth H. Paul, New York, NY

23rd Kenneth Brian Farwell, Centerville, OH to  
Joy Atkins Vanderheyden, Centerville, OH

24th Brian Eugene Horton, Seal Beach, CA to  
Barbara Gail Brunn, Seal Beach, CA

**SEPTEMBER**

- 6th John Michael Stamm, Brooklyn, NY to Elizabeth Helen Reed, Brooklyn, NY
- 13th Bulkeley Freeman Winslow, Orleans, MA to Caitlin D. Quimby, Orleans, MA
- 13th Michael Karagosian, Davis, CA to Jean Suzanne VanderGheynst, Davis, CA
- 13th Thomas E. Tuttle, Orleans, MA to Carolyn K. Greene, Orleans, MA

**SEPTEMBER cont.**

- 13th Robert Groesbeck Blabey III, New Canaan, CT to Kristen Fisk Bornemeier, New Canaan, CT
- 16th Martin Jules Vigneault, Norwalk, CT to Pamela Yvonne Mazzone, Norwalk, CT
- 20th Gregory M. McGauley, Eastham, MA to Patricia Morales, Hartford, CT
- 20th Brian Michael Sankey, Orleans, MA to Melissa Ann Wolf, Dublin, OH
- 20th Theodore Gibson Sickinger, Kansas City, MO to Susanne Heidi Steinmann, Kansas City, MO
- 30th John Thomas Piemontese, Newbury Point MA to Carol Hutchinson, Orleans, MA

**OCTOBER**

- 5th Herbert Gray Eldridge, East Harwich, MA to Brenda Claire Fields, East Harwich, MA
- 5th Keith W. Blair, Orleans, MA to Judith E. Haskell, Orleans, MA
- 5th John Christopher Calhoun, Orleans, MA to Maura Ann Hershel, Orleans, MA
- 5th Richard Harvey Porter, Maplewood, N.J. to Kathryn Davidson, Maplewood, N.J.
- 11th Robert M. Burr, Fairfield, CT to Anneli Veski, Fairfield, CT
- 11th Edward John Wherry III, Lansdowne, PA to Susanne Marie Wolfe, Lansdowne, PA
- 18th Robert Reagan Higgins, Los Angeles, CA to Michelle Louise Koerwer, Los Angeles, CA
- 25th John J. Bush, Jr., Chatham, MA to Pamela R. Adams, Harwich, MA

**NOVEMBER**

- 1st Thomas Cole Laughton, Eastham, MA to Sharyn Marie Prentiss, Eastham, MA
- 1st Frederick E. Kracke, Orleans, MA to Anne Marie Fallon, Orleans, MA
- 7th David Wilson Vaughn, Orleans, MA to Linda Lee Snow, So. Dennis, MA
- 26th Myrick Chaplin Hatch, Concord, MA to Yueh-Yun Hsu, Concord, MA

**DECEMBER**

- 27th Robert D. Fratus, Jr., Harwich, MA to Elizabeth Dubuque, Harwich, MA
- 28th Steven James McManus, Eastham, MA to Kristen B. Boucher, Eastham, MA

**DOG LICENSES FOR 1997**

256	Males	@	3.00	\$768.00
235	Spayed Females	@	3.00	\$705.00
17	Females	@	6.00	\$102.00
7	Kennels	@	10.00	\$70.00
2	Boarding Kennels	@	50.00	\$100.00
Total				\$1745.00

Respectfully Submitted  
Anne R. Lennon  
Town Clerk

**SHELLFISH PERMITS SOLD FROM APRIL 1997 TO DECEMBER 1997**

585	Resident/Taxpayers	@	\$5.00	2,940.00
515	Resident Of State	@	\$15.00	7,725.00
183	Out Of State	@	\$20.00	3,660.00
17	Duplicate	@	\$1.00	17.00
Total				\$14,342.00

Respectfully Submitted  
Anne R. Lennon  
Town Clerk

# REPORT OF THE FISH & GAME LICENSES ISSUED IN 1997

		Fees	Value	Fee	Fish & Game
60	F1 Resident Fishing	22.50	1350.00	30.00	1320.00
2	F2 Resident Fishing Minor	6.50	13.00	1.00	12.00
11	F3 Resident Fishing 65-69	11.25	123.75	5.50	118.25
40	F4 Resident Fishing Handicapped	Free			
13	F6 Non Resident Fishing	32.50	422.50	6.50	416.00
7	F7 Non Resident Fishing 3 Day	18.50	129.50	3.50	126.00
0	F8 Resident Fishing 3 Day	7.50	None		
0	T1 Resident Trapping	30.50	None		
0	T2 Resident Trapping Minor	6.50	None		
0	T3 Resident Trapping Age 65-69	15.25	None		
0	DF Duplicate Fishing	2.00	None		
0	DT Duplicate Trapping	2.00	None		
20	H1 Resident Citizen Hunting	22.50	450.00	10.00	440.00
1	H2 Resident Hunting 65-69	11.25	11.25	0.50	10.75
0	H3 Resident Hunting Paraplegic	Free			
0	H4 Resident Alien Hunting	22.50	None		
0	H5 Non Resident Hunting Big Game	94.50	None		
0	H6 Non Resident Hunting Small Game	60.50	None		
0	H7 Non Resident Hunting Com Shg Pr	19.50	None		
0	H8 Resident Minor Hunting	6.50	None		
15	S1 Resident Sporting	40.00	600.00	7.50	592.50
8	S2 Resident Sporting 65-69	20.00	160.00	4.00	156.00
22	S3 Resident Sporting Over 70	Free			
0	DH Duplicate Hunting	2.00	None		
0	DS Duplicate Sporting	2.00	None		
16	M1 Archery Stamp	5.10	81.60	1.60	80.00
22	M2 Waterfowl Stamp	5.00	110.00	5.50	104.50
13	M3 Primitive Firearm Stamp	5.10	66.30	1.30	65.00
117	W2 Wild. Conser. Stamp Resident	5.00	585.00	None	585.00
20	W2 Wild Conser. Stamp Non Resident	5.00	100.00	None	100.00
	Total		4202.90	76.90	4126.00

Respectfully Submitted  
 Anne R. Lennon  
 Town Clerk



# TOWN OF ORLEANS

19 SCHOOL ROAD ORLEANS MASSACHUSETTS 02653-3699  
Telephone (508) 240-3700 — Fax (508) 240-3703

BOARD OF  
SELECTMEN  
TOWN  
EXECUTIVE

## CITATION

\* \* \* \* \*

This citation certifies that

On the occasion of the  
1997 Annual Town Meeting of  
ORLEANS, MASSACHUSETTS

**William P. Quinn, Sr.**

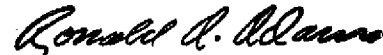
is the recipient of the Selectmen's "Good Citizenship Award" and that this award is made in recognition of noteworthy services of good citizenship rendered this community which stand as an example that others may follow to the common benefit of all.



Beverly G. Singleton, Chairman



Francis E. Suits



Ronald A. Adams



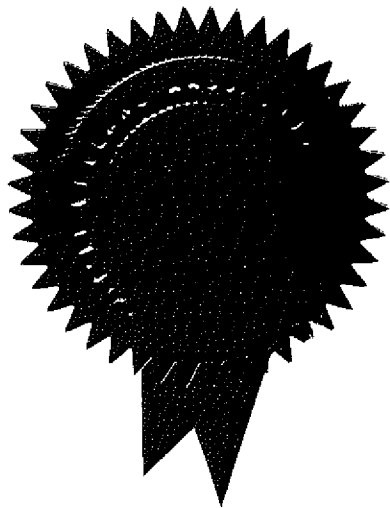
Richard W. Philbrick



James E. DeWitt

ORLEANS BOARD OF SELECTMEN

May 12, 1997



**ANNUAL TOWN MEETING  
MAY 12TH, 13TH AND 19TH 1997  
NAUSET REGIONAL  
MIDDLE SCHOOL**

The Annual Town Meeting was called to order at 6:35 p.m. by Moderator Duane Landreth when a quorum of 252 voters was declared present by Town Clerk Jean F. Wilcox.

Tellers were Walter Swidrak, Mary Stevens, James Snedecor, and Gail Rainey.

Beverly Singleton, Board of Selectmen chairman, gave the Good Citizen award to William P. Quinn, Jr. Ms. Singleton also gave a bouquet of roses to Jean F. Wilcox who is retiring in June after twenty-four years of service to the town.

**MOTION:** Ms. Singleton moved to dispense with the reading of the Warrant except the Preamble, Conclusion and Attestation thereof.

**ACTION:** Voted, voice vote, carries unanimously.

**MOTION:** Ms. Singleton moved that all Town Officials or department managers or their duly designated representative, required to attend Town Meeting pursuant to Section 2-7-3 of the charter, and John O'Reilly of Bennett & O'Reilly Engineering; John McGurrihan, Regional Director of Habitat for Humanity; Victoria Goldsmith, Director of the Orleans Housing Authority; Michael Gradone, Nauset Regional School Superintendent and Andrew Lester, Director of the Nauset Juice Bar, all of whom are not residents of the Town of Orleans, be permitted to address the Town Meeting on matters affecting their office, department or organization, or projects for which they have performed services for the Town.

**ACTION:** Voted, voice vote, carries unanimously.

**ARTICLE 1. REPORT OF THE SELECTMEN,  
TOWN OFFICERS AND SPECIAL COMMITTEES**

To act upon the Annual Report of the Board of Selectmen, Town Officers and other Special Committees.

**MOTION:** To accept and adopt the record of the Selectmen, Town Officials and all Town Committees as published in the 1996 Annual Report and hear the reports of the Bicentennial Committee and the Conservation Restriction Task Force.

**ACTION:** Voted, voice vote carries unanimously.

**REPORT OF THE BICENTENNIAL COMMISSION**

**BICENTENNIAL COMMISSION REPORT  
ANNUAL TOWN MEETING MAY 12, 1997**

We are hear tonight to talk about all that is happening to celebrate the Town of Orleans' Bicentennial, our 200th anniversary. Our Commission was charged by the town officials to plan a year full of events and activities that would entertain and educate townspeople of all ages, and, equally important, to leave a legacy for the future.

Today there are signs of the Bicentennial everywhere. We're off to a great start. We truly appreciate all of the hard work and enthusiasm of many who have contributed their time and talent to make the observance of Orleans' 200th anniversary the town's biggest celebration ever. We're deeply grateful for the strong support of the business community, as well as for generous donations by individuals, that have made possible a fun, exciting and significant bicentennial year.

The whole celebration was launched during Founders' Week in early March in recognition of Orleans' official Founders Day on March 3. Almost everyone who wasn't snow birding managed to get involved! The 200th Birthday Celebration for Orleans school children and their families was an inspiring colorful event.

We thank the wonderful teachers and parents who made it possible. The Founders' Day Commemoration at the Federated Church, which many of you attended or have seen on television, featured actor and author Stephen Russell in an unforgettable portrayal of Reverend Samuel Treat, a special Orleans Bicentennial Chorale directed by Marjorie Morley, and an organ performance by Noel Tipton. A Bicentennial Youth Art Show, sponsored by the Orleans Cultural Council, a Salute to Seniors at the Senior Center, the Bicentennial Good Times Ball put on by the Rotary Club, and a Bicentennial Tea with Chamber Music at the Community of Jesus capped off a terrific week of festivities.

This spring has seen some very special things happen in Orleans:

The Bicentennial Quilters created an historic wallhanging of the town, now a permanent part of the Snow Library collection.

The month-long Nauset Painters' Bicentennial Art Show at Snow Library was a great success. The Cape & island Chamber Music Festival Concert, A Portrait of Beethoven-1797, featured world -renowned artists Bernard Greenhouse, Jeffrey Zeger, Masuko Ushiodo and Jeremy Geidt, who performed for a huge audience.

Arbor Day saw the planting of eleven American Liberty Elm trees around town-while the children received 500 saplings to nurture, thanks to Citizens Bank, the Orleans Improvement Association, the Town and Warren Quinn. Later on, the Federated Church pre-schoolers planted their own tree downtown to commemorate Orleans' 200th birthday.

A magnificent Festival of Choirs, uniting choruses from all of Orleans' churches, sang to standing room only.

Many of you very recently saw BEACH GLASS: A NEW MUSICALE Celebrating the Town of Orleans, created especially for Orleans' 200th anniversary by Janine Perry and staged by Bob Troie, both of the Cape Cod Repertory Theater Company. Local celebrities, shipwrecks, "hojo's", of the entertaining scenes from our town's last 200 years that were brought to life on stage.

There's a lot ongoing and upcoming: Under the supervision of Joe Tunney, the Town archives are being edited, preserved and maintained as part of the Bicentennial celebration. Winners of Cape Cod Bank and Trust Bicentennial Raffle travelled to Orleans, France or are enjoying valuable prizes given by local merchants and artisans. A vast array of Bicentennial souvenirs and memorabilia is out there including the delightful children's history of Orleans, written by June Fletcher, illustrated by Elizabeth Pratt and underwritten by the Bank of Boston, commemorative posters, coins, the Friends of Snow Library calendars and much, much more. A video of Bicentennial highlights is in the works, thanks to Bob Melcher and Channel 8. A Bicentennial Calendar of events and the Cape Codder's special Bicentennial edition, both free of charge, are readily available around town and we have a Bicentennial hotline at town hall for information updates. We're well on our way!

My co-chair Bonnie Snow is going to fill you in on some of the festivities that lie ahead in 1997. We are almost at the halfway point in the year's celebration. Remember to seize every opportunity to participate in the town's birthday party. It will only happen once in your lifetime! By participating you will be creating cherished memories to be shared in the future. Under the auspices of the Chamber of Commerce planning for a truly memorable 4th of July parade is progressing well. This gigantic project is being led by Sidney Snow and capable committee. The theme "Orleans, Where Sea and History Meet" will give float participants and spectators alike an opportunity to interpret various aspects of Orleans History. Many residents have expressed a desire for an afternoon of old fashion field events and games immediately following the parade. A local organization today has decided to undertake the project. The 4th weekend celebration continues on the 5th

with the Friends of Meetinghouse Pond's Historic regatta commemorating "Sail, Paddle and Power"., in the evening a special bicentennial fireworks will be offered by the Community of Jesus at Rock Harbor. Be sure to include a visit to the Snow Library's Art Gallery between August 2nd and September 30th. There you will see the 200 award winning photographs from the contest. "A Year in the Life of Orleans." Sponsored by the "Cape Cod 5" and a grant from the Massachusetts Cultural Council, the contest was a tremendous success with over 500 entries for the judges to consider. Future generations will have a splendid documentation of life in Orleans from March 3, 1996 to March 3, 1997. In August of 1921, an Old Home Week celebration was held. The concept seemed an ideal vehicle to bring together people from far and near who have special feelings about Orleans. With financial support from the Sandwich Cooperative Bank, the centerpiece of the Bicentennial to be held August 23 through August 31 will be a fun filled week of home styled festivities.

The week begins with the eighth annual Pops in the Park concert. This year the concert will open with a specially commissioned brass fanfare for the 200th anniversary as a gift to the town by the Orleans Historical Society. Activities and events for all ages include sporting events on the water such as a fishing tournament, canoe, kayak, bathtub and rowing races. On land the Old Timers baseball game, a kids day and the John Gray 5 miler and half-marathon will offer other challenges. On August 24th, present and returning Orleaners will receive a warm welcome while sharing photos and memorabilia at Camp and School reunions. Later in the week tours of Orleans Open Space Properties will enable everyone to admire Orleans conservation property jewels. Evening activities will be provided by the Orleans Police Federation at a block dance, band and brass concerts at the Nauset Beach Bank Shell and the Fireman's Association Nauset Beach party on August 30th. Special events at the French Cable Station and the Historical Society will offer educational opportunities while various art associations and churches will attract people drawn to antique shows and the dramatic talents of the last artist, Vernon Smith. Spectators of all ages will thrill to the Band and Color Guard extravaganza and Parade on August 31st.

This grand finale of "Old Home Week" is also sponsored by the Chamber of Commerce and volunteers are needed for the day of the parade. It has been suggested that many of you might be interested in displaying hospitality white electric candles in your windows during "Old Home Week". We are sure returning friends and relatives would enjoy such a warm welcome during the late summer evenings. Very soon a short lively history entitled, "Orleans, Where Sea and History Meet" will go to press. This project has been partially funded by the Mid Cape Center and other donations. This limited publication will be beautifully illus-

trated with paintings and photographs covering the past 200 years. Written and extensively researched by Russell Jalbert and his team of fellow commission members and literary professional volunteers, this book will be a significant Bicentennial contribution for present and future generations.

Commission sponsored events will end with the third annual treasure sale on September 17th, 1997. Donations will be gratefully accepted. However, civic organizations will continue to sponsor events until the end of the year.

The Bicentennial members have diligently and enthusiastically planned this 200th anniversary celebration for you all. In addition, many citizens of all ages have contributed their time, talent and treasure to make this a year to remember. The spirit of co-operation is indeed a marvelous legacy in itself.

Respectfully submitted,  
  
Bonnie Snow and Mary Kelsey

**REPORT OF THE CONSERVATION  
RESTRICTION TASK FORCE**

Over the past winter the Selectmen held several meetings dealing with Open Space.

It was apparent that one facet-conservation restrictions-needed to be made more user friendly. A committee was appointed consisting of Vincent Caruso of the Board of Assessors, Allen Gibbs from the Open Space Committee, Arnold Henson with George Christie from the Conservation Commission, Sherman Reed from the Finance Committee and myself from the Orleans Conservation Trust. We met March 4th, 1997 and completed our work May 7th, 1997.

Conservation restrictions are a means of obtaining open space at minimum cost to the Town. Owners give up development rights in exchange for reductions in real estate tax and the benefit of a charitable contribution on Federal income taxes. The process involves town and state and is somewhat lengthy. We have designed a simple step by step guide to be available from the Town Clerk and/or the Conservation Commission. A prospective donor can meet with the Assessor and get up front some idea of what his tax relief will be.

Chairman Beverly Singleton has also asked me to comment on the "200 Coalition". This was formed last fall between the Orleans Conservation Trust, the Open Space Committee and the Orleans Supporters of Open Space to use the Orleans Bicentennial as an occasion to preserve 200 more acres in the Town of Orleans through the conser-

vation restrictions, gifts, and acquisitions. Vincent Ollivier, Vice president of the Orleans Conservation Trust, is the Chair, and we have retained Jeff Thibodeau, Director of Land Protection for The Compact of Cape Cod Conservation Trusts, as part-time Director. The Sandwich Co-operative Bank has generously donated office space at its Orleans branch.

The Orleans Conservation Trust has to date preserved 31 acres towards this goal through conservation restrictions and gifts. We had hoped that the Warrant for this Town Meeting would include acquisitions by the Town, negotiations for which have been in progress. We ask the Selectmen to authorize the Open Space Committee to resume these negotiations. The lands in question are important for the Town and can only be acquired by purchase.

Respectfully submitted,  
  
Charles Thomsen

**ARTICLE 2. TOWN/SCHOOL BUDGET**

To see if the Town will vote to raise and appropriate and/or transfer from available funds a sum of money to fund and pay departmental expenses for the fiscal year commencing July 1, 1997 and ending June 30, 1998, or to take any other action relative thereto.

**MOTION:** That the Town Meeting adopt the Selectmen's adopted FY98 budget as printed in the warrant and that the sum of Fifteen Million Three Hundred Eighty Three Thousand Three Hundred Thirty Nine and 00/100 (\$15,383,339.00) Dollars be raised and appropriated and the sum of Forty Two Thousand Three Hundred Fifty and 00/100 (\$42,350.00) Dollars be transferred from the Ambulance Receipts Reserve fund for Appropriation account and the sum of Forty-three thousand One Hundred and 00/100 (\$43,100.00) Dollars be transferred from the Water Surplus Fund, and the sum of Ten Thousand and 00/100 (\$10,000.00) Dollars be transferred from the Wetlands Protection Fund for a total appropriation of Fifteen Million Four Hundred Seventy Eight Thousand Seven Hundred Eighty-Nine and 00/100 (\$15,478,789.00) Dollars for this purpose.

**ACTION:** Voted, Voice vote carries unanimously.

**TOWN OF ORLEANS  
PROPOSED OPERATING BUDGET  
FOR THE FISCAL YEAR JULY 1, 1997 TO JUNE 30, 1998**

	APPROPRIATED BUDGET 1996-1997	TOWN EXEC. RECOMMEND. 1997-1998	SELECTMEN ADOPTED 1997-1998	FINANCE COMM. ADOPTED 1997-1998
<b>GENERAL GOVERNMENT</b>				
<b>SELECTMEN/TOWN EXECUTIVE</b>				
1 SALARY	211,836	172,077	164,682	164,682
2 EXPENSE	37,303	38,403	38,403	38,403
3 LEGAL	60,000	60,000	77,500	77,500
4 AUDIT SERVICES	15,000	16,000	16,000	16,000
5 OTHER PROF & TECH SERV	0	17,500	17,500	17,500
TOTAL	324,139	303,980	314,085	314,085
<b>TEL/COMM SYSTEM</b>				
6 EXPENSE	24,437	25,931	25,931	25,931
TOTAL	24,437	25,931	25,931	25,931
<b>FINANCE COMMITTEE</b>				
7 SALARY	2,379	2,316	2,316	2,316
8 EXPENSE	300	400	400	400
9 RESERVE FUND	69,217	130,000	130,000	130,000
TOTAL	71,896	132,716	132,716	132,716
<b>FINANCE/TOWN ACCOUNTANT</b>				
10 SALARY	117,803	111,568	111,568	111,568
11 EXPENSE	3,156	3,255	3,255	3,255
TOTAL	120,959	114,823	114,823	114,823
<b>ASSESSING</b>				
12 SALARY	120,948	122,688	122,688	122,688
13 EXPENSE	23,869	61,488	61,488	61,488
TOTAL	144,817	184,176	184,176	184,176
<b>TREASURER/COLLECTOR</b>				
14 SALARY	151,976	141,280	141,280	141,280
15 EXPENSE	31,722	31,380	31,380	31,380
16 OTHER SERVICES	10,000	10,000	10,000	10,000
TOTAL	193,698	182,660	182,660	182,660
<b>COMPUTER</b>				
17 EXPENSE	42,831	39,765	39,765	39,765
*18 CAPITAL OUTLAY	100,000	70,000	70,000	70,000
TOTAL	142,831	109,765	109,765	109,765

	APPROPRIATED BUDGET 1996-1997	TOWN EXEC. RECOMMEND. 1997-1998	SELECTMEN ADOPTED 1997-1998	FINANCE COMM. ADOPTED 1997-1998
<b>TOWN CLERK</b>				
19 SALARY	69,741	69,966	69,966	69,966
20 EXPENSE	16,825	7,575	7,575	7,575
TOTAL	86,566	77,541	77,541	77,541
<b>ELECTIONS</b>				
21 SALARY	2,469	1,704	1,704	1,704
22 EXPENSE	432	252	252	252
TOTAL	2,901	1,956	1,956	1,956
<b>VOTER REGISTRATION</b>				
23 SALARY	14,487	11,316	11,316	11,316
24 EXPENSE	700	700	700	700
TOTAL	15,187	12,016	12,016	12,016
<b>CONSERVATION</b>				
25 SALARY	72,616	72,816	72,816	72,816
26 EXPENSE	4,675	5,575	5,575	5,575
27 PUBLIC EDUCATION	0	5,000	5,000	5,000
28 CAPITAL OUTLAY	0	0	0	0
TOTAL	77,291	83,391	83,391	83,391
<b>WATER QUALITY</b>				
29 EXPENSES	715	988	988	988
TOTAL	715	988	988	988
<b>PLANNING</b>				
30 SALARY	76,831	78,396	78,396	78,396
31 EXPENSE	4,666	4,180	4,180	4,180
TOTAL	81,497	82,576	82,576	82,576
<b>APPEALS BOARD</b>				
32 SALARY	10,068	10,068	10,068	10,068
33 EXPENSE	3,290	3,290	3,290	3,290
TOTAL	13,358	13,358	13,358	13,358
<b>OPEN SPACE COMMITTEE</b>				
34 SALARY	856	999	999	999
35 EXPENSE	1,100	1,050	1,050	1,050
TOTAL	1,956	2,049	2,049	2,049
<b>ECONOMIC DEVELOPMENT</b>				
36 SALARY	0	1,372	1,372	1,372
37 EXPENSE	0	1,128	1,128	1,128
TOTAL	0	2,500	2,500	2,500

	APPROPRIATED BUDGET 1996-1997	TOWN EXEC. RECOMMEND. 1997-1998	SELECTMEN ADOPTED 1997-1998	FINANCE COMM. ADOPTED 1997-1998
<b>TOWN OFFICE BUILDING</b>				
38 SALARY	23,782	24,612	24,612	24,612
39 EXPENSE	43,240	46,380	46,380	46,380
40 CAPITAL OUTLAY	0	45,000	0	0
TOTAL	67,022	115,992	70,992	70,992
<b>TOWN REPORTS/TOWN MEETING</b>				
41 EXPENSE	10,800	10,800	10,800	10,800
TOTAL	10,800	10,800	10,800	10,800
<b>TOWN HALL ANNEX</b>				
42 EXPENSE	17,234	14,244	14,244	14,244
43 CAPITAL OUTLAY	15,000	0	0	0
TOTAL	32,234	14,244	14,244	14,244
<b>TOTAL GENERAL GOVERNMENT</b>	<b>1,412,304</b>	<b>1,471,462</b>	<b>1,436,567</b>	<b>1,436,567</b>
<b>PUBLIC SAFETY</b>				
<b>ANIMAL CONTROL</b>				
44 EXPENSE	13,200	14,300	14,300	14,300
TOTAL	13,200	14,300	14,300	14,300
<b>POLICE/COMMUNICATIONS</b>				
45 SALARY	1,162,820	1,142,621	1,156,884	1,156,884
46 EXPENSE	95,136	85,251	85,251	85,251
47 POLICE PRIVATE DUTY	0	6,940	6,940	6,940
48 CAPITAL OUTLAY	28,400	49,488	49,488	49,488
TOTAL	1,286,356	1,284,300	1,298,563	1,298,563
<b>POLICE BUILDING</b>				
49 SALARY	11,575	12,172	12,172	12,172
50 EXPENSE	29,783	27,583	26,483	26,483
51 CAPITAL OUTLAY	1,000	0	0	0
TOTAL	42,358	39,755	38,655	38,655
<b>GASOLINE</b>				
52 EXPENSE	64,248	56,119	56,119	56,119
TOTAL	64,248	56,119	56,119	56,119
<b>FIRE/RESCUE</b>				
53 SALARY	899,015	931,063	931,063	931,063
54 EXPENSE	56,928	62,200	59,200	59,200
55 CAPITAL OUTLAY	140,280	28,000	28,000	28,000
TOTAL	1,096,223	1,021,263	1,018,263	1,018,263

	APPROPRIATED BUDGET 1996-1997	TOWN EXEC. RECOMMEND. 1997-1998	SELECTMEN ADOPTED 1997-1998	FINANCE COMM. ADOPTED 1997-1998
<b>FIRE BUILDING</b>				
56 EXPENSE	28,955	27,899	27,899	27,899
57 CAPITAL OUTLAY	2,560	0	0	0
TOTAL	31,515	27,899	27,899	27,899
<b>BUILDING</b>				
58 SALARY	100,696	104,425	104,425	104,425
59 EXPENSE	35,256	33,935	33,935	33,935
60 CAPITAL OUTLAY	1,144	0	0	0
TOTAL	137,096	138,360	138,360	138,360
<b>SEALER WEIGHTS &amp; MEASURES</b>				
61 EXPENSE	6,500	6,500	6,500	6,500
TOTAL	6,500	6,500	6,500	6,500
<b>CIVIL DEFENSE</b>				
62 SALARY	300	300	300	300
TOTAL	300	300	300	300
<b>TREE WARDEN/DUTCH ELM/INSECT</b>				
63 SALARY	18,756	18,756	18,756	18,756
64 EXPENSE	24,137	18,740	18,740	18,740
TOTAL	42,893	37,496	37,496	37,496
<b>SHELLFISH/HARBORMASTER</b>				
65 SALARY	88,544	91,051	91,051	91,051
66 EXPENSE	18,452	20,608	20,608	20,608
67 SHELLFISH PROJECT	9,000	9,000	9,000	9,000
TOTAL	115,996	120,659	120,659	120,659
<b>TOTAL PUBLIC SAFETY</b>	<b>2,836,685</b>	<b>2,746,951</b>	<b>2,757,114</b>	<b>2,757,114</b>
<b>PUBLIC WORKS AND FACILITIES</b>				
<b>HIGHWAY</b>				
68 SALARY	296,370	299,832	299,832	299,832
69 EXPENSE	73,356	90,602	90,602	90,602
*70 CAPITAL OUTLAY	40,413	111,000	111,000	111,000
71 ROAD MAINTENANCE/DRAIN	47,321	57,960	57,960	57,960
TOTAL	457,460	559,394	559,394	559,394
<b>SNOW REMOVAL</b>				
72 SALARY	17,375	17,810	17,810	17,810
73 EXPENSE	47,125	47,125	47,125	47,125
TOTAL	64,500	64,935	64,935	64,935
<b>ENGINEERING</b>				
74 ENGINEERING/CONSULTANTS	33,500	20,000	20,000	20,000
TOTAL	33,500	20,000	20,000	20,000

	APPROPRIATED BUDGET 1996-1997	TOWN EXEC. RECOMMEND. 1997-1998	SELECTMEN ADOPTED 1997-1998	FINANCE COMM. ADOPTED 1997-1998
<b>STREET LIGHTS</b>				
75 EXPENSE	33,823	33,823	33,823	33,823
TOTAL	33,823	33,823	33,823	33,823
<b>DISPOSAL AREA</b>				
76 SALARY	133,246	123,665	126,665	126,665
77 EXPENSE	348,547	349,829	349,829	349,829
*78 CAPITAL OUTLAY	4,600	64,000	64,000	64,000
79 ENGINEERING/CONSULTANTS	32,000	17,000	17,000	17,000
80 HAZARDOUS WASTE	8,000	8,000	8,000	8,000
TOTAL	526,393	562,494	565,494	565,494
<b>WATER</b>				
81 SALARY	325,456	328,024	328,024	328,024
82 EXPENSE	190,390	203,720	207,720	207,720
83 OTHER ASSESSMENTS	2,697	3,015	3,015	3,015
84 CAPITAL OUTLAY	183,500	43,100	43,100	43,100
85 ENGINEERING/CONSULTANTS	5,000	5,000	65,000	65,000
TOTAL	707,043	582,859	646,859	646,859
<b>TOTAL PUBLIC WORKS &amp; FAC'S</b>	<b>1,822,719</b>	<b>1,823,505</b>	<b>1,890,505</b>	<b>1,890,505</b>
<b>HUMAN SERVICES</b>				
<b>HEALTH</b>				
86 SALARY	138,473	139,108	139,108	139,108
87 EXPENSE	19,390	27,263	27,263	27,263
TOTAL	157,863	166,371	166,371	166,371
<b>COUNCIL ON AGING</b>				
88 SALARY	79,493	92,598	92,598	92,598
89 EXPENSE	13,729	20,514	20,514	20,514
90 CAPITAL OUTLAY	0	0	0	0
TOTAL	93,222	113,112	113,112	113,112
<b>HUMAN SERVICES</b>				
91 HEALTH RELATED SERVICES	43,238	44,238	44,238	44,238
TOTAL	43,238	44,238	44,238	44,238
<b>VETERANS BENEFITS</b>				
92 EXPENSE	16,080	16,663	16,663	16,663
TOTAL	16,080	16,663	16,663	16,663
<b>TOTAL HUMAN SERVICES</b>	<b>310,403</b>	<b>340,384</b>	<b>340,384</b>	<b>340,384</b>

	APPROPRIATED BUDGET 1996-1997	TOWN EXEC. RECOMMEND. 1997-1998	SELECTMEN ADOPTED 1997-1998	FINANCE COMM. ADOPTED 1997-1998
<b>CULTURE AND RECREATION</b>				
<b>SNOW LIBRARY</b>				
93 SALARY	199,436	202,911	202,911	202,911
94 EXPENSE	66,199	71,476	71,476	71,476
TOTAL	265,635	274,387	274,387	274,387
<b>RECREATION</b>				
95 SALARY	72,036	74,613	74,613	74,613
96 EXPENSE	14,765	15,870	15,870	15,870
97 CAPITAL OUTLAY	0	80,000	0	0
TOTAL	86,801	170,483	90,483	90,483
<b>WINDMILL</b>				
98 SALARY	3,552	3,552	3,552	3,552
99 EXPENSES	940	875	875	875
TOTAL	4,492	4,427	4,427	4,427
<b>PARKS AND BEACHES</b>				
100 SALARY	464,031	464,855	464,855	464,855
101 EXPENSE	102,541	108,949	108,949	108,949
*102 CAPITAL OUTLAY	63,976	115,000	195,000	195,000
TOTAL	630,548	688,804	768,804	768,804
<b>HERRING BROOK</b>				
103 SALARY	375	375	375	375
104 EXPENSE	100	100	100	100
TOTAL	475	475	475	475
<b>OLD KINGS HIGHWAY R.H.D.C.</b>				
105 SALARY	482	482	482	482
106 EXPENSE	320	320	320	320
TOTAL	802	802	802	802
<b>MEMORIAL AND VETERANS DAY</b>				
107 EXPENSE	2,454	2,454	2,454	2,454
TOTAL	2,454	2,454	2,454	2,454
<b>ARTS AND HUMANITIES</b>				
108 EXPENSE	500	650	650	650
TOTAL	500	650	650	650
<b>BICENTENNIAL COMMISSION</b>				
109 EXPENSE	45,839	52,312	52,312	52,312
TOTAL	45,839	52,312	52,312	52,312

	APPROPRIATED BUDGET 1996-1997	TOWN EXEC. RECOMMEND. 1997-1998	SELECTMEN ADOPTED 1997-1998	FINANCE COMM. ADOPTED 1997-1998
<b>SPECIAL EVENTS &amp; INFORMATION</b>				
110 EXPENSE	8,250	8,250	7,650	7,650
TOTAL	8,250	8,250	7,650	7,650
<b>TOTAL CULTURE &amp; RECREATION</b>	1,045,796	1,203,044	1,202,444	1,202,444
<b>DEBT SERVICE</b>				
<b>MATURING NOTES AND BONDS</b>				
111 EXPENSE	1,302,850	1,020,000	990,000	990,000
TOTAL	1,302,850	1,020,000	990,000	990,000
<b>INTEREST ON NOTES AND BONDS</b>				
112 EXPENSE	437,836	442,954	357,098	357,098
TOTAL	437,836	442,954	357,098	357,098
<b>TOTAL DEBT SERVICE</b>	1,740,686	1,462,954	1,347,098	1,347,098
<b>MISCELLANEOUS</b>				
<b>INSURANCE AND BONDS</b>				
113 EXPENSE	151,200	141,700	142,900	142,900
TOTAL	151,200	141,700	142,900	142,900
<b>UNEMPLOYMENT COMPENSATION</b>				
114 SALARY	8,000	8,000	8,000	8,000
TOTAL	8,000	8,000	8,000	8,000
<b>EMPLOYEE HEALTH/MEDICARE</b>				
115 SALARY	678,562	657,400	657,400	657,400
TOTAL	678,562	657,400	657,400	657,400
<b>TOTAL MISCELLANEOUS</b>	837,762	807,100	808,300	808,300
<b>OTHER</b>				
116 STATE & COUNTY CHARGES	277,203	284,301	284,301	284,301
117 BARNSTABLE CNTY RETIRE	485,151	457,280	457,280	457,280
TOTAL	762,354	741,581	741,581	741,581
<b>TOTAL NON-EDUCATION APPROP.</b>	10,768,709	10,596,981	10,523,993	10,523,993

	APPROPRIATED BUDGET 1996-1997	TOWN EXEC. RECOMMEND. 1997-1998	SELECTMEN ADOPTED 1997-1998	FINANCE COMM. ADOPTED 1997-1998
<b>EDUCATION</b>				
<b>ORLEANS ELEMENTARY SCHOOL</b>				
118 EXPENSE	1,976,675	2,105,159	2,084,662	2,084,662
119 CAPITAL OUTLAY	0	30,000	30,000	30,000
120 UNEMPLOYMENT COMP	2,000	2,000	2,000	2,000
121 EMPLOYEE HEALTH/MEDICARE	187,500	179,983	179,983	179,983
122 BARNSTABLE CTY RETIRE	42,187	39,763	39,763	39,763
TOTAL	<u>2,208,362</u>	<u>2,356,905</u>	<u>2,336,408</u>	<u>2,336,408</u>
<b>NAUSET REGIONAL ASSESSMENT</b>				
123 EXPENSE	2,116,345	2,327,980	2,158,864	2,158,864
124 DEBT	396,520	378,376	394,155	394,155
TOTAL	<u>2,512,865</u>	<u>2,706,356</u>	<u>2,553,019</u>	<u>2,553,019</u>
<b>CAPE COD TECH ASSESSMENT</b>				
125 EXPENSE	34,674	34,674	65,369	65,369
TOTAL	<u>34,674</u>	<u>34,674</u>	<u>65,369</u>	<u>65,369</u>
<b>TOTAL EDUCATION APPROP.</b>	4,755,901	5,097,935	4,954,796	4,954,796
<b>TOTAL-OPERATING BUDGET</b>	<u>15,524,610</u>	<u>15,694,916</u>	<u>15,478,789</u>	<u>15,478,789</u>

Appropriations for employee benefits and debt payments associated with the Water Department operations are included in the operating budget under Employee Health/Medicare and Debt Service totals. A portion of Water Department revenues will be used to offset these costs.

## CAPITAL OUTLAY REQUESTS - FISCAL YEAR 1998

<u>DEPARTMENT</u>	<u>LINE ITEM NUMBER</u>	<u>DESCRIPTION</u>	<u>AMOUNT</u>
<b>Computer</b>	18	Upgrade Computer System Hardware and Software	\$70,000 *
<b>Police/Communications</b>	48	Replace Two Cruisers	\$49,488
<b>Fire/Rescue</b>	55	Replace Chief's Vehicle	\$28,000
<b>Highway</b>	70	Replace Two and One Half Ton Dump	\$75,000 *
		Office Improvements	\$21,000
		Garage Roof	\$15,000
Sub Total - Highway			\$111,000
<b>Disposal</b>	78	Two Seventy Five Yard Compactor Trailers	\$64,000 *
<b>Water</b>	84	Meter Replacement	\$23,100
		Replace Undersized Mains	\$20,000
Sub Total - Water			\$43,100
<b>Parks &amp; Beaches</b>	102	Renovate Middle School Tennis Courts	\$60,000 *
		Renovate Toddler Playground	\$20,000
		Replenish Sand @ Skaket	\$10,000
		Replace Tractor	\$15,000
		Handicapped Access @ Skaket & Pilgrim	\$10,000
		Replace Tennis Courts @ Eldredge Parkway	\$70,000 *
		Refurbish Headstones @ E. Orleans Cemetery	\$10,000
Sub Total - Parks & Beaches			\$195,000
<b>Elementary School</b>	119	Replace/Repair Outside Trim	\$30,000 (1)
<b>TOTAL</b>			\$590,588

(\*) Denotes Capital Improvement items included in operating budgets that are greater than \$50,000.00.

(1) Elementary School capital project included in Orleans Elementary total on all Financial Plans.

### ARTICLE 3. CAPITAL IMPROVEMENT PLAN

To see if the Town will vote pursuant to CHAPTER 8 FINANCIAL PROVISIONS AND PROCEDURES, Section 7, Action of Town Meeting, Sub-Section 8-7-1 of the Orleans Home Rule Charter, to act on the Capital Improvement Plan as published in the Warrant, by adopting said plan with or without amendments thereto, which amendments may include an increase or decrease in the amount of money allocated to any particular line item contained therein, the addition of new line items or the deletion of line items contained therein, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** That pursuant to Chapter 8, Financial Provisions and Procedures, Section 7, Action of Town Meeting, Subsection 8-7-1 of the Orleans Home Rule Charter, the Town Meeting accept the Capital Improvement Plan as printed in the warrant with the following change; under FY98 Town Office Building, Repairs to Town Office Building by deleting the figure Two Hundred Fifty Thousand and 00/100 (\$250,000.00) Dollars and inserting in place thereof the figure One Hundred and Twenty-Five Thousand and 00/100 (\$125,000.00) Dollars.

**ACTION:** Voted, Voice vote carries unanimously.

**TOWN OF ORLEANS  
SIX YEAR CAPITAL IMPROVEMENT PLAN  
FISCAL YEARS 1998 - 2003**

ITEM	FY98	FY99	FY00	FY01	FY02	FY03
<b>COUNCIL ON AGING</b>						
* Expansion of Senior Center Building		980,000				
Sub-Total	0	980,000	0	0	0	0
* Cost Projection						
<b>HARBORMASTER DEPARTMENT</b>						
Rock Harbor Interior Improvements					200,000	
Sub-Total	0	0	0	0	200,000	0
<b>LAND ACQUISITION</b>						
	500,000	450,000*				
Sub-Total	500,000	450,000	0	0	0	0
<b>POLICE DEPARTMENT</b>						
Mobile Data Terminals		60,000				
Sub-Total	0	60,000	0	0	0	0
<b>RECREATION DEPARTMENT</b>						
Fitness Trail on Town Owned Land		20,000				
Multi-Purpose Athletic Fields on Open Space Purchased Land				200,000		
Sub-Total	0	20,000	0	200,000	0	0

**TOWN OF ORLEANS  
SIX YEAR CAPITAL IMPROVEMENT PLAN  
FISCAL YEARS 1998 - 2003**

ITEM	FY98	FY99	FY00	FY01	FY02	FY03
<b>TOWN OFFICE BUILDING</b>						
Repairs to Town Office Building	250,000					
Preliminary Site & Design Plans for Architectural & Engineering Design			275,000			
Plans for New Town Office Building						
* Construction of New Town Office Building				3,500,000		
Sub-Total	250,000	0	275,000	3,500,000	0	0
* Cost Projection						
<b>WATER DEPARTMENT</b>						
Test Wells	50,000					
Pumping Test Well #8			100,000			
Sub-Total	50,000		100,000	0	0	0
<b>TOTAL</b>	800,000	1,510,000	375,000	3,700,000	200,000	0

DATE SUBMITTED: 13 December 1996

INITIAL APPROVAL: 8 January 1997 Revised: 25 February 1997

FINAL APPROVAL: 9 April 1998

TOWN MEETING APPROVAL:

**ARTICLE 4. FUNDING FY98 CAPITAL EXPENDITURES BUDGET**

To see if the Town will vote to raise and appropriate, borrow, and/or transfer from available funds a sum of money for the purpose of funding certain capital expenditures to be undertaken during fiscal year 1998 all in accordance with the schedule of Capital Expenditure Budget dated April 9, 1997 and to authorize the Board of Selectmen to sell, trade, lease or exchange or otherwise dispose of old equipment or vehicles deemed advisable and in the best interest of the Town. The proceeds from any such disposition to be applied toward the cost of acquiring said equipment or service as the case may be, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** That the Town Meeting adopt the Capital Expenditure Budget as printed in the warrant with the following change; under FY98 Town Office Building, Repairs to Town Office Building by deleting the figure Two Hundred Fifty Thousand and 00/100 (\$250,000.00) Dollars and inserting in place thereof the figure One Hundred Twenty-Five Thousand and 00/100 (\$125,000.00) Dollars; and that the sum of Fifty Thousand and 00/100 (\$50,000.00) Dollars be transferred from the Water Surplus Fund to fund the Test Wells for the Water Department and the sum of One Hundred Twenty Five Thousand and 00/100 (\$125,000.00) Dollars be raised and appropriated to fund the Repairs to the Town Office Building including the cost of architectural services related thereto, for a total appropriation of One Hundred Seventy Five Thousand and 00/100 (\$175,000.00) Dollars to fund the FY98 Capital Expenditures Budget.

**ACTION:** Voted, Voice vote carries unanimously.

FISCAL YEAR 1998 CAPITAL EXPENDITURES BUDGET

ITEM	FUNDING SOURCE		
	FY98	RESERVE	BONDING
TOWN OFFICE BUILDING			
Repairs to Town Office Building	250,000		250,000
Sub-Total	250,000	0	250,000
WATER DEPARTMENT			
Test Wells	50,000	50,000	
Sub-Total	50,000	50,000	
TOTAL	300,000	50,000	250,000

DATE SUBMITTED: 13 December 1996

INITIAL APPROVAL: 8 January 1997 Revised: 25 February 1997

FINAL APPROVAL: 9 April 1997

TOWN MEETING APPROVAL:

**ARTICLE 5. HOLDING STATE HARMLESS FOR WORK**

To see if the Town will vote to assume liability in the manner provided by Section 29 of Chapter 91 of the General Laws, as most recently amended by Chapter 5, of the Acts of 1955, for all damages that may be incurred by work to be performed by the Massachusetts Department of Public Works for the improvement, development, maintenance and protection of tidal and non-tidal rivers and streams, harbors, tide-waters, foreshores and shores along a public beach, in accordance with Section 11 of Chapter 91 of the General Laws and authorize the Selectmen to execute and deliver a bond of indemnity therefor to the Commonwealth, or to take any other action relative thereto.

**MOTION:** To Accept and adopt as printed in the warrant.

**ACTION:** Voted, voice vote, carries unanimously.

**ARTICLE 6. AUTHORIZATION TO SELL SURPLUS EQUIPMENT & ACCEPT GIFTS**

To see if the Town will vote to authorize the Town Executive to dispose of surplus supplies and equipment and other various surplus equipment under such terms and conditions as the Town Executive deems advisable, provided all proceeds from any disposition are returned to the general fund, and to accept any gift items that may be given to the Town on behalf of the citizens of Orleans, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** To accept and adopt as printed in the warrant.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 7. ACCEPT TRANSPORTATION BOND BILL FUNDS**

To see if the Town will vote to accept a sum of money pursuant to Chapter 15, of the Acts of 1988, as amended by Chapter 113 of the Acts of 1996, as provided under the Chapter 90 1997 - 1998 Transportation Bond Bill. Said funds and their earned interest shall be expended, in accordance with current Chapter 90 guidelines, under the direction of the Board of Selectmen, or to take any other action relative thereto.

**MOTION:** To accept and adopt and that said funds and their earned interest shall be expended to repair and resurface certain Town roads under the direction of the Board of Selectmen.

**ACTION:** Voted, voice vote carries unanimously

**ARTICLE 8. FUND NON-UNION PERSONNEL COMPENSATION PLAN**

To see if the Town will vote to approve a wage increase for Personnel Bylaw employees covered under the Compensation Plan of the Personnel Bylaw, for the period July 1, 1997 to June 30, 1998, and to raise and appropriate and/or transfer from available funds the sum of Forty Three Thousand Nine Hundred Sixty Four and 00/100 (\$43,964.00) Dollars to fund said increase, or to take any other action relative thereto.

**MOTION:** To accept and adopt and the sum of Forty Three Thousand Nine Hundred Sixty Four and 00/100 (\$43,964.00) Dollars be raised and appropriated to fund a 3% pay increase to the employees in Classification and Compensation Plan A only.

**ACTION:** Voted, voice vote carries unanimously

**ARTICLE 9. FUND ORLEANS POLICE OFFICERS FEDERATION CONTRACT**

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of Twenty Two Thousand Seven Hundred Eighty Eight and 00/100 (\$22,788.00) Dollars to be added to the FY 98 Salaries Account in the Police Department budget.

**MOTION:** To accept and adopt and the sum of Twenty Two Thousand Seven Hundred Eighty Eight and 00/100 (\$22,788.00) Dollars be raised and appropriated for this purpose.

**ACTION:** Voted, voice vote carries unanimously

**ARTICLE 10. FUND UNITED STEELWORKERS CLERICAL & TECHNICAL WORKERS CONTRACT**

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of Twenty Thousand Four Hundred Fifty Four and 00/100 (\$20,454.00) Dollars to be added to the FY98 Salaries Accounts in the accounting, assessing, building, conservation, disposal, fire, health, highway, library, park, planning, police, town clerk, treasurer/collector and water departments, covered by the contract between the Town and the United Steelworkers Clerical & Technical Workers.

**MOTION:** To accept and adopt the sum of Twenty thousand Four Hundred Fifty Four and 00/100 (\$20,454.00) Dollars to be raised and appropriated for this purpose.

**ACTION:** Voted, Voice vote carries unanimously.

**ARTICLE 11. AMEND AND FUND PERSONNEL BYLAW CHAPTER 8, CLASSIFICATION & COMPENSATION PLAN D**

To see if the Town will vote to amend the Personnel Bylaw Chapter 8, Classification and Compensation Plan D as follows:

by adding five (5) stars after D-6 through D-11 of Classification Plan D and by adding a new line in Compensation Plan D that reads

“\*\*\*\*\*Additional \$.50 per hour for five (5) or more years of service with the Town.”

and to raise and appropriate and/or transfer from available funds the sum of Five Thousand Two Hundred and Eighty Four Dollars (\$5,284.00) Dollars to fund this change, or to take any other action relative thereto. (Town Executive)

**MOTION:** To accept and adopt as printed in the warrant the sum of Five Thousand Two Hundred Eighty Four and 00/100 (\$5,284.00) Dollars to be raised and appropriated for said purpose.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 12. AMEND PERSONNEL BYLAW & FUND HIGHWAY/DISPOSAL MANAGER POSITION**

To see if the Town will vote to amend the Personnel Bylaw, Chapter 8, Classification and Compensation Plan A by inserting a new job title in the Classification & Compensation Plan A-12 titled “Highway/Disposal Manager” and raise and appropriate and/or transfer from available funds the sum of Four Thousand Fifty Three and 00/100 (\$4,053.00) Dollars to be added to the Highway Department Salaries Account to fund the difference between the job title of Highway Manager and the new title of Highway/Disposal Manager, or to take any other action relative thereto. (Town Executive)

**MOTION:** To accept and adopt as printed in the warrant the sum of Four Thousand Fifty Three and 00/100 (\$4,053.00) Dollars to be raised and appropriated for said purpose.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 13. ADOPT M.G.L. CHAPTER 71, SECTION 16B**

To see if the Town will vote to accept the provisions of Massachusetts General Laws Chapter 71, Section 16B which would reallocate the sum of the member towns' required contributions to the Nauset Regional School District in accordance with the Regional Agreement rather than the Education Reform formula, so-called, or to take any other action relative thereto. (Nauset Regional School Committee)

**MOTION:** To accept and adopt as printed in the warrant.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 14. AMEND NAUSET REGIONAL SCHOOL DISTRICT AGREEMENT — TOWN ASSESSMENTS**

To see if the Town will vote to amend the Nauset Regional School District Agreement, Section IV, Paragraph E to read:

“Operating expenses of each fiscal year shall be apportioned to the member towns on the basis of their respective enrollments in the regional district school and publicly-funded charter schools on October 1 of the preceding fiscal year.”, or to take any other action relative thereto. (Nauset Regional School Committee)

**MOTION:** To indefinitely postpone

**ACTION:** Voted, voice vote carries unanimously.

**THE SPECIAL TOWN MEETING WAS OPENED AT 8:03 PM AND CLOSED AT 8:16 PM. SEE END OF REGULAR TOWN MEETING FOR SPECIAL TOWN MEETING “DOINGS”.**

**ARTICLE 15. ENDORSE SPECIAL LEGISLATION — NAUSET REGIONAL SCHOOL DISTRICT**

To see if the Town will vote to endorse special legislation enabling Nauset Regional School District towns to assess support for the Regional School District according to the terms of the Regional Agreement, rather than the terms of the Education Reform Act of 1993; and to do so by a single round of town meeting votes, rather than annual votes to that effect, or to take any other action relative thereto. (Nauset Regional School Committee)

**MOTION:** To indefinitely postpone.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 16. AMEND NAUSET REGIONAL SCHOOL DISTRICT AGREEMENT — LOCATION OF SCHOOLS**

To see if the Town will vote to amend the Nauset Regional School Agreement Section III - Locations of Regional District schools by deleting the phrase "... and within a five-mile radius from the intersection of Mid-Cape Highway (Route 6) and Samoset Road (in Eastham)."

And inserting in place thereof the following "The regional district schools shall be located within the district." or to take any other action relative thereto. (Nauset Regional School Committee)

**MOTION:** To accept and adopt as printed in the warrant.

**ACTION:** Voted, voice vote fails to pass unanimously.

**ARTICLE 17. AMEND NAUSET REGIONAL SCHOOL DISTRICT AGREEMENT — CAPITAL PLAN**

To see if the Town will vote to amend the Nauset Regional School District Agreement by adding the following new section:

**"SECTION XI - CAPITAL PLAN**

The Nauset Regional School Committee shall cause to be prepared a five-year Capital Plan, which shall be updated annually."

or to take any other action relative thereto. (Nauset Regional School Committee)

**MOTION:** To accept and adopt as printed in the warrant.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 18. BAKER'S POND AFFORDABLE HOUSING PLAN APPROVAL**

To see if the Town will vote, in accordance with the action taken under Article 33 of the May 13, 1996 Annual town Meeting, to approve the Plan, or a revision thereof, depicting twelve (12) housing units to be constructed on the land situated at Baker's Pond Road, consisting of approximately 7 acres, being the same parcel of land conveyed to the town by Commonwealth Electric Company for use as a site for an affordable housing development. A copy of the Plan depicting the proposed twelve (12) housing units, dated April 9, 1997, is on file in the Office of the Town Clerk and the Board of Selectmen; and to authorize the Board of

Selectmen to select a developer for the purpose of constructing housing units on said land in accordance with the number depicted on the Plan as approved hereunder, and to negotiate and execute a land disposition agreement with said developer for the purpose of conveying said land, with conditions as the Board shall determine, and to further authorize the Board of Selectmen to convey said land, to said developer, subject to such conditions, in furtherance of said land disposition agreement, or to take any other action relative thereto. (Housing Task Force)

**MOTION:** To accept and adopt and that the Plan depicting twelve (12) housing units dated April 9, 1997 on file with the Town Clerk be approved and that the Board of Selectmen be authorized to take any and all action necessary to carry out the provisions of this Article, including without limitation, transferring the property in question from the Selectmen, who currently hold it for the purpose of a site for an affordable housing development, to the Selectmen for the purpose of conveying it to a developer for construction of affordable housing pursuant to the terms, conditions and restrictions of any land disposition agreement.

**MOTION TO AMEND MAIN MOTION:**

To see if the Town will vote in accordance with the action taken under Article 33 of the May 13, 1996 Orleans Town Meeting, to approve the Plan, or a revision thereof, depicting NOT MORE THAN (12) twelve single family housing units to be constructed on land situated on Bakers Pond Road, consisting of approximately 7 acres, being the same parcel of land conveyed to the Town by Commonwealth Electric Company for use as a site for an affordable housing development. A copy of the Plan depicting NOT MORE THAN (12) twelve single family units, dated April 9, 1997 is on file in the office of the Town Clerk and the Board of Selectmen. Any revision of the Plan will contain no more than (12) twelve single family housing units. And to authorize the Board of Selectmen to select a developer for the purpose of constructing single family housing units on said land in accordance with the number depicted on the plan as approved hereunder, and to negotiate and execute a land disposition agreement with said developer for the purpose of conveying said land, with conditions as the Board shall determine, and to further authorize the Board of Selectmen to convey said land, to said developer, subject to such conditions.

**ACTION:** Stand Vote Yes 244, No 104 motion to amend passes by 2/3rd.

**MOTION:** To amend the amended Article to add the following to the end.

And that the Board of Selectmen be authorized to take any and all action necessary to carry-out the provisions of this Article, including without limitation, transferring

the property in question from the Selectmen, who currently hold it for the purpose of a site for an affordable housing development, to the Selectmen for the purpose of conveying it to a developer for construction of affordable housing pursuant to the terms, conditions and restrictions of any land disposition agreement.

**ACTION:** Voted, voice vote carries by majority to amend

#### **ARTICLE 19. FUND AFFORDABLE HOUSING PLANS & RELATED EXPENSES**

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of Six Thousand and 00/100 (\$6,000.00) Dollars for expenses related to engineering and preparation of plans and specifications for the Affordable Housing Construction on the property at Bakers Pond Road, said funds to be spent under the direction of the Board of Selectmen, and to further authorize the Board of Selectmen or any other applicable Town Board, Committee, or Commission, to apply for and accept any Federal, State and/or County grants or funds which may be available for this purpose, or to take any other action relative thereto. (Board of Selectmen).

**MOTION:** To accept and adopt as printed in the warrant and the sum of Six Thousand and 00/100 (\$6,000.00) Dollars be raised and appropriated for this purpose.

**ACTION:** Voted, voice vote carries unanimously.

#### **ARTICLE 20. FUND ROAD ACCESS — AFFORDABLE HOUSING PROJECT**

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of One Hundred Thousand and 00/100 (\$100,000.00) Dollars for the layout and construction of a road to access property purchased by the Town, for an affordable housing project, of no more than 7 housing units, abiding by all applicable zoning regulations, said parcel is located on Bakers Pond Road, consisting of approximately 7 acres of an existing 13.10 acre parcel which is shown on Town of Orleans Assessors Map 17 as Parcel 1924; said parcel is also described in Certificate of Title No. 72684 and shown on Land Court Plan 36352-A as Lot 1 and shown on Land Court Plan 15082-D as Lot 9.

Should all other articles pertinent to said parcel fail to pass this article will be rescinded.

Or to take any other action relative thereto. (By Petition)

**MOTION:** To indefinitely postpone.

**ACTION:** Voted, voice vote carries unanimously.

#### **ARTICLE 21. FUND HOUSE — HABITAT FOR HUMANITY**

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of Forty Thousand and 00/100 (\$40,000.00) Dollars to sponsor a house to be built by Habitat for Humanity of Cape Cod as an Orleans Bicentennial Project, said house to be part of the Affordable Housing Development located on Bakers Pond Road, or to take any other action relative thereto. (By Petition)

**MOTION:** To indefinitely postpone.

**ACTION:** Voted, voice vote carries unanimously.

#### **ARTICLE 22. TRANSFER BAKERS POND ROAD AFFORDABLE HOUSING PROPERTY TO HABITAT FOR HUMANITY**

To see if the Town will vote to donate and transfer to Habitat for Humanity, for an affordable housing development, to build 7 houses within a reasonable time allotment, the parcel of land located on Bakers Pond Road, consisting of approximately 7 acres of an existing 13.10 acre parcel which is shown on Town of Orleans Assessors Map 17 as Parcel 1924; said parcel is also described in Certificate of Title No. 72684 and shown on Land Court Plan 36352-A as Lot 1 and shown on Land court Plan 15082-D as Lot 9, or to take any other action relative thereto. (By Petition)

**MOTION:** To indefinitely postpone.

**ACTION:** Voted, voice vote carries unanimously.

#### **ARTICLE 23. TRANSFER BAKERS POND ROAD AFFORDABLE HOUSING PROPERTY TO ORLEANS CONSERVATION TRUST**

To see if the Town will vote to transfer to Orleans Conservation Trust, land located on Bakers Pond Road, consisting of approximately 7 acres of an existing 13.10 acre parcel which is shown on Town of Orleans Assessors Map 17 as Parcel 1924; said parcel is also described in Certificate of Title No. 72684 and shown on Land Court Plan 36352-A as Lot 1 and shown on Land Court Plan 15082-D as Lot 9, or to take any other action relative thereto. (By Petition)

**MOTION:** To indefinitely postpone.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 24. FUND FY98 DEFICIT ORLEANS, BREWSTER & EASTHAM GROUNDWATER PROTECTION DISTRICT**

To see if the Town will vote to raise and appropriate and/or transfer from available funds a sufficient sum of money, not to exceed Fifty Thousand and 00/100 (\$50,000.00) Dollars, to pay Orleans' share of the Operating Budget for the Tri-Town Septage Treatment Facility for Fiscal Year 1998, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** To accept and adopt that the sum of Fifty Thousand and 00/100 (\$50,000.00) Dollars be raised and appropriated for this purpose, provided however that no such funds shall be transferred to the Orleans, Brewster, Eastham Groundwater Protection District without a vote of the Board of Selectmen authorizing any such transfer(s).

**ACTION:** Voted, voice vote carries by majority.

**ARTICLE 25. FUND FY 98 GRANT ANTICIPATION NOTE INTEREST ORLEANS, BREWSTER, EASTHAM GROUNDWATER PROTECTION DISTRICT**

To see if the Town will vote to raise and appropriate and/or transfer from available funds a sufficient sum of money, not to exceed Fifty Two Thousand and 00/100 (\$52,000.00) Dollars, to pay Orleans' share for fiscal 1998 of the interest due on grant anticipation notes issued by the Town of Orleans pursuant to the Vote of the Town under Article 8 of the 1995 Annual Town Meeting; provided, however, that no such funds shall be expended hereunder unless an equal sum of money is appropriated for this purpose by the Towns of Brewster and Eastham, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** Accept and adopt as printed in the warrant and the sum of Fifty Two Thousand and 00/100 (\$52,000.00) Dollars be raised and appropriated for this purpose.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 26. ACCEPT LAND FROM COMMUNITY OF JESUS, INC.**

To see if the Town will vote to accept the gift of a parcel of land owned by Community of Jesus, Inc. located at 70 Willie Atwood Road, Orleans. Said property consisting of approximately one acre of land with 300 feet of beach front on Cape Cod Bay, near Skaket Beach and as shown on Assessor's Map 18, Parcel 1157-014. This property is given to the Town of Orleans, in honor of the Town's Bicentennial Anniversary and is to be received for open space and/or recreation including without limitation a public

beach, said property to be under the jurisdiction of the Board of Selectmen, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** Accept and adopt this article as printed in the warrant.

**ACTION:** Voted, voice vote, carried unanimously.

**ARTICLE 27. LAND ACQUISITION FINANCING**

To see if the Town will vote to authorize the Board of Selectmen to work with the Trust for Public Lands and other entities to provide interim financing to assist the Town in purchasing land until such time as town meeting and/or elections can act on the acquisitions, or to take any other action relative thereto.

**MOTION:** To accept and adopt as printed in the warrant.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 28. FUND CONSERVATION FUND**

To see if the Town will vote to raise and appropriate and/or transfer from available funds, the sum of Ten Thousand and 00/100 (\$10,000.00) Dollars to be added to the Conservation Fund, or to take any other action relative thereto. (Conservation Commission)

**MOTION:** To accept and adopt that the sum of Five thousand and 00/100 (\$5,000.00) Dollars be raised and appropriated for said purpose.

**ACTION:** Voted, voice vote carries to amend by majority.

**MOTION:** To amend the main motion to substitute the following: to raise and appropriate the sum of Ten thousand and 00/100 (\$10,000.00) Dollars for said purpose.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 29. AMEND ZONING BYLAW TO ADDRESS COMMUNICATIONS TOWERS**

To see if the Town will vote to adopt the following amendment to the Zoning Bylaw with regard to communication towers.

Insert the following definitions in Article 1 § 164-4 after the definition of Building Height:

**Communication Appurtenance** — any antenna, device, wiring or equipment utilized in connection with the

reception or transmission of electromagnetic radiation and which is attached to a pre-existing structure. This definition does not include a communication tower or monopole.

**Communication Building** — Any building utilized primarily for the installation and operation of equipment for generating and detecting electromagnetic radiation and which is accessory to a communication structure.

**Communication Structure** — Any structure intended to support equipment used for the transmission and/or reception of electromagnetic radiation, including communication towers, monopoles, antennas, wiring or other devices attached thereto, including guy wires.

**Communication Tower** — Any multi-sided structure intended to support equipment used for the transmission and reception of electromagnetic radiation including antennas, microwave dishes, wiring or other devices attached thereto.

**Communication Monopole** — Any cylindrical pole structure intended to support equipment used for the transmission and reception of electromagnetic radiation including antennas, wiring or other devices attached thereto.

In Article III § 164-13 Schedule of Use Regulations insert after Commercial, the following under the indicated column:

Use	Districts									
	R	RB	LB	GB	VC***	C	CD#	SC	MB	
Communication Towers						A				
Communication Appurtenance (excluding towers and monopoles)		A	A	P	A		P			
Communication Buildings			A	P	A		P			
Communication Monopole				A			P			

Insert the following in Article IV § 164-21 next to the "Maximum Building Height" column. Foot Note #10 - Refer to § 164-39 C(9) Height for communication structure height limitations.

Insert in Article V the following new section 164-39:

**§ 164-39 Communication Structures, Buildings and Appurtenances**

**A. Purpose.** The purpose of this Bylaw is to minimize adverse impacts of communication structures, towers,

monopoles, buildings and appurtenances on adjacent properties and residential neighborhoods; to limit the number and height of such facilities to only what is essential; to protect, to the maximum extent practicable, the rural character and aesthetic qualities of the Town of Orleans, the property values of the community and the health and safety of citizens.

**B. Exemptions**

The following uses and activities are specifically exempt from this bylaw.

Antennas used by a federally licensed amateur radio operator for that sole purpose.

Communication appurtenances for governmental uses.

Television antennas — see § 164-4 definition of building height.

**C. Requirements**

No Communication tower, monopole, building or appurtenance shall be erected, constructed or installed without first submitting a plan to the Site Plan Review Committee as described in section 164-33.

**Setbacks.** Any supporting structure for a communication tower or monopole, such as a guy wire, shall be set back a minimum of 25 feet from any property line.

Setbacks for communication towers and monopoles shall be equal to the engineered design fall zone of the structure plus 50 feet to any property line where the structure is located.

Communication towers and monopoles shall provide a minimum setback equal to the height of the structure plus 100 feet from any residential zoning district.

The setbacks for a communication building shall comply with the setback requirements of the underlying zoning district unless otherwise regulated by section 164-22F.

**Safety.** Communication structures, buildings and appurtenances shall be installed, maintained and operated in accordance with applicable federal, state, local codes, standards and regulations and shall be designed to withstand sustained winds and gusts of a category 5 hurricane.

**Removal.** Communication structures, buildings or appurtenances that have not been operated for four consecutive months shall be removed by the owner within six months of the cessation of the originally permitted use.

**Fencing.** Fencing shall be provided to control access to the site of the communication structure (except guy wires) and buildings. Fencing is not required for antennas or other appurtenances mounted on a pre-existing structure.

**Lighting.** Communication structures and appurtenances shall be lighted only if required by the Federal Aeronautics Administration (FAA). Communication buildings and the site may be lighted for safety and security reasons. All lighting shall be shielded to prevent undue impact on the surrounding neighborhood.

**Signs.** There shall be no signs except a sign identifying the facility, the owner and operator and an emergency telephone number; no-trespassing sign; and, any signs required to warn of danger. All signs shall comply with the requirements of the Zoning Bylaw.

**Visual.** The installation of communication structures, building and appurtenances shall be designed to minimize visual impact; the maximum amount of natural vegetation shall be preserved; details of construction and finish shall blend with the surroundings; additional vegetation screening shall be employed where practical and particularly to screen abutting residential properties. All communications buildings require the approval of the Architectural Review Committee as described in section 164-33.1.

#### **(9) Height.**

The following are maximum height restrictions for all communication structures and appurtenances.

**(A) Communication Towers** — 150 feet

**(B) Communication Monopole** — 75 feet in the General Business zone, 150 feet in the Commercial zoning district.

**(C) Communication Appurtenance** — 10 feet above the existing structure.

The height of communications structures, including antennas, microwave dishes, wiring or other devices attached thereto, shall be determined by measuring from the elevation of the naturally existing grade at the foundation of the structure to the highest point of the structure.

Proposed communications structures and appurtenances that are higher than the maximum heights listed above can only be authorized by a Special Permit issued by the Zoning Board of Appeals.

**(10) Regional Criteria.** Siting shall be consistent with regional siting criteria established by the Cape Cod Commission.

#### **(11) Siting Standards.**

(A) Communication structures and appurtenances shall, if feasible, be located on pre-existing structures, provided such installation shall preserve the character of the structure and painted or designed in such a way that its visibility is minimized to the maximum extent feasible.

(B) If there are no feasible pre-existing structures, then communication monopoles or towers, buildings and appurtenances shall, if feasible, be located on public land.

(C) To the extent feasible, all service providers shall co-locate on communication structures. Communication structures shall be designed to structurally accommodate the maximum number of foreseeable users (within a ten year period) if technically practicable.

#### **D. Procedures**

Prior to applying for a special permit, or building permit for the construction of a communications structure, building or appurtenance the applicant must receive the approval of the Site Plan Review committee as described in section 164-33.

In addition to the information required in section 164-33 the applicant shall also provide the following to the Site Plan Review Committee and, if a Special Permit is required, to the Zoning Board of Appeals:

(1) A statement of the services to be supported by the proposed communication structure, building or appurtenance;

(2) A description of the special design features utilized to minimize the visual and noise impacts of the proposed communication structure, building and appurtenances;

(3) A certification that the applicant has complied with all federal and state requirements to provide the proposed service;

(4) A description of efforts to co-locate on existing and proposed structures, or consolidate telecommunications antennas of public and private services onto the proposed facility;

(5) A landscape plan showing the proposed site before and after development including topography and screening proposed to minimize adverse visual impacts to abutting properties;

(6) If a communications tower or monopole is proposed, prior to the meeting with the Site Plan Review Committee, the applicant shall arrange to fly a brightly

colored three foot diameter balloon at the site that is at the maximum height of the proposed installation. The date and location of the flight shall be advertised at least 14 days, but not more than 21 days, before the flight in a newspaper with a general circulation in the Town of Orleans. The applicant shall provide written notification to the Site Plan Review Committee, at least ten days in advance, of the time and date of the flight.

(7) Following completion of the site plan review process the applicant should proceed with applying for a special permit, if required, as described in section 164-13 or a building permit.

**MOTION:** To accept and adopt as printed in the warrant and the Zoning Bylaw be so amended.

**ACTION:** Standing vote for 341, against 0 Motion Passes unanimously.

#### **ARTICLE 30. STATE POLICE COMMUNICATIONS TOWER — INTERMUNICIPAL AGREEMENT**

To see if the Town will vote to authorize the Board of Selectmen to enter into an Intermunicipal Agreement with the Massachusetts State Police. The Agreement sets forth the terms and conditions under which the State Police will be permitted to install a communications system upon property of the town in order to provide enhanced public safety communications, or to take any other action relative thereto. A copy of the Agreement is on file with the Town Clerk. (Board of Selectmen)

**MOTION:** To indefinitely postpone article.

**ACTION:** Voted, voice vote carries unanimously to postpone.

#### **ARTICLE 31. COMPUTER ASSISTED APPRAISAL SYSTEM AGREEMENT — INTERMUNICIPAL AGREEMENT**

To see if the Town will vote to authorize the Board of Selectmen to enter into an Intermunicipal Agreement with a consortium of other towns and Franklin County, to provide consulting and support services for the town's computerized assessment system. Said agreement would be for ten years but the Town has the option to renew the agreement annually. The annual funding is subject to fiscal year appropriations, or to take any other action relative thereto. A copy of the Agreement is on file with the Town Clerk. (Board of Selectmen)

**MOTION:** That this article be accepted and adopted as printed in the warrant and that the Board of Selectmen are hereby authorized to execute the Intermunicipal Agreement pursuant to the terms and conditions as set forth in this article.

**ACTION:** Voted, voice vote, carries unanimously.

#### **ARTICLE 32. CAPE COD MUNICIPAL GROUP HEALTH INSURANCE — INTERMUNICIPAL AGREEMENT**

To see if the Town will vote to authorize the Board of Selectmen to enter into an Intermunicipal Agreement with other towns and municipal districts for the purpose of providing the Town's employees with Group Health Insurance, or to take any other action relative thereto. A copy of the Agreement is on file with the Town Clerk. (Board of Selectmen)

**MOTION:** That this article be accepted and adopted as printed in the warrant and that the Board of Selectmen are hereby authorized to execute the Intermunicipal Agreement substantially in the form on file in the office of the Town Clerk.

**ACTION:** Voted, voice vote, carries unanimously.

#### **ARTICLE 33. CHAMBER OF COMMERCE FUNDING —**

(Jack McCormick was Moderator for Article #33.)

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of Twenty Eight Thousand Eight Hundred Fifty and 00/100 (\$28,850.00) Dollars to be spent under the direction of the Orleans Chamber of Commerce, Inc. and the Board of Selectmen for the purpose of promoting tourism and business within the Town, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** To be accepted and adopted as printed in the warrant and the sum of Twenty-eight Thousand Eight Hundred Fifty and 00/100 (\$28,850.00) Dollars be raised and appropriated for this purpose.

**ACTION:** Voted, Voice vote by majority.

#### **ARTICLE 34. FUND MONUMENT PROJECT ON TOWN ROADS**

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of Thirteen Thousand and 00/100 (\$13,000.00) Dollars for the purpose of installing monuments to designate the layout of certain town roads. Said funds to be spent under the direction of

the Board of Selectmen, or to take any other action relative thereto.

**MOTION:** That this article be accepted and adopted as printed in the warrant and the sum of Thirteen Thousand and 00/100 (\$13,000.00) Dollars be raised and appropriated for this purpose.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 35. ADOPT CHAPTER 44, SECTION 53E 1/2 — (REVOLVING ACCOUNT FOR TRANSFER STATION)**

To see if the Town will vote to authorize the establishment of a Revolving Account, in accordance with Massachusetts General Law Chapter 44, Section 53E 1/2, in the name of the Home Composting Bin Account, said account not to exceed Ten Thousand and 00/100 (\$10,000.00) Dollars. The account will be used to purchase additional composting bins, said funds to be spent under the direction of the department manager and the Town Executive, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** That this article be accepted and adopted and that a Revolving Account be established in accordance with Massachusetts General Law Chapter 44, Section 53E 1/2.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 36. ADOPT M.G.L. Chapter 44, Section 53E 1/2— (COUNCIL ON AGING REVOLVING ACCOUNT)**

To see if the Town will vote to authorize the establishment of a Revolving Account, in accordance with Massachusetts General Laws, Chapter 44, Section 53E 1/2, in the name of the Council on Aging, said account not to exceed Fifteen Thousand and 00/100 (\$15,000.00) Dollars. Monies on hand in the Account will be used to fund programs, class instructor fees, fees for reservations and tickets related to trips and functions and annual volunteer appreciation function. All funds to be spent under the direction of the Council on Aging Director and the Town Executive, or to take any other action relative thereto. (Council on Aging)

**MOTION:** That this article be accepted and adopted and that a Revolving Account be established in accordance with Massachusetts General Law Chapter 44, Section 53E 1/2.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 37. AMEND BOARD OF SELECTMEN FEES SCHEDULE FOR LICENSES**

To see if the Town will vote to authorize the Board of Selectmen to set fees for the issuance of General Pouring License(s) under the provisions of Massachusetts General Law Chapter 138, in accordance with the schedule of fees dated "Revised April 2, 1997" on file in the offices of the Board of Selectmen and the Town Clerk, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** That this article be accepted and adopted as printed in the warrant.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 38. AUTHORIZE LEASE FOR NAUSET BEACH CONCESSION STAND**

To see if the Town will vote to authorize the Board of Selectmen to lease on such terms as they deem appropriate, the Nauset Beach Concession Stand for a period not to exceed five (5) years or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** That this article be accepted and adopted as printed in the warrant and the Board of Selectmen be authorized to lease the Nauset Beach Concession stand for a period not exceeding five (5) years on such additional terms and conditions as they deem appropriate.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 39. RAILROAD PROPERTY EASEMENT**

To see if the Town will vote to authorize the Board of Selectmen to grant an easement on such terms and conditions as they deem appropriate, to the owners of the land shown as parcels 62 & 63 on Town of Orleans Assessors Map 25; said easement to be for the purpose of permitting the continued encroachment of a building which is located partially within the former railroad right of way now owned by the Town of Orleans. The building which is the subject of the proposed easement and the area of encroachment is shown on a plan entitled "Mortgage Inspection Plan of Land in Orleans, Scale 1" = 50' Dated Jan 28, 1997" a copy of which is on file with the Town Clerk, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** That this article be accepted and adopted as printed in the warrant.

**ACTION:** Standing vote, Yes 356, No 1, Article passes by a 2/3rd vote.

**ARTICLE 40. AMEND HOME RULE CHARTER SEARCH COMMITTEE**

To see if the town will vote to adopt the following proposed Order of Amendment to the Orleans Home Rule Charter:

Under Chapter 3 Board of Selectmen: Section 3-9-1 (j); by deleting the following:

"(j) three members of a seven member search committee."

And under Chapter 4 Town Executive: Section 4-4-3; by deleting the following:

"The town executive shall also appoint one member of the search committee, as provided in clause 6-10-1."

And under Chapter 5 Elected Town Boards and Officers: Section 5-3-1 (g); by deleting the following:

"appoint two members of the search committee, as provided in clause 6-10-1."

And under Chapter 6 Appointed Town Boards: Section 6-10-1; by deleting the following:

"6-10-1 A search committee of seven members shall be appointed for one-year terms. No member shall serve more than five consecutive years. Three members shall be appointed by the board of selectmen, two members shall be appointed by the moderator, one member shall be appointed by the finance committee, and one member shall be appointed by the town executive."

And under Chapter 6 Appointed Town Boards: Section 6-10-2; by deleting the following:

"6-10-2 The committee shall advise the board of selectmen and the moderator concerning the names and qualifications of residents of the town available to serve on multi-member bodies."

And under Chapter 7 Citizens Participation, Elections and Recall: Section 3 Search Committee by deleting the following:

"Section 3 Search Committee

7-3-1 A search committee shall be appointed as provided in Section 10 of Chapter 6."

And then renumber the remaining sections of Chapters 3, 4, 5, 6 and 7 accordingly, or to take any other action relative thereto.

**MOTION:** To accept and adopt as printed in the warrant. The aforementioned proposed amendment shall take effect on May 19, 1998

**ACTION:** Standing vote, Yes 356, No 6, article passes, by a 2/3rd vote

**ARTICLE 41. ELECTRIC UTILITY DEREGULATION**

To see if the Town will authorize the Board of Selectmen to participate in a contract for power supply independently or in joint action with other towns. If such contracts are effected, individual consumers would retain the option not to participate and to choose any alternatives they desire. (Board of Selectmen)

**MOTION:** That the Board of Selectmen be authorized to participate in the negotiation and formulation of a power supply contract provided however that prior to the execution of any such contract the same is presented to Town Meeting for approval.

**ACTION:** Voted, voice vote carries by majority.

**ARTICLE 42. RESOLUTION — ABANDON GULL EXTERMINATION ON MONOMOY ISLAND**

To see if the Town will vote to petition the U.S. Fish and Wildlife Service to abandon gull extermination on Monomoy Island and adopt the following resolution to be presented to the U.S. Secretary of Interior, or to take any other action relative thereto. (By Petition)

**RESOLUTION**

**WHEREAS**, the U.S. Fish and Wildlife Service saw fit to set out pesticide-laced bread in seagull nests on Monomoy National Wildlife Refuge to kill approximately 6,000 gulls this past Spring so as to increase the population of piping plovers, and

**WHEREAS**, the U.S. Fish and Wildlife Service intends to carry out a similar poisoning of seagulls in the Spring of 1997, and

**WHEREAS**, the Town of Chatham has received many letters and postcards from all areas of the United States and Canada protesting this cruel and inhumane practice, therefore,

**BE IT RESOLVED**, that, the Town of Orleans, hereby expresses its objection to said poisoning and petitions the Fish and Wildlife Service to cancel this poisoning. (By Petition)

**MOTION:** That this resolution be indefinitely postponed.

**ACTION:** Voted, voice vote, carries unanimously.

**ARTICLE 43. FUND NAUSET TOGETHER WE CAN PREVENTION COUNCIL, INC. (JUICE BAR)**

To see if the Town will vote to raise and appropriate the sum of Five Thousand and 00/100 (\$5,000.00) Dollars to assist in the operating costs of the Juice Bar, a substance free alternative for the teens of the Nauset Region. This Juice Bar is operated and managed by the Nauset Together We Can Prevention Council, Inc., a non-profit corporation and such contract would be issued with the Town and the Prevention Council. (By Petition)

**MOTION:** That this article be accepted and adopted as printed in the warrant and that the sum of Five Thousand and 00/100 (\$5,000.00) Dollars be raised and appropriated for this purpose.

**ACTION:** Voted, voice vote, carries unanimously.

**ARTICLE 44. FUND ORLEANS AFTER SCHOOL ACTIVITIES PROGRAM INSURANCE**

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of One Thousand Five Hundred and 00/100 (\$1,500.00) Dollars to help defray insurance expenses of the Orleans After School Activities Program, Inc., or to take any other action relative thereto. (By Petition)

**MOTION:** That this article be accepted and adopted and that the sum of One Thousand Five hundred and 00/100 (\$1500.00) Dollars be appropriated for said purpose.

**ACTION:** Voted, Voice vote carries unanimously.

**ARTICLE 45. FUND ORLEANS AFTER SCHOOL ACTIVITIES PROGRAM EDUCATIONAL SUPPLIES**

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of Seven Hundred and Fifty and 00/100 (\$750.00) Dollars to help purchase educational supplies for the Orleans After School Activities Program, Inc., or to take any other action relative thereto. (By Petition)

**MOTION:** That this article be accepted and adopted and the sum of Seven Hundred Fifty and 00/100 (\$750.00) Dollars be raised and appropriated for said purpose.

**ACTION:** Voted, voice vote, carries unanimously.

**ARTICLE 46. AMEND ZONING BYLAW SECTION 164-35 SIGNS**

To see if the Town will vote to amend the zoning by-law under Section 164-35 Signs by adding a new subsection H to read as follows:

Notwithstanding anything else contained in Section 164-35 to the contrary banners advertising civic, cultural and/or athletic events may be placed at a location across Main Street provided that any such banner and its location is approved by the Board of Selectmen. Any such banner shall be temporary in nature and removed as soon as practicable after the event to which it refers has ended.

**MOTION:** That the zoning bylaw be amended as printed with the following changes; by adding an additional sentence after the first sentence to read as follows: "Banner (s) shall be no more than twenty feet in length and two feet in height and shall be strung in such a manner so the bottom of the banner is fifteen feet off the road surface."

so that as amended the Zoning Amendment will read as follows:

H. Notwithstanding anything else contained in Section 164-35 to the contrary banners advertising civic, cultural and /or athletic events may be placed at a location across Main Street provided that any such banners and its location is approved by the Board of Selectmen. Banner (s) shall be no more that twenty feet in length and two feet in height and shall be strung in such a manner so the bottom of the banner is fifteen feet off the road surface. Any such banner shall be temporary in nature and removed as soon as practicable after the event to which it refers has ended."

**ACTION:** Standing Vote, For 282, Against 85 motion passes by a 2/3rd vote.

**ARTICLE 47. AMEND ORLEANS HOME RULE CHARTER — COMMITTEE, COMMISSION & BOARD RESPONSIVENESS**

To see if the Town will vote to modify the Orleans Town Charter to require the Board of Selectmen, the Board of Heath and the other Boards, Committees, Councils, etc. to respond to citizen requests for a response to questions, proposals, comments, criticisms, etc. Response to be immediate and/or deferred to a stated date; in writing if so requested, or to take any other action relative thereto. (By Petition)

**MOTION:** To indefinitely postpone this article.

**ACTION:** Voted, voice vote carries by majority.

**ARTICLE 48. PROTECT BAR & RESTAURANT WORKERS FROM SECOND HAND SMOKE**

To see if the Town will vote to protect bar and restaurant workers from second hand smoke. All of them, or to take any other action relative thereto. (By Petition)

**MOTION:** That this article be accepted and adopted as printed in the warrant.

**ACTION:** Voted, voice vote, motion fails by majority.

**ARTICLE 49. FUND ADA IMPROVEMENTS TO TOWN OWNED PROPERTIES**

To see if the Town will vote to raise and appropriate and/or transfer from available funds the sum of Twenty Five Thousand and 00/100 (\$25,000.00) Dollars to be spent under the direction of the Town Executive and the advisement of the Orleans Commission on Disability for improvements to town owned properties to continue to bring said properties into compliance with the American with Disabilities Act of 1990 and the current Massachusetts Architectural Access Board standards, or to take any other action relative thereto. (By Petition)

**MOTION:** That this article be accepted and adopted as printed and that the sum of Twenty-Five Thousand and 00/100 (\$25,000.00) Dollars be raised and appropriated for this purpose.

**ACTION:** Voted, voice vote, carries by majority.

**ARTICLE 50. FREE CASH TO REDUCE TAXES**

To see if the Town will vote to transfer from Free Cash in the Town's Treasury a sum of money to be used for the reduction of taxes, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** To accept and adopt the sum of \$796,000.00 be transferred from available funds for this purpose.

**ACTION:** Voted, voice vote carries unanimously.

**ARTICLE 51. CLOSING ARTICLE**

And to act on any other business that may legally come before the meeting. (Board of Selectmen)

**MOTION:** That this meeting be adjourned.

**ACTION:** Voted, voice vote, carries unanimously.

A true copy ATTEST  
Jean F. Wilcox  
Town Clerk

**SPECIAL TOWN MEETING WITHIN THE ANNUAL TOWN MEETING HELD ON MAY 12, 1997. THE MEETING WAS OPENED AT 8:03 P.M. AND CLOSED AT 8:16 P.M.**

**THE SPECIAL TOWN MEETING WAS CALLED TO ORDER BY CHAIRMAN, BEVERLY SINGLETON.**

**ARTICLE 1. PAY BILLS OF PRIOR YEARS**

To see if the Town will vote to transfer from available funds a sum of money to pay bills of prior years under the provisions of Chapter 179, Acts of 1941, as amended, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** To accept and adopt that the sum of One Thousand Two Hundred Thirty-Eight and 00/100 (\$1,238.00) Dollars be transferred from available funds to pay the following unpaid bills:

Orleans Medical Center	\$ 65.00
Bell Atlantic Mobile	\$ 99.00
Poland Springs	\$ 14.00
Advance Waste Systems	\$1,060.00
TOTAL	\$1,238.00

**ACTION:** Voted, voice vote, carries unanimously.

**ARTICLE 2. TRANSFER ARTICLE**

To see if the Town will vote to transfer from available funds and/or to authorize the transfer from various line items within current appropriations, such sums of money necessary to supplement the operating budgets of the various Town departments for the fiscal year 1997 as follows:

Transfer the sum of Fifteen Thousand One Hundred Ninety Two and 62/100 (\$15,192.62) Dollars from available funds to the Town Clerk Salary Account.

Transfer the sum of Seven Thousand Three Hundred Eighty Six and 12/100 (\$7,386.12) Dollars from available funds to the Water Department Clerical Salaries Account.

Transfer the sum of Twelve Thousand and 00/100 (\$12,000.00) Dollars from the Waterways Improvement

Fund (Vessel Excise Tax) to the Shellfish/Harbormaster Expense Account for the dredging of Rock Harbor.

Transfer the sum of One Thousand Three Hundred and 00/100 (\$1,300.00) Dollars from available funds to be added to the Animal Control line # 1-205-5393. or take any other action relative thereto. (Board of Selectmen)

**MOTION:** That this article be accepted and adopted and the following transfers be made from available funds for the purpose(s) set forth in the article;

- 1) transfer the sum of Fifteen thousand One Hundred Ninety-Two and 62/100 (\$15,192.62) Dollars from available funds to the Town Clerk Salary Account
- 2) transfer the sum of Seven thousand three Hundred Eighty Six and 12/100 (\$7,386.12) Dollars from available funds to the Water Department Clerical Salaries Account.
- 3) transfer the sum of Twelve Thousand and 00/100 (\$12,000.00) Dollars from the Waterways Improvements Fund (Vessel Excise Tax) to the Shellfish/Harbormaster Expense Account for the dredging of Rock Harbor
- 4) transfer the sum of One Thousand Three Hundred and 00/100 (\$1,300.00) Dollars from available funds to be added to the Animal Control line # 1-205-5393.

**ACTION:** Voted, voice vote, carries unanimously.

### **ARTICLE 3. TRANSFER — WATER DEPARTMENT**

To see if the Town will vote to transfer the sum of Thirty Six Thousand Five Hundred Forty Seven and 40/100 (\$36,547.40) Dollars from an existing Capital Improvement Plan appropriation line #34-450-5830-1993-3035 for Pumping House and Equipment for Well #7, to an existing article appropriation line #34-450-5830-1996-6201 for Well Casing and Equipment. This transfer will result in a total appropriation of Sixty One Thousand Five Hundred Forty Seven and 40/100 (\$61,547.40) Dollars for the purpose of raising well casings and equipment at pumping stations 1, 2 and 3, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** Pursuant to Section 8-7-2 of the Orleans Home Rule Charter that the Town Meeting waive the provisions of Section 8-7-1 and 8-5-1 of the Orleans Home Rule Charter in order to permit action to be taken on the capital improvement in this article which was not included in the Capital Improvement Plan approved under proposed Article 3 of the May 1996 Annual Town Meeting.

**ACTION:** Voted, voice vote carries unanimously.

**MOTION:** That this article be accepted and adopted and that the sum of Thirty-Six Thousand Five Hundred Forty-Seven and 40/100 (\$36, 547.40) Dollars be transferred for this purpose.

**ACTION:** Voted, voice vote, carries unanimously.

### **ARTICLE 4. FUND FY 97 GRANT ANTICIPATION NOTE INTEREST ORLEANS, BREWSTER AND EASTHAM GROUNDWATER PROTECTION DISTRICT**

To see if the Town will vote to transfer from available funds a sufficient sum of money to pay Orleans share of Fiscal 1997 interest due on grant anticipation notes issued by the Town of Orleans pursuant to the Vote of the Town under Article 8 of the 1995 Annual Town Meeting, provided that no such funds shall be expended hereunder unless an equal sum of money is appropriated for this purpose by the Towns of Brewster, and Eastham, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** That this article be accepted and adopted as printed in the warrant and the sum of Twelve Thousand Five Hundred Twenty-Six and 89/100 (\$12,526.89) Dollars be transferred from available funds for this purpose.

**ACTION:** Voted, voice vote, carries unanimously.

### **ARTICLE 5. FUND FY 97 DEFICIT — ORLEANS, BREWSTER & EASTHAM GROUNDWATER PROTECTION DISTRICT**

To see if the Town will vote to transfer from available funds a sum of money, not to exceed Fifteen Thousand and 00/100 (\$15,000.00) Dollars, to pay Orleans' share of the Operating Budget for the Tri-Town Septage Treatment Facility for Fiscal Year 1997; or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** That this article be indefinitely postponed.

**ACTION:** Voted, voice vote, carries unanimously.

### **ARTICLE 6. AMEND ORLEANS, BREWSTER & EASTHAM GROUNDWATER PROTECTION DISTRICT AGREEMENT**

To see if the Town will vote to amend the Intermunicipal Agreement between the Towns of Orleans, Brewster and Eastham for the Construction, Management and Operation of the Septage Treatment Facility by adding a new paragraph under Section VI Apportionment and Payment of Costs, D. Budget, as follows:

"2A After the first year of operation the estimated cost of operation and maintenance set forth in the budget not covered by fees collected for septage and other available revenue shall be apportioned equally among the towns.", or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** That the article be accepted and adopted as printed in the warrant.

**ACTION:** Voted, voice vote, carries unanimously.

**ARTICLE 7. FUND FEASIBILITY STUDY — COMMONWEALTH ELECTRIC, TOWN HIGHWAY & PARK DEPT PROPERTY**

To see if the Town will vote to transfer from available funds the sum of Seven Thousand Five hundred and 00/100 (\$7,500.00) Dollars to fund a feasibility study of the existing conditions of each location and the potential combined uses for the properties located off Bay Ridge Lane, and authorize the Board of Selectmen to enter into negotiations with Commonwealth Electric for possible lease and/or acquisition of said property, or to take any other action relative thereto. (Board of Selectmen)

**MOTION:** That this article be accepted and adopted and the sum of Seven Thousand Five Hundred and 00/100 (\$7,500.00) Dollars be transferred from available funds for this purpose.

**ACTION:** Voted, voice vote, carries unanimously.

**ARTICLE 8. CLOSING ARTICLE**

And to act on any other business that may legally come before the meeting. (Board of Selectmen)

**MOTION:** That this meeting be adjourned.

**ACTION:** Voted, voice vote, carries unanimously.

A true copy ATTEST  
Jean F. Wilcox  
Town Clerk

**ANNUAL TOWN ELECTION**

**MAY 20, 1997**

The Annual Town Election was held on Tuesday, May 20, 1997, at the American Legion Hall. The polls were opened at 7:00 am and closed at 8:00 pm. A total of 705 voters turned out for the Election.

Poll workers for the day were: William I. Livingston (R), warden; asst. wardens Robert Pearl (R), Ruth Nelson (D) and Beatrice Viau; tellers and clerks : Gloria Mellin, Joan Reed, Joan Spieker, Olive Westa, Winifred Feightner, Teresa McCormick, Mary Walker and Virginia Wiley.

**MODERATOR - FOR ONE YEAR**

Duane P. Landreth	Five hundred eighty-eight	588
Blanks	Ninety-five	95
Write-ins	Twenty-two	22

**SELECTMEN - FOR THREE YEARS**

Francis E. Suits	Five hundred thirty-four	534
Blanks	One hundred forty-seven	147
Write-ins	Twenty-four	24

**BOARD OF HEALTH - FOR THREE YEARS**

C.H. Groezinger	Three hundred thirty-six	336
Gail R. Rainey	Five hundred forty	540
David L. Quinn	Three hundred sixty	360
Blanks	One hundred seventy	170
Write-ins	Four	4

**TRUSTEE SNOW LIBRARY - FOR THREE YEARS**

Nora K. Hersey	Five hundred thirty-eight	538
Felicia A. Holden	Four hundred fifty-four	454
Maclean Kirkwood, Jr.	Four hundred thirty-three	433
E. John Wherry	Three hundred four	304
Blanks	Three hundred eighty-five	385
Write-in	One	1

**TRUSTEE SNOW LIBRARY - FOR TWO YEARS UNEXPIRED TERM**

Barbara A. Cole	Six hundred twenty-four	624
Blanks	Seventy-eight	78
Write-ins	Three	3

**ORLEANS SCHOOL COMMITTEE - FOR THREE YEARS**

Robert Jones	Six hundred five	605
Blanks	Ninety-six	96
Write-ins	Four	4

**REGIONAL SCHOOL COMMITTEE - FOR THREE YEARS**

Charlotte R. McCully	Six hundred twenty-six	626
Blanks	Seventy-six	76
Write-ins	Three	3

**ORLEANS HOUSING AUTHORITY - FOR FIVE YEARS**

Andrea C. Hibbert	Five hundred seventy-one	571
Blanks	One hundred twenty-eight	128
Write-ins	Six	6

**QUESTION 1.**

"Shall the Town of Orleans make all official town positions gender neutral?"

<b>Question #1</b>		
YES	Five hundred sixty-eight	568
NO	One hundred seven	107
Blanks	Thirty	30

**QUESTION #2.**

"Shall the Town of Orleans change the title of the Town Executive to Town Administrator?"

<b>Question #2</b>		
YES	Six hundred two	602
NO	Seventy	70
Blanks	Thirty-three	33

**QUESTION #3**

"Shall the Town of Orleans provide that all town boards, commissions and committees meet with the Board of Selectmen at least once in each year unless a majority of both the board and such committee waive the meeting requirements."

<b>Question #4</b>		
YES	Six hundred thirty-two	632
NO	Forty-five	45
Blanks	Twenty-eight	28

**QUESTION #4**

"Shall the Town of Orleans direct the By-Law Revisions Committee to review the general by-laws of the town, republish the bylaws as needed and to present obsolete by-laws to town meeting for rescission?"

YES	Six hundred forty-five	645
NO	Twenty-seven	27
Blanks	Thirty-three	33

**QUESTION #5**

"Shall the Town of Orleans direct the Board of Selectmen to appoint a Charter Review Committee at least once every five years to review the Charter and issue a report on proposed changes?"

YES	Six hundred thirty-four	634
NO	Forty-two	42
Blanks	Twenty-nine	29

**QUESTION #6**

"Shall the Town of Orleans be required to reduce the amount of the real estate and personal property taxes to be assessed for the fiscal year beginning July 1, 1998 by an amount equal to \$324,000.00?"

YES	Five hundred sixty-two	562
NO	One hundred seventeen	117
Blanks	Twenty-six	26

A True Copy Attest  
Jean R. Wilcox  
Town Clerk

**OLD KINGS HIGHWAY HISTORIC DISTRICT COMMITTEE ELECTION**

TUESDAY  
NOVEMBER 25, 1997  
7:30 PM

The Old Kings Highway Historic District Committee election was held in the Town Clerks Office. Selectmen Beverly Singleton declared the Election open at 7:35pm. Present were Selectmen Beverly Singleton, Town Clerk Anne R. Lennon, William Quinn Jr., Pam Quinn and Kenneth Coleman.

William Quinn Jr. nominated Kenneth Coleman and Pam Quinn 2nd. Mr. Kenneth Coleman was elected to a four year term on the Old Kings Highway Historic District Committee from January 1, 1998 through January 1, 2002.

Meeting was adjourned at 7:50pm.

A true copy attest.

Anne R. Lennon  
Town Clerk

## **AMERICANS WITH DISABILITIES ACT**

The Orleans Commission on Disabilities (COD) continues to work diligently in its effort to assist the town in becoming accessible to all. Some of the recommendations for cost effective solutions for compliance have been completed at the various town buildings. Since the future of the Town Hall building is unknown, the recommendations for accessibility continue to be put on hold.

The purchase of two beach wheelchairs have made accessibility for handicapped residents and vacationers possible.

Respectfully submitted,  
Elizabeth J. Smith, ADA Coordinator

## **ARCHITECTURAL REVIEW COMMITTEE**

There were 19 meetings held in 1997. 30 signs were reviewed and approved or approved with modifications. 16 exterior alterations were reviewed. Three hundred and seventy dollars were collected in fees.

Respectfully submitted,  
Richard Morongell, Chairman

## **BOARD OF ASSESSORS**

The fiscal year 1997 tax rate was approved by the Department of Revenue on October 1, 1996 and set at \$9.81 per thousand. The Real Property tax bills were mailed on October 22, 1996 and the Personal Property tax bills were mailed on December 9, 1996.

The Board of Assessors committed to the Tax Collector 5,145 residential properties; 541 commercial industrial properties; 89 mixed use properties; 11 Chapter 61 properties; 1,961 personal property accounts; 9,109 motor vehicles and 687 boats. New growth in fiscal 1997 was \$12,055,314. Single family construction or renovation accounted for 75% of the New Growth.

The Board of Assessors voted on a total of 144 abatement requests and granted 129 exemptions.

The assessing office is actively preparing for the fiscal 1999 revaluation audit conducted every three years by the Massachusetts Department of Revenue.

The Board of Assessors extend their thanks to the office staff for their dedicated work during fiscal 1997.

Respectfully submitted,  
Vincent Caruso, Chairman

## **BARNSTABLE COUNTY ASSEMBLY OF DELEGATES**

The fifth biennial session of the Barnstable County Assembly of Delegates the legislative arm of the County was sworn into office January 2, 1997.

Over the past several years, numerous legislative efforts have been proposed to abolish county governments in Massachusetts. Barnstable County has always been recognized as the exception to failing county governments and has served as a model for successful regionalization of services. When legislation to abolish county government was filed last year, the Assembly of Delegates, in conjunction with the Board of County Commissioners and working closely with the Cape's state legislative delegation created legislation that would preserve regional government on Cape Cod. Said legislation was filed by Senator Rauschenbach in January 1997.

As in previous years, the process for review of the County Commissioners budget for FY '98 was divided among the Assembly's five Standing Committees. Recommendations from the Committees were presented to the Standing Committee on Finance before the total budget was submitted to the full Assembly as an Ordinance for adoption. The FY '98 budget was approved by the Assembly on May 21, 1997 in the amount of \$14,669,308. Of this sum, the County tax assessment to the fifteen Towns was \$2,500,703 and the Cape Cod environmental protection tax for funding the Cape Cod Commission was \$2,094,467. The balance of the budget appropriation was received from fees, grants and bonding.

The assessment to Orleans for FY '98 totaled \$215,945 or 1.5% of the total FY '98 budget appropriation.

Among other regional issues in which the Assembly was involved during 1997 were:

- Environmental clean up of the Massachusetts Military Reservation.
- Merger of the Economic Development Council and the Cape Cod Chamber of Commerce.

- Allocation of surplus County funds to the Cape Light Compact to develop energy deregulation programs.
- Allocation of surplus County funds to the Cape Cod Pathways program.
- Potential transfer and impact of the Registry of Deeds, County Jail and House of Correction to the State.
- Revisions to the Cape Cod Commission's Development of Regional Impact Regulations and Regional Policy Plan.
- Status of outpatient clinics and adult day care programs at Barnstable County Hospital.
- Approval of an agricultural restriction for the County Farm.

Respectfully submitted,  
George R. Christie,  
Delegate for Orleans

## BICENTENNIAL COMMISSION

The Town of Orleans celebrated its 200th anniversary in 1997 with a year full of festivities and special events specifically designed to "entertain and educate this and future generations" in accordance with the charge given to the Bicentennial Commission by the Board of Selectmen. The Bicentennial Commission worked for four years to make this historic milestone one of Orleans' biggest celebrations since the town was chartered in 1797.

While the town's 200th anniversary observance was launched prior to 1997 with a number of activities and projects, the actual bicentennial year saw the following take place:

- *Founders' Week* festivities for townspeople of all ages officially kicked off the bicentennial celebration March 2-8. The *200th Birthday Celebration* recognized Orleans' "past, present and future" and involved many Orleans students and their families; a formal *Founders' Day Commemoration* featured a special bicentennial chorale directed by Marjorie Morley, a portrayal of Reverend Samuel Treat by Stephen Russell, and a performance of Charles Ives'

variations on "America" by organist Noel Tipton; *Orleans Then and Now*, a bicentennial youth art show sponsored by the Orleans Cultural Council; a *Salute to Seniors* luncheon and the Rotary Club's *Bicentennial Good Times Ball*.

- The Nauset Painters and the Bicentennial Commission cosponsored a juried *Orleans Bicentennial Show*, a celebration of art, during the month of April.
- On April 6, the Cape & Islands Chamber Music Festival presented *A Portrait of Beethoven 1797*, a special all Beethoven program performed by cellist Bernard Greenhouse, violinist Masuko Ushiodo, pianist Brian Zeger and actor Jeremy Geidt.
- During the week of Arbor Day, the town received eleven American Liberty Elm trees, one for each 20 years of Orleans' existence plus the Orleans Bicentennial Memorial Tree, planted at significant sites around town, while school children received 200 tulip tree seedlings. The Arbor Day events were made possible by the successful collaboration of Citizens Bank, the Orleans Improvement Association, town officials and local nurseries.
- *The Festival of Choirs* united choruses from all of Orleans' churches in a standing room only performance on April 29.
- Early in May, *Beach Glass A New Musical Celebrating the Town of Orleans*, created for Orleans' 200th anniversary by Janine M. Perry, Robert R. Troie and Walter Geismar of the Cape Cod Repertory Theatre Company, highlighted local celebrities, historical events, significant places, folklore, music, art and literature. The musical played for two weekends to enthusiastic audiences.
- The "best ever" *Fourth of July Parade*, created around the overall theme of "Orleans Where Sea and History Meet," drew record crowds to the sidewalks of Orleans.
- During August and September, *A Bicentennial Portrait ... A Year in the Life of Orleans* showcased the 200 prizewinning photographs from the 200th Anniversary Photo Contest begun in March of 1996. The exhibit created and preserved for future generations a vivid, grassroots photo documentary of the everyday world of Orleans as it unfolded during the 200th year. At

the opening ceremony, the 200 winners received certificates for "Excellence in Documentary Photography" and 31 cash prizes were awarded.

- *Old Home Week*, August 23-31, was the centerpiece of the bicentennial celebration. The fulfilled week of "homestyle" activities for present and past Orleans townspeople opened with the Cape Cod Symphony Orchestra's "Pops in the Park" and a brass fanfare commissioned for Orleans' 200th anniversary. Events for all ages included boat and bathtub races on Town Cove, Camp and School reunions, the Yarmouth Minutemen Encampment, and Old Timers Baseball Game, a Fishing Tournament, an Antique Car Rally, the Block Dance downtown; a "Songs for Space" concert, an Open Space Tour and the Nauset Beach Party with a bonfire, spectacular fireworks and band for countless partygoers of all ages. Spectators thrilled to the Band and Color Guard Extravaganza following the Orleans Bicentennial Parade, the grand finale of *Old Home Week*.
- Throughout the year, bicentennial memorabilia were on sale at shops and galleries throughout Orleans. Commemorative items created by local talent included posters by artists Ruth Hogan and Dinah Mellin; *What Should/Do? Six True Adventures from Orleans History* for children written by June Chandler Fletcher and illustrated by Elizabeth Pratt; and *Where Sea & History Meet*, a new history of the Town of Orleans authored by Russell R. Jalbert with illustrations by Kely Knowles.

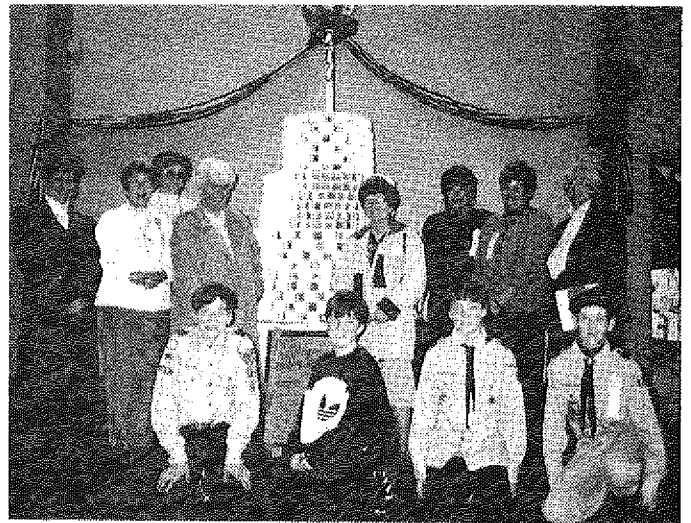
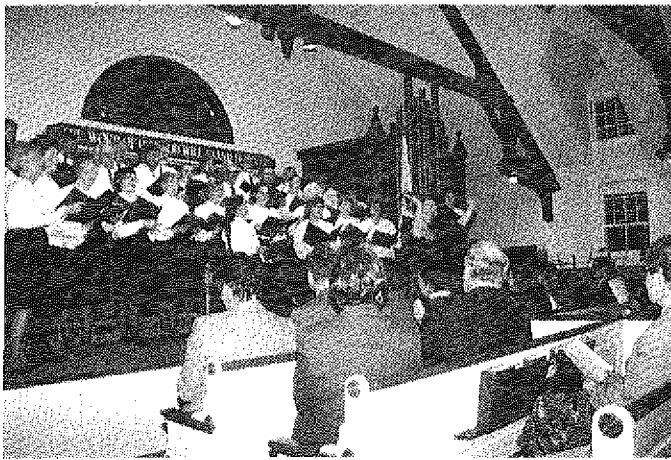
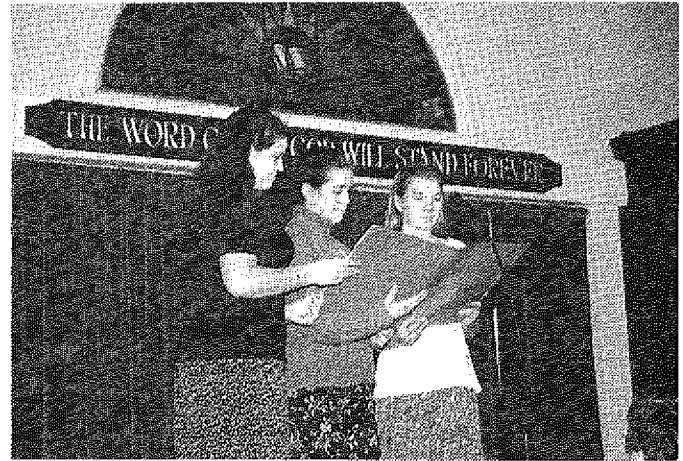
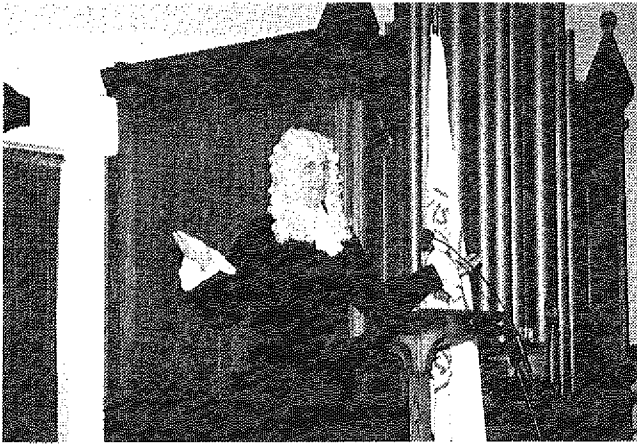
- The 3rd *Annual Bicentennial Treasure Sale*, a giant yard sale and flea market held annually as a fundraiser since 1995, took place again during "Fall for Orleans" weekend.
- The video documentation of bicentennial year events, currently complete and in the editing process, will capture the spirit of Orleans' 200th anniversary for present and future generations.
- The editing, preserving and maintenance of the Town Archives is ongoing. All records pertaining to Orleans' bicentennial celebration will be preserved at the Orleans Historical Society.

The Bicentennial Commission is extremely grateful for the generosity of Orleans' business community and many individual donors, the cooperation and effort of town departments and officials, the support of the media, the participation of local committees and organizations, and the enthusiasm of many volunteers all of which combined to guarantee the success of Orleans' 200th anniversary celebration.

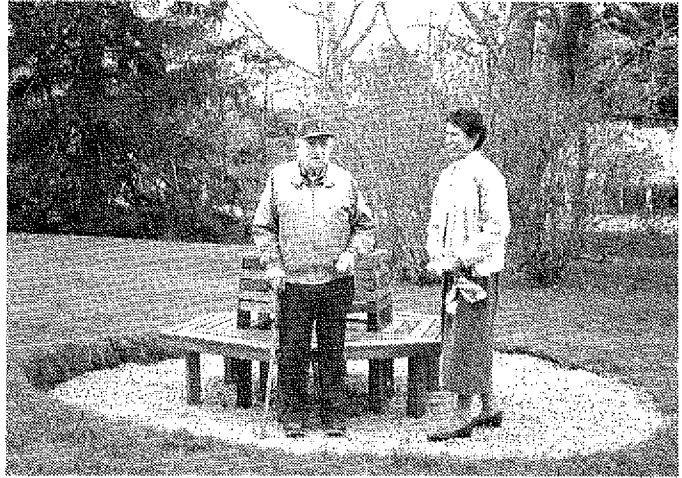
Respectfully submitted,  
Mary Kelsey and  
Bonnie Snow, Co-Chairpersons

*"Photographs of Bicentennial events on the following pages were taken by Walter Baron and photo processing was by Exposure."*

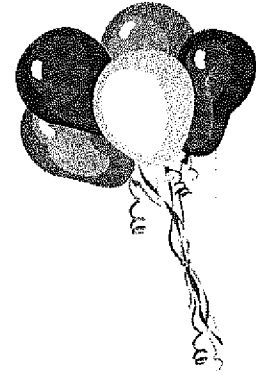
# Founder's Day



# Arbor Day



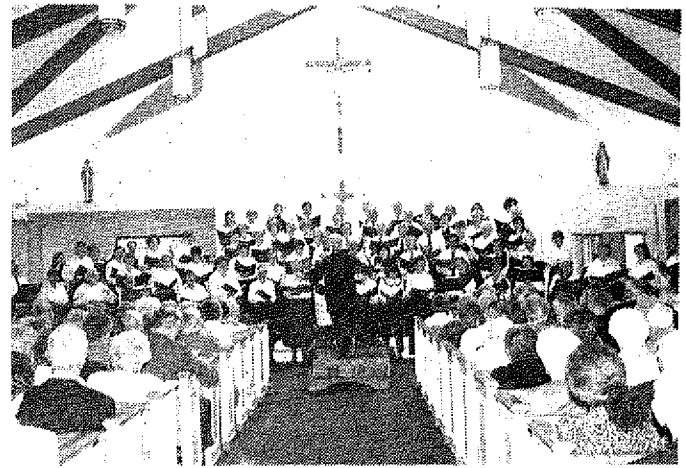
# *Good Time Ball*



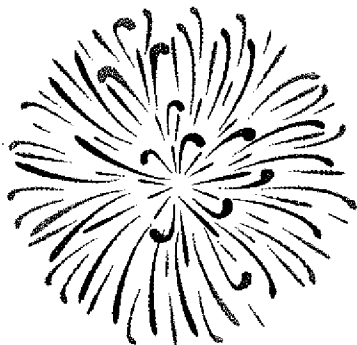
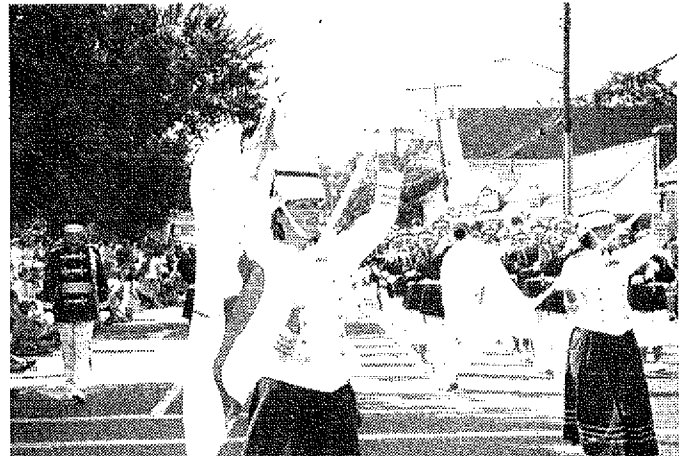
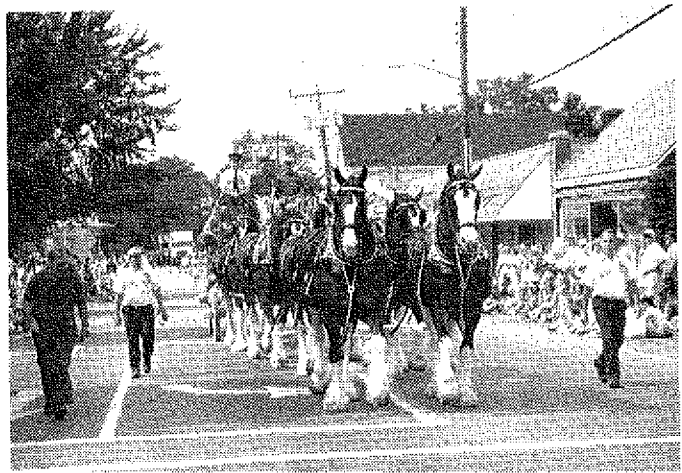
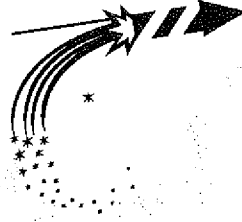
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# *Festival of Choirs*

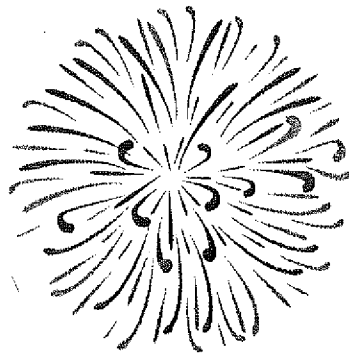
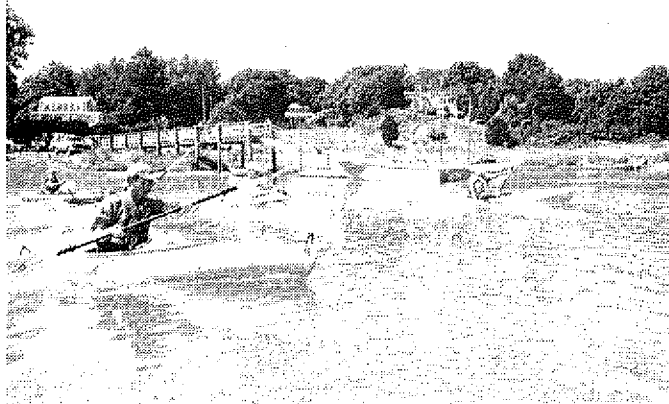
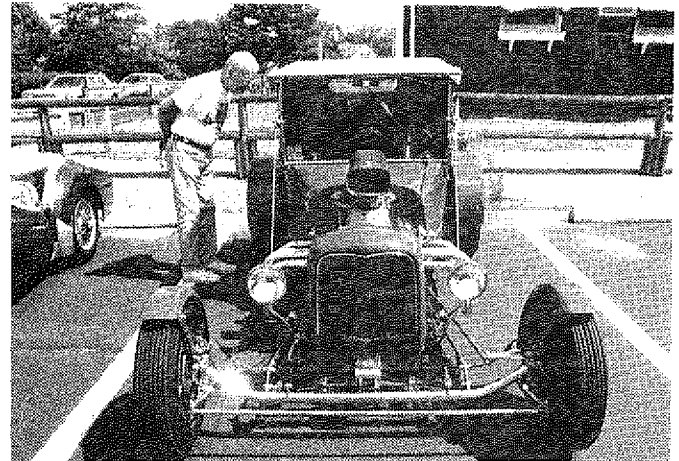
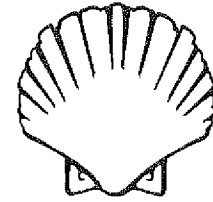
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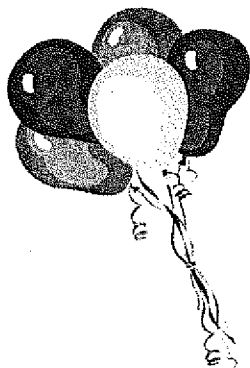
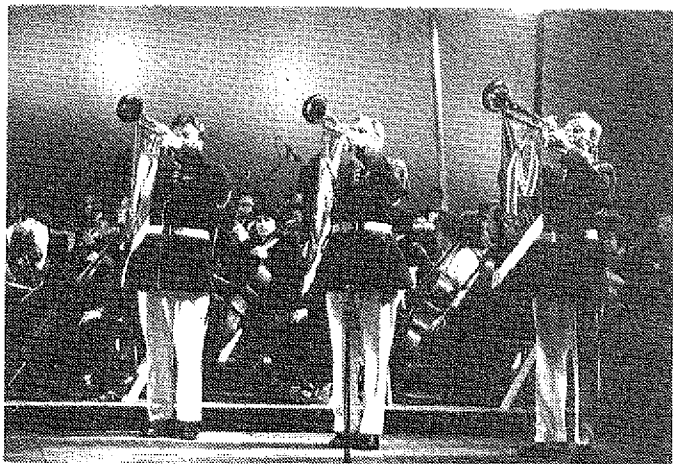
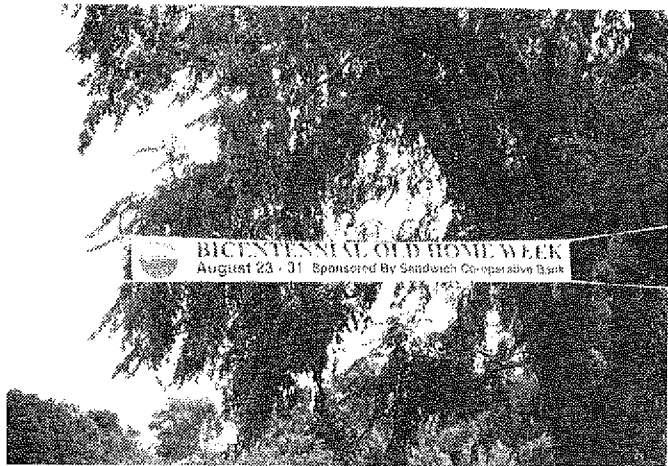
# July 4<sup>th</sup> Parade



# Old Home Week

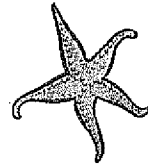
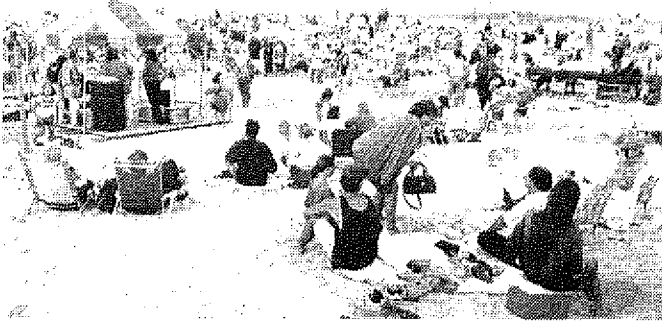


# Old Home Week

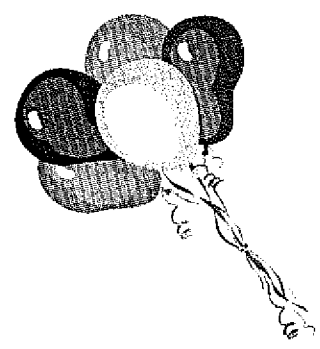
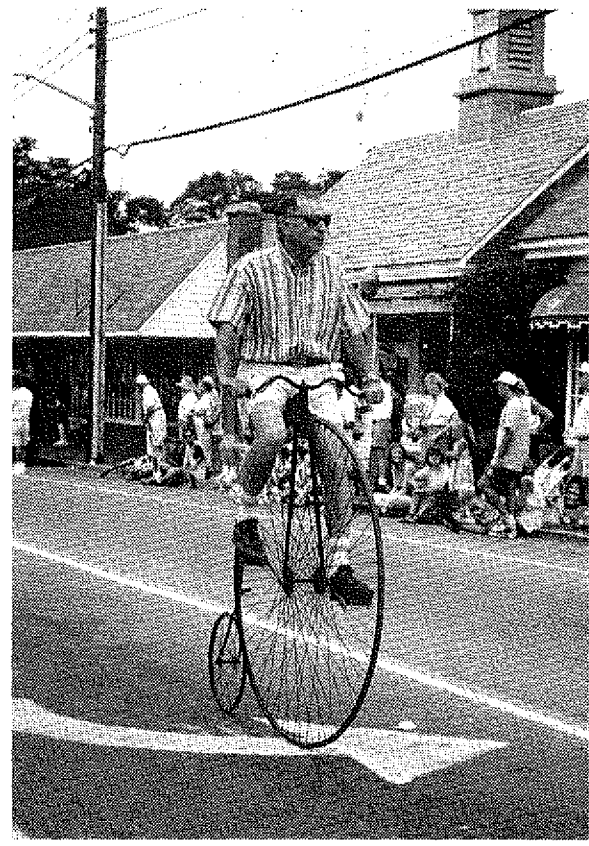
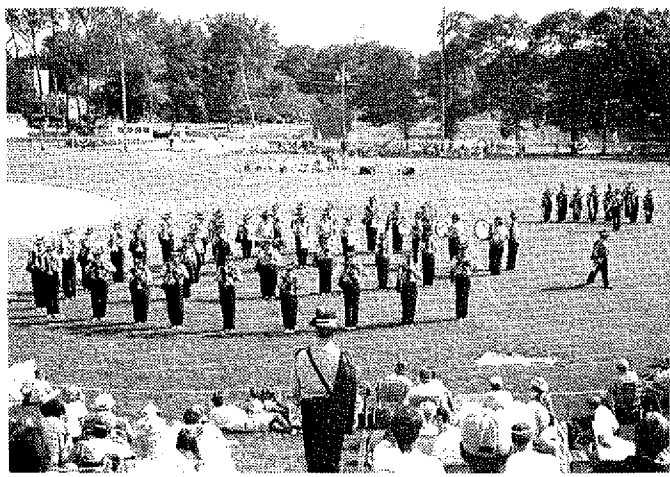


# Old Home Week

## Beach Party



# Bicentennial Parade



**BUILDING CODE  
BOARD OF APPEALS**

The Orleans Building Code Board of Appeals purpose is to formally review and grant relief from, if appropriate, the literal interpretation of the Massachusetts State Building Code by an Orleans building official. The Board operates under the criteria set forth by the Massachusetts Board of Building Regulations and Standards and is comprised of professionals from the left fields of architecture, engineering and construction.

In 1997 the board reviewed eleven cases. Six were conditionally approved variances, three were refused, and three cases were withdrawn.

Respectfully submitted,  
Peter J. Coneen, Chairman

**BUILDING DEPARTMENT**

I wish to thank the Building department staff for their professionalism and for their extra efforts in assisting the citizens of Orleans.

Activities of the Building Department for 1997.

<b>New Buildings</b>	<b>Values</b>	<b>Fees</b>	<b>Number</b>
Commercial	8,530,000	1,043	2
Residential	11,268,500	37,287	53
<b>Additions</b>			
Commercial	70,000	170	2
Residential	4,037,275	12,274	73
<b>Alterations</b>			
Commercial	956,351	9,893	28
Residential	886,039	5,750	57
Municipal	9,000	n/a	2
<b>Other Building Permits</b>			
Gazebos/Sheds (over 120 sq ft)	40,000	190	12
Garages	224,000	1,367	12
Decks	185,000	1,405	29
Ramps/Stairs	12,000	705	5
Fences	2,500	25	1
Tower	5,000	57	1
Demolitions		50	3
Buildings Moved	14,000	195	2
Swimming Pools	92,000	150	3
Tennis Courts	30,000	50	1
Tents		275	8

<b>Registrations</b>	<b>Fees</b>	<b>Number</b>
General Repair/Reside/Reroof	1,105	86
Sheds (less than 120 sq ft)	260	26
Woodstoves	175	5
Yard Sales	545	113
Signs	1,250	50
Certificates of Inspection	1,909	42
<b>Electrical</b>		
Permits	505	
Inspections	1,034	
Fees	20,203	
<b>Plumbing</b>		
Permits	251	
Inspections	483	
Fees	13,779	
<b>Gas</b>		
Permits	241	
Inspections	418	
Fees	6,990	

Respectfully submitted,  
Jon Eitelbach, Building Commissioner

## CAPE COD COMMISSION

Created in 1990 by an Act of the Massachusetts General Court as Barnstable's land use planning and regulatory agency, the Commission reviews and regulates Developments of Regional Impact (DRIs) and recommends designation of certain areas as Districts of Critical Planning Concern in accordance with the Regional Policy Plan adopted by the County Assembly of Delegates.

The Commission provided technical assistance to the Orleans Housing Task Force in the areas of capacity building, resource development and strategic planning; provided funding for residents through HOME down-payment, homeowner repair or Soft Second Loan programs; and allocated \$270,000 of HOME PROGRAM funds to Canal House to create affordable housing for people recovering from substance abuse.

A contract was awarded for the design of the bike bridge to cross over Route 6 and eliminate the current unsafe gap in the Cape Cod Rail Trail. Funding was continued for the summer shuttle service in the downtown area. Work continued on the Scenic Byways program, which included a street planting grant to the town. Local planning efforts were enhanced through utilization of the Commission's travel demand forecasting model.

The Commission's GIS program and staff assisted in updating the town's assessors data bases with 1996 data and provided GIS mapping and analysis of marine embayments. Assistance was provided to the Pleasant Bay Technical Advisory Committee in the development of the Resource Management's Plan for the bay, and the Nauset Marsh Estuary Circulation study was completed.

Commission staff members provided assistance and support to the town by facilitating preparation of its Local Comprehensive Plan, hazardous waste and materials management, and water supply and protection issues.

Of economic benefit and significance to Orleans and the entire Cape, the Commission coordinated and co-sponsored the fourth annual Cape Cod Maritime week, the fifth annual Cape Cod Heritage Week and the fourth annual Walking Weekend of the Cape Cod Pathways Program.

Respectfully submitted,  
Herbert Olsen, Orleans Representative

## CAPE COD REGIONAL TECHNICAL HIGH SCHOOL DISTRICT

We extend our gratitude to the members of the communities in our district, once again, who have given us the opportunity to be of service. Several major projects were completed for district towns that afforded a considerable savings for the taxpayers. We were privileged to serve a multitude of district residents by providing services in Auto Collision Technology, Auto Technology, Carpentry, Cosmetology, Culinary Arts, Dental Assisting, Electrical, Electronics, Graphic Arts, Heating/Ventilation/Air Conditioning, Horticulture, Marine Mechanics, Masonry, Painting and Decorating, Plumbing and Welding, enabling our students to refine their skills while instilling pride in their accomplishments which is the ultimate goal of vocational technical education. We provided the following specific services to the Town of Orleans: replaced windows at Skaket Beach concession stand; replaced windows and removed shingles at Pilgrim beach concession stand; completed interior landscaping design and planting for Nauset School Administration Building; replaced windows and installed 12" poly score for two Nauset Beach buildings; renovated carpentry and electrical work to the lobby of the Nauset School Administration Building; repaired and restored an antique police cruiser engine; and pruned trees and removed bushes at Nauset High School.

There is an increase in enrollment from past years and hopefully this upswing will continue. We have entered into a joint services agreement with the Harwich Public Schools to hire and share the costs of a computer/technology coordinator for the new school year. A computer repair program was implemented as part of our electronics program and we have continued to upgrade technology in the school with computers, training and staff. Our facility has been renovated at minimum expense to the district by doing some of the work ourselves. Shops were enlarged and our welding program was moved. Our Dental Assistant Program graduated its first class and all the graduates were placed in jobs in their field.

As is our usual practice, we utilized the facility to full capacity this summer by providing academic makeup and enrichment classes for high school and middle school students in the Lower Cape Creative Enrichment Program in conjunction with Chatham, Nauset and Harwich. Additionally, there were approximately 90 students in the Job Training and Employment Corporation Program; 50 students from grades 5, 6 & 7 in the Summer Exploratory Program vocational venture; and 12 students in the Work Experience Program. We also had a Life Skills Program, an Adult Evening Program, a Soccer Camp, and the annual Quilt Show.

Community Education and Training Programs developed and managed funds derived from grants, tuition, and fees, which were expended in services, equipment, and resources for the students of Cape Cod Tech and the youth and adult members of our sending towns. Cape Cod Tech is also involved in a School-to-Careers Partnership for Cape Cod and the Islands; and a Tech Prep Program through Cape Cod Community College where we also have a Horticulture Certificate Program.

Two of our Culinary Arts students were selected by the Massachusetts Maritime Academy to participate in their annual cruise on the Patriot State to the Carribean. Our students won one gold, ten silver and ten bronze medals in the Vocational Industrial Club of America (VICA) State Competition and the gold winner (sophomore Marine Mechanic) competed at the National Finals. Four of our 1997 graduates will be attending two-year public colleges; nine will be attending four-year public colleges; five will be attending four-year private colleges; six will be attending advanced technical schools and 49 students have entered the work field.

On behalf of the School Committee, our twenty-second graduating class, and the students, faculty and staff of Cape Cod Tech, we thank you for your support of vocational technical education.

Respectfully submitted,  
Roger W. Rioux and Janet H. Sullivan  
Current School Committee Members  
from the Town of Orleans

## CIVIL DEFENSE

The year 1997 was a very quiet year. We only had to attend to general business, and the necessary paperwork that had to be filed with the State.

This year the update on the Comprehensive Emergency Management Plan was started and will be completed in about a year.

I would like to take this time to thank everyone for their help over the past year.

Respectfully submitted,  
Raphael A. Merrill, Director

## COASTAL RESOURCES COMMITTEE OF THE CAPE COD COMMISSION

The CRC is an advisory body of the Cape Cod Commission, Barnstable County, Massachusetts Coastal Zone Management, and the Massachusetts Bays Program. It consists of a representative and alternate from each town in Barnstable County and representatives of various county, state and federal agencies.

As its major focus during 1997, the CRC worked to prepare a ten-year update of the 1988 study Local Efforts at Controlling Coastal Pollution. The updated study will be published during 1998 and shows significant progress as well as a remarkable shift over ten years in the sources of pollutants.

Acting as the Local Governance Committee of the Mass Bays Program, the CRC also allocated EPA funding to support the select committee studying plume toxicology at the Massachusetts Military Reservation, to help with the start up of a new journal on the ecology of Cape Cod, and to publicize alternate septage treatment techniques.

Respectfully Submitted,  
Mark S. Zivan, Orleans CRC Alternate

## COMMISSION ON DISABILITIES

The Commission on Disabilities has continued its focus on advocating for the disabled. Advocacy takes many forms, with primary emphasis on public education, compliance with laws, and assistance to the disabled.

During the last year, the Commission has continued to promote cost effective and common sense answers to reduce or solve identified problem areas and to encourage accessibility. Some of the 1997 highlights are:

- Conducted public conference on accessibility issue and compliance for town employees, contractors and the public.
- Continued monitoring and enforcement of Town handicapped parking regulations.
- Advocated purchase of a beach wheelchair, currently in service at Skaket Beach.
- Encouraged review and implementation of improved accessibility of Town playgrounds.

The Commission is always willing to provide technical and general advice on disability issues. Our experience has been that accessibility costs little or nothing if considered early or when improvements are first made. We seek to be available as a resource to the Town and its people, to

avoid unnecessary costs and impediments. After all, accessibility means allowing new customers, clients and friends to share what others take for granted.

I would like to thank the many hard working members of the Commission, as well as Paul Fulcher and the Park Department for his willingness to assist the Commission.

Respectfully submitted,  
Brooks S. Thayer, Chairman

## CONSERVATION COMMISSION

The Conservation Commission is responsible for wetland protection wherever those wetlands may exist and it administers and enforces the state Wetland Protection Act and the Orleans Wetland Protection Bylaw. For the individual, this means that any activity, including house construction and renovation, shoreline construction, cutting or trimming of trees or brush in wetlands or located within 100 feet of a resource area, must have the prior permission of the Commission.

The Commission continues its commitment to provide the public with pertinent environmental information and appointed an education sub-committee to oversee wetland related projects. The Commission mailed a pamphlet to every property owner with a Guide to the Wetland Protection Act and a Guide to the Orleans Wetlands Regulations inserted. Together, these items not only describe the state and local wetland regulations but also explain responsibilities of property owners and why it is important for our residents to be good land stewards. With an average property turnover rate in Orleans of 200, it is vitally important for new property owners to know and understand their responsibilities to protect wetland resources. All new property owners should be given a copy of this pamphlet and we ask for the assistance of the local realtors in distribution of this important information. Additional copies may be obtained from the Conservation Department office. Anyone who owns property that contains a wetland resource such as overgrown bog, small wet area, marsh, coastal bank or other wetland type or has one of those resources within 100 feet of that property should pick up a copy of this brochure at the Conservation office. It will guide you through activities that you may want to undertake and will save you the consequences of doing any work without the proper permission.

The Administrative Review continues to provide wetland protection while eliminating some of the cumbersome and daunting procedures. The Commission and staff try to assist homeowners in achieving their desires while still maintaining the wetland functions and values.

The planning effort had pluses and minuses this year. The Pleasant Bay Resource Management Plan was com-

pleted in draft form just before the end of the year and will be publicly reviewed prior to town meeting action in May 1998. Some very difficult issues were addressed in the draft document and we look forward to the public participation and hopeful endorsement of the plan. With the resignation of the Town Planner and the Chairman of the Local Comprehensive Planning Committee, the Local Comprehensive Plan was put on hold, but the Conservation Administrator was asked to pick up some of the workload for the natural resources sections of the plan. We believe the majority of citizens of our town would like to see the comprehensive plan process continued.

Conservation managed properties have received a lot of attention this year. Thanks to Paul Fulcher and the Parks Department, along with the Commission on Disabilities, Kent's Point now has a trail for the physically handicapped from the parking area to a view of Lonnie's River and back to the road. There are benches at appropriate locations and clear paths. Additionally, Bob Barron, resident of the Kent's Point area, constructed a kiosk and painted the lovely map of the area with all the trails indicated on the map. This jewel of land is a wonderful asset to the town. The Commission held a hearing in December to elicit comments about how to use the point where Miss Kent's house is located when the lease agreement expires at the end of 1998. The Commission heard many suggestions as a result of the hearing. Sea Call Farm is another area under discussion by the Commission, which hopes to have a proposed plan for the property's use during 1998.

As our open land dwindles for housing units, more marginal land is utilized. This trend has become more difficult for the Commission in its decision-making. As the land is developed, it is more difficult to maintain the beauty of the town for this generation and all those to come. We need your help. It will take diligence on the part of all of us to keep the bays and coves, fresh water lakes and ponds, salt marshes and fresh water marshes, banks and beaches clean and pollution free. We hope everyone will respect and work to preserve the town's natural qualities.

The Commission holds hearings on the first and third Tuesday of the month and holds work meetings on alternate weeks and prior to the hearing. We encourage the public to attend. We continue to have a large number of cases heard before the Commission. There were 73 Notices of Intent, 24 Requests for Determination and over 100 Administrative Reviews. We hope our efforts with public education will help as we try to reasonably protect our wetland interests.

The Commission thanks the staff and the many town departments, boards and committees for their continued support.

Respectfully submitted,  
Frank Hogan, Chairman

## COUNCIL ON AGING

The Town of Orleans continues to experience an expanding number of resident seniors who are 59 years of age or older. To improve the quality of life for this segment of our population and to educate others in the community about the needs of seniors is the work of the Orleans Council on Aging (COA).

In general, the COA provides information on resources, health services, referral to community agencies, and recreational activities. More specifically, it organizes fitness programs, provides home delivered meals, and a senior dining program (in conjunction with Elder Services of Cape Cod and the Islands), income tax and legal assistance, health insurance counseling, flu immunizations and other health clinics (in conjunction with the Health Department), screening for mental and physical health problems and various programs to meet the interests and needs in Orleans.

This year, the Town Census revealed a senior population (60 years and over) of 2,698. Of particular concern is the increase of 12 percent (744 to 821) in the age group of 75-84 years. More than 300 residents are over 85 years of age. It is expected that these numbers will continue to grow during the next five year period. The rapid changes in our health care system and the reduction in services covered by Medicare increasingly require the COA to expand its services to the seniors living in Orleans.

To do this, and to face the challenges of the approaching millennium, the expansion of the Senior Center building takes on increased importance. This effort has been underway for four years and will continue into 1998. Currently, \$130,000 has been paid on three year pledges of \$209,000. This represents more than twenty percent of the proposed cost of the proposed expansion.

The addition will add 5,000 square feet to the existing structure and would serve the growing needs of the town's senior population for the next decade. Problems of restricted office and meeting room space would be alleviated and privacy would be provided for attorneys, tax and medical insurance advisors, medical personnel, and families dealing with difficult matters that deserve confidentiality. The expansion plan is designed to permit the continuous operation of the existing facility while the addition is under construction. In May, the Selectmen appointed a Building Committee consisting of Emerson Davis, Keith Campbell, Brooks Thayer, Pamela Quinn, Virginia Snedecor, Bob Puckett, Betty Smith and, as ex officio member, John F. Kelly, Town Administrator.

As a result of the COA Executive Director's efforts, substantial grant funds were awarded to the Orleans Coun-

cil on Aging this year. The Executive Office of Elder Affairs (EOEA) provided \$8,227 based on a rate of \$3.70 per senior as counted in the 1990 census. This increase from \$3.50 per senior was the result of support from our State Legislators. A competitive Formula Grant of \$4,250 for a Client Services Provider and Seminar Series for Caregivers was also received from EOEA. Another competitive grant of \$13,016 was awarded to Orleans for transportation services in conjunction with the Chatham COA.

Orleans also received the value of \$31,240 from the State Office of Transportation and Construction under the Mobility Assistance Program. The raised roof, lift equipped van awarded to Orleans for the transportation of seniors and handicapped residents will be delivered in the fall of 1998. Grants for FY '98 totaled \$56,733.

The COA monthly newsletter TIDINGS continues to be sent to all seniors in Orleans. Printing costs are paid from Town funds and the FRIENDS of the COA pay for the postage. This year the FRIENDS also funded the Client Services provider position for 10 hours per week. Seniors who do not qualify for assistance from other agencies, but who need help with domestic chores and food shopping are provided help with this service. The FRIENDS also funded \$7,810 for the required 20% cash match to receive the Mobility Assistance Grant for the van.

We salute our volunteers and FRIENDS of the COA for their dedication and loyalty. During FY '97 volunteers contributed almost 17,000 hours of time for a dollar value of more than \$156,000. We could not function without their dedicated assistance.

The board and staff of the COA along with many friends were saddened this year by the death of Endres "Mac" Campbell, who with his wife Jeanne, were recipients of the Elder Services of Cape Cod and the Islands 1997 Orleans Senior Citizens of the Year award. Mac's energy, good humor and generous contribution of time and effort will be sorely missed.

All residents of Orleans over the age of 59 are urged to take part in the many programs and services offered at the Senior Center. The COA's monthly newsletter, TIDINGS, contains a schedule of activities and is mailed to all Orleans' residents age 60 and over.

Respectfully submitted,  
John M. Kelly, Chairman

## CULTURAL COUNCIL

The Orleans Cultural Council continues to support and encourage the cultural activities of the Orleans Community. Working within the guidelines established by the Massachusetts Cultural Council, the Orleans Council received 32 requests for grants totaling approximately \$14,000. After a thorough review, the council distributed \$2,625.25 to 16 successful grant applicants. The money awarded, as in previous years, is from the Massachusetts Cultural Council. Awards are made to worthy organizations and individuals that benefit the Town of Orleans.

During 1997 seven thematic open art shows were exhibited at the Town Hall Gallery. Open receptions were held on the first Sunday of each new show. A gift certificate donated from Cape Cod Photo and Art Supply in Orleans was awarded monthly to the "artist of the month" selected by ballot at the Gallery. The Council repeated it's very popular art media youth show with the choral group from the Laurel Day School performing at the opening reception, always well attended.

The Memorial Margaret Fernald Dole juried show will be held at the end of April through May. As in the past, many Orleans food establishments donated examples of their crafts to the opening reception, which we deeply appreciate.

During the summer months the Orleans Town Hall Gallery may be rented by various art organizations in the Orleans area.

Respectfully submitted,  
Kenard Gardiner, Chairman

## ECONOMIC DEVELOPMENT COUNCIL

Since being formally established by the Board of Selectmen, the seven-member Orleans Economic Development Council (OEDC) has elected as Chairman, Duane Landreth; Co-chairman, Jeffrey Karlson, and; as Clerk Christopher Wells. Town Administrator John Kelly, is an ex-officio member. The OEDC will support economic development compatible with the preservation of Orleans' unique natural resources and aesthetic character by stimulating commercial activity in viable commercial districts within the town. OEDC will also act as a clearing house for information and ideas and strive to identify economic opportunities as well as advocate for removal of barriers thereto. Pursuant to this charge the OEDC met every second and fourth Wednesday of the month and has made reports to the Board of Selectmen on a regular basis and:

- Coordinated with the Local Comprehensive Planning Committee (LCPC) and the Town Planner to complete with the help of an outside consultant, and economic assessment report on Orleans for assisting the LCPC's writing of the economic development chapter of the Local Comprehensive Plan.
- Recommended that Orleans Zoning By-law 164-33 be rewritten to improve objectivity, predictability, and expeditiousness consistent with the report of the Cape Cod Economic Development Council's, "Review of Orleans Permitting for Economic Development", dated April 3, 1996, specifically the section on site plan review.
- Recommended hiring a long range planner to assist the newly created position of Community Development Officer in managing existing and future development issues and challenges relative to economic development in Orleans. The proposed long range planner position would also be responsible for implementing the Local Comprehensive Plan.
- Appointed an OEDC member to the local Comprehensive Planning Committee.

The OEDC is undertaking several initiative in 1998 to better prepare Orleans for meeting current and future economies: pedestrian and vehicular traffic pattern and safety needs, and the creation of a physical plan for improved land use planning in the Town's village center to name a few. The OEDC continues to meet on the second and fourth Wednesday of each month, and as a reminder, the public is welcome and encouraged.

Respectively submitted  
Christopher Wells, Clerk

## ORLEANS ELEMENTARY SCHOOL

Education reform, enrollment trends, and technology issues are noteworthy topics related to 1997. These topics have received media attention nationally and it is hoped that they will be of interest locally.

The pervasive influence on public education in Massachusetts remains the Education Reform Act of 1993. The staff at Orleans Elementary School, like all profes-

sional staffs in the Commonwealth, devoted much time and energy to aligning curriculums to the state's Curriculum Frameworks. In addition, calendar year 1997 was a time to prepare for the "high stakes" assessment tests which will be administered to our fourth graders in May, 1998. Curriculum and testing are not ends in themselves; they are significant in the long-term if they assist in our goal of continuous improvement. Moreover, a few more years will be required to assess adequately the impact of Education Reform on student performance.

Enrollment projections through 2002 show a slow, steady decline in our student population. Next year (1998-99) we anticipate 329 children will attend Orleans Elementary School. The projection for 2002 is 270. Whether the projections prove reasonably accurate will depend upon a number of factors – housing starts, the economy and immigration, for example. If the projections do indeed come to pass, we can anticipate lessening budgetary pressures and some opportunities for innovations which are more easily accomplished as additional space becomes available. Also, it is significant that the facility likely will be more than adequate to handle space needs for the foreseeable future.

Computer technology has been a challenging area. Keeping pace with innovations and improvements has proven to be difficult, but Nauset School have coordinated Technology Plan which should serve us well. In the near future Orleans Elementary School will be provided with updated wiring, more E-mail addresses, new classroom computers and additional Internet access. Shortly thereafter the plan requires that more powerful computers be purchased for our technology room. Forecasting trends in the computer-related field is risky, but it does appear that more learning opportunities will be available on-line than were thought possible only a few years ago. Whatever the future holds in this area, we are committed to ensuring that Orleans' children have the skills and understandings appropriate to function in an increasingly technologically-based society.

The staff and I remain deeply grateful for the widespread support afforded Orleans Elementary School. Elected and appointed officials, parents, volunteers, and voters at Town Meeting all have contributed significantly to our commitment to excellence in education. We pledge our continued best efforts on behalf of a town that is deserving of nothing less.

Respectfully submitted,  
Lester P. Albee, Principal

## FINANCE COMMITTEE

The first part of the calendar year was devoted to final preparations for the Annual Town Meeting. One and two member teams were assigned various departments and special projects related to the Capital Plan, Capital Budget, Operating Budget, and individual articles having significant fiscal concern. Fifteen regular meetings were held in which this fieldwork was reported, discussed and assimilated. A portion of two sessions was devoted to meetings with the COA Senior Center Building Committee and the Highway Department Manager. The joint Selectmen Finance Committee hearing on the Capital Plan and Budget, and the Finance Committee hearing on the Operating Budget were held as required by Charter. Recommendations developed as a result of these efforts were sent to the Selectmen. All were given careful consideration. Some modifications were made in the Annual Town Meeting Warrant as a result.

Recognizing that Selectmen initiated budget tightening might cause departments to include emergency reserves in their own budgets, we initiated and publicized a new policy on Finance Committee reserve fund transfer actions designed to make the reserve fund account a dependable resource for unforeseen circumstances.

The Finance Committee Report to the Annual Town Meeting reported on a number of fiscal matters and particularly emphasized our continuing concern with maintaining specific goal limits on debt and debt service as a matter of Town Policy. Repeated as Finance Committee budget goal recommendations to the Selectmen in the Fall, we regret that we have been as yet unsuccessful in seeing specific goals for debt and debt service adopted. Specific recommendations were made to the Annual Town Meeting on all articles having significant fiscal concerns.

During this period, a new Town Executive took hold essentially in the middle of the budget process. The desire to await his arrival and to gain his input in the process forced some budget actions to be later than normal. However, all charter required budget deadlines were met. In addition, the modification in the Capital Plan process started last year required careful examination and understanding to bring it into effect in its most useful form. From our unique vantage point, we considered that this unusual combination of events represented a major challenge to the Town's management team composed of the Selectmen, Town Executive, staff and department heads. It was our opinion that they rose most effectively to the challenge. We so advised them by letter in May.

In the second half of the calendar year, the reorganized Finance Committee entered the annual fiscal year budget cycle by developing expanded budget goal recom-

mendations. In particular we recommended more attention to the budgets of the school system and three Town departments as well as proposing specific budget goals. We analyzed reserve requirements making specific recommendations regarding free cash and the stabilization fund.

Developing these recommendations we made substantial use of comparative data from the State Department of Revenue Division of Local Services, data developed by the Cape Cod Commission as published in "Cape Trends", loose coordination with Finance Committees of neighboring towns, and more active participation in the Association of Town Finance Committees. Although the Finance Committee has always been dependent on research by members outside of meetings, the increased availability and richness of research materials has made essential efficient meeting preparation to ensure member discussion and assimilation of material. Compressing this process into eleven fall meetings has proved a challenge.

We participated in the dialogue with the School Committees to ensure their early acceptance of Town budget goals. We cooperated and participated in the effort to improve the process by which the Town prepares the Local Comprehensive Plan in final form. We have called into question the degree of proposed expansion of the Senior Center which should be resolved at the Annual Town Meeting. We continue to challenge the possible Town Hall physical changes in a way that should produce a carefully reasoned set of alternatives for the voters when finally scheduled for voter decision. We are working closely with Selectmen and the Town Administrator (renamed by Charter change) to clean up loose ends caused by the change in approach to capital planning so that adequate voter oversight is given capital items formerly carried within the plan.

We are giving priority to means, within our power under the Charter, to improve voter oversight and participation. The challenge to all is to maintain mutual respect which will always be the highest priority for the Finance Committee.

Respectfully submitted,  
Richard A. Nenneman  
Chairman, FY '97  
Sherman C. Reed,  
Chairman, FY '98

## **FIRE/RESCUE EMERGENCY SERVICES**

### **FIRE APPARATUS AND EQUIPMENT**

The fire equipment of the department is in good shape. In the FY 2000 budget, we will request replacement and upgrade of the protective clothing for the whole department. We are looking at the replacement of an engine in a couple of years. The engine (pumper), is a 1982 Ford. We also will be looking at a possible refurbishing of our 1974 Ladder Truck. Overall capital expenditures will be spread over five years to minimize costs.

### **AMBULANCE AND RESCUE ACTIVITIES**

Ambulance calls in Orleans have increased by over 24%, going from 1,975 in 1996 to 2,454 in 1997. In the last ten (10) years, we have increased by over 66% overall, going from 1,477 in 1988 to 2,454 in 1997. With this increase in rescue activity alone, we have had no increase in staff. The department continues to do blood pressure checks at the station.

### **FIRE PREVENTION**

The Department continues to be extremely busy with residential and commercial inspections.

Residents using the 20 pound gas cylinders for barbecue grills (which do not require a permit) keep the department busy with gas grill fires, mainly due to lack of maintenance on the units. Each time you change your bottle, you should verify leakage by using a soapy water solution to check fittings and hoses. Grills should be kept at least 15 to 20 feet from the home when in use. Also, full propane tanks exposed to the sun will overexpand (tripping the relief valve) and relieve the pressure of the gas. If there is a heat or flame source, a fire will ensue. Remember, propane is heavier than air and is always seeking the lowest point. Also, never store propane in your home or garage.

Carbon monoxide detectors have hit the market in a big way, and the Fire Department is beginning to get many calls from residents on the subject. Carbon monoxide is a colorless, odorless and deadly gas. Some common sources of carbon monoxide poisoning are improper operation of room heaters, the furnace, charcoal grill use in a building, a range, a water heater, a wood stove, automobiles in a closed garage, a fireplace, illegal kerosene space heaters used in the home, a camper or boat and gasoline engines for pumps, generators, etc., inside a building.

Some symptoms include dizziness, fatigue, headache, nausea, or irregular breathing. If you have any of these symptoms, and if you feel better when you go outside your home and the symptoms reappear once you are back

inside, you may have carbon monoxide poisoning. A carbon monoxide detector could help you detect this deadly gas in the home. If you have any concerns or questions, please call the Fire Department.

**TRAINING**

The department has completed the Infection Control Program for both the permanent and call firefighters.

The Chief, Deputy Chief and the permanent officers of the department attended and completed a two day seminar at the Centerville Fire Headquarters on setting achievable leadership goals through planning. The instructor of the class, Dr. Larry Ritcey, teaches all over the United States and Canada.

Our paramedics, EMTS and firefighters continue to complete the required training in order to maintain the required annual certification.

**BUILDING AND GROUNDS**

The building and grounds are in good shape with normal maintenance being done. The building was painted inside and out this year. This was done with the help of the staff of the department, the Barnstable County Sheriffs Department and completed with a big savings to the Town.

**PERSONNEL**

The Fire/Rescue Department is experiencing an increase in calls each year and must gear its personnel accordingly. Personnel are our most precious resource in the time of a major fire or medical emergency with multiple injuries.

The Department is having difficulty in maintaining an active call firefighter force. The reasons are many and varied, such as: the many hours needed to commit to certification and drilling, fewer employers are willing to allow a call firefighter to leave his regular job to answer a fire or ambulance call, second job commitments interfering with calls and training, or working spouses causing child care problems and other family commitments.

This department does have a roster of dedicated call firefighters who do an excellent job, but the department must also try to maintain a minimum number of full-time firefighters on duty to handle the large number of home ambulance calls and motor vehicle accidents. Also, there is a need to have a quick minimum response time to all calls in the town, to keep fires as small as possible, and give quick medical treatment.

Due to the volume of calls the Fire/Rescue Department is handling each year, I will be recommending to the Board of Selectmen and the Town that in the very near future we hire five (5) new members full time. In order to

continue to give the Emergency services that we now offer both in Fire and Rescue, and to give the proper care, we will have to add the staff.

Our last new hires in the Fire/Rescue Department were in 1987, and at that time we put on four (4) firefighters. Since 1987 our rescue calls alone have increased over 66%. The oldest full time firefighter on the department has 33 years of service, and the youngest has 10 years of service. We do the bulk of the calls with 14 full-time firefighters, which do both rescue and fire calls.

**COMMENT**

The year 1997 was a busy one for your Fire/Rescue Emergency Services. Each year our calls normally peak in July and August and eventually quiet down as we reach fall and winter. Our call volume for the fall and winter months of 1997 stayed very high right to the end of the calendar year, with double and triple calls being handled simultaneously.

At present we have a two man minimum staff requirement. We are facing a staff minimum of three men real soon. The large demand put on our department is forcing us to this increase real soon.

I would like to thank all personnel who gave their time and effort on the many Fire Department committees to help the Fire/Rescue Department operate more efficiently.

I would also like to thank the permanent and call firefighters for their commitment to the department. I would like to thank the Town Administrator and Board of Selectmen as well as all the Orleans agencies for their cooperation and continued support over the past year.

Respectfully submitted,  
Raphael A. Merrill, Fire Chief

**Ambulance Calls 1997**

Incidents	29,454
People Treated,	1,180
Advanced Life Support Given	1,062
Priority 1 Calls	13
Priority 2 Calls	461
Priority 3 Calls	695
Walkins At Fire Station	148
Assists	117
Boat Rescues	3
People Transported To Hospital	700
Mutual Aid	41

**Fire Calls**

Automatic Fire Alarms	92
Assist	18
Brush Fires	19

Chimney Fires	10
Gas Grill Fires	10
Haz-mat Spills	15
Investigations	105
Med Flight Landings	1
Misc. Fires	2
Mutual-aid Calls	10
Motor Vehicle Accidents	35
Structure Fires	25
Vehicle Fires	11
Wires Down	31
Total	384

**Fire/Rescue Calls By Month**

Month Of Year	Fire	Rescue	Total
January	21	166	187
February	19	159	178
March	29	173	202
April	50	196	246
May	35	178	213
June	46	212	258
July	38	276	314
August	43	274	317
September	30	209	239
October	22	186	208
November	26	213	239
December	25	212	237
Totals	384	2,454	2,838

**Permits Issued**

Fire Alarm Systems In Dwellings/Resale, Transfer	177
Fire Alarm Systems In Dwellings/New Construction	119
Fuel Oil Storage	150
Underground Tanks Removed	38
Open Burning	846
Misc. Permits (Gunpowder,Cannon, Tank Truck, Etc.)	35

**GOLF COURSE STUDY COMMITTEE**

The Golf Course Study Committee (GCSC) completed its deliberations and submitted a final report to the Board of Selectmen. Based on the findings of the committee, recommendations to the Board of Selectmen were:

- Include a golf course project in the Comprehensive Plan
- Appoint a special committee to work with neighboring towns to find land and define a basis for cooperation
- Budget monies in the capital plan to conduct feasibility studies

After completing its investigation, the GCSC is convinced that a municipal golf course / recreational complex would greatly enhance the mix of leisure pastimes available to the townspeople and benefit the local economy.

Respectfully submitted,  
Curt Collyer, Chairman

**HARBORMASTER/SHELLFISH DEPARTMENT**

1997 was perhaps the busiest boating year in recent memory for the town of Orleans. Warm, sunny weather, combined with a healthy striped bass population attracted locals and visitors alike to our waterways. Unfortunately, for both recreational and commercial vessels, the surf conditions of Nauset Inlet remained treacherous and numerous incidents mandated a response by our Department.

Significant projects undertaken during 1997 included the Department's research associated with and active participation in the development of the Pleasant Bay Resource Management Plan for the Pleasant Bay Area of Critical Environmental Concern, experimentation with the collection of bay scallop spat as part of the municipal propagation program, and the creation of new coastal access guides to be made available at each of the town landings.

The Department's 1997 shellfish propagation program went exceptionally well and resulted in the field-planting of over 200,000 quahogs and 180,000 bay scallops in local waters. As of December 1997, approximately 1,075,000 quahogs are contained in grow-out boxes for over-wintering. We are hopeful that by October of 1998, the majority of these animals will be of field-plant size.

As for the local natural shellfish populations and harvests, Pleasant Bay was the primary source for bay scallops, with both Nauset Harbor and Cape Cod Bay providing negligible amounts of these valued treats. Mussel seed, evident in many parts of the Nauset Harbor estuary, continued to fatten the feeding Eider ducks during the fall and early winter, and several sets of "Steamer" seed were evident in the Nauset Harbor estuary. Overall, harvest amounts for "steamers" were lower than last year in the Nauset Harbor estuary, a trend that will hopefully change with the arrival of the 1998 growing season.

I would like to thank all of those residents and town employees and departments that have helped us in our efforts to protect and preserve the resources of our town's



**Highlights of the regulation are as follows:**

- Restrictions on free standing displays of tobacco products.
- Prohibition of the sale of tobacco products to any person under the age of eighteen.
- Prohibition of vending machines which dispense tobacco products.
- Prohibition of smoking at indoor public places including bars and restaurants.
- Prohibition of smoking in the workplace

During 1997 the Board of Health was represented on the Local Comprehensive Planning Committee, Water Advisory Board, Water Quality Task Force, Cape Cod Rabies Task Force, Site Plan Review Committee, Human Services Committee and the Solid Waste Advisory Board. The board administers the contract with the Chatham Orleans Visiting Nurse Association which provides public health nursing services to the town.

Responsibilities of the Health Department staff include: inspection and regulation of all permits issued by the Board of Health and response to and investigation of all complaints pertinent to public health. The staff conducts housing inspections, operates a vaccine depot, administers underground storage tank regulations, investigates and files communicable disease reports, samples recreational waters, attends Board of Health and other meetings pertaining to public health.

**Licenses/Permits Issued in the Calendar Year 1997**

Bed and Breakfast Limited	2
Burial Permits	40
Catering	5
Continental Breakfast	11
Disposal Works Construction – Title 5	191
Disposal Works Installer	27
Food Service	79
Funeral Director	3
Manufacture of Frozen Desserts	8
Massage Business	10
Massage Therapy	16
Mobile Food	6
Motel	13
Refuse Collection and Transportation	5
Retail Food	41
Septage Collection and Transportation	20
Swimming Pools (Public/Semi-Public)	12
Temporary Food Permits	38
Tanning Salons	

The Board of Health wishes to express its appreciation to the Barnstable County Department of Health and the Environment for its technical and laboratory assistance, the Cape Cod Commission and to Dr. Karen Bohon, D.V.M., Animal Hospital of Orleans, who administers the vaccine at the Board of Health's annual rabies clinic.

The Board of Health regretfully accepted the resignation of Bette Nale as the Orleans Inspector of Animals. Bette served in this capacity for the past 17 years. We would like to thank her for many years of dedicated service to the town.

Respectfully submitted,  
Gail R. Rainey, Chairman

**HIGHWAY & DISPOSAL DEPARTMENTS**

In 1997, the Orleans Highway Department and the Orleans Transfer Station were combined to form a single department under the administration of one department manager. The combining of the two departments added flexibility to the organization in terms of manpower and equipment. The reorganization was completed without major flaws and departmental services to the community were uninterrupted. The structure of the department now consists of one department manager, two working foreman, and a staff of 11, including clerical and weekend personnel. Major projects completed by the department include the following:

- Re-surfacing Projects included the re-paving of Chickadee Lane, Harvey's Lane, Mallard Drive, Captain Linnell Road, and a section of Tonset Road. Micro-Paving was completed along Eldredge Park Way, Heritage Drive, Sturbridge Drive, Ridgewood Road, Pilgrim Drive, Colonial Drive, Windsor Lane, Highwood and Winslow Drive. The cracks in the existing surfaces of these roadways were filled and in some cases, patches and areas of roadway distress were repaired with an Infrared Surface Repair.
- Although the past year's snowfall was lower than normal, the Department was kept busy with snow and ice removal. The Department responded to more than 15 off hour calls for snow and ice removal from the towns 70+ miles of roadways.

- The Department continued to identify and prioritize drainage needs along the town's roadways. Drainage improvement installations were completed along Main Street, Hopkins Lane, Sturbridge Drive, Heritage Drive, and Harvey's Lane. In addition to these projects, design plans and specifications were finalized for improvements along Brewster Cross Road. Construction is scheduled for early spring.
- The department provided oversight and coordination in the design of several Engineering Projects. Some of these projects are as follows:

Traffic Safety improvements are currently in the design phase at the following intersections:

- Skaket Corners intersection
- Route 28/Finlay Road/Pond Road
- Main Street from Route 6A to Namskaket Road
- Tonset Road and Main Street intersection

Bicycle and Pedestrian facilities are in the design phase at the following locations:

- Route 6 Bicycle Bridge and Cape Cod Rail Trail Extension
- Main Street Sidewalk Extension to East Orleans
- Sidewalk extension and roadway widening along West Road.

It should be noted that virtually all of the projects listed above were completed with the use of State Aid Chapter 90 Funding.

- Although managerial changes took place at the Transfer Station, operations of the facility were not adversely affected. The support of town residents in the recycling effort was appreciated, however, the department is convinced the volume of recycled materials can be increased. With the assistance of residents, approximately 34% of the waste that passed through the station was recycled. The department continued the successful Paint Recycling Program and continued to collect waste oil, oil filters, and anti freeze on a regular basis. The staff of the department is available to discuss any questions or comments concerning waste reduction and recycling.
- The Town's Solid Waste Consultant is now in the final stage of design of the landfill cover. This past year was spent investigating landfill gas migration, long term solutions to landfill gas

removal, and preparing the landfill area for the upcoming construction work.

- The Department is continuing its research into the status of all town roads. The Town's roadway inventory is the basis for Chapter 90 Funding. Chapter 90 funding is administered by the Massachusetts Highway Department, and the program provides funding to cities and towns for the maintenance of municipal roadways.
- The Department acts as the Town's representative on the Cape Cod Joint Transportation Committee and Organization of SEMASS Communities. We also provide input to the Orleans Parking and Traffic Study Committee, the Solid Waste Advisory Committee, Water Quality Task Force, and the Planning Board.

We welcome input from residents and visitors alike concerning any aspect of the Highway Department or Transfer Station. Please contact us by phone at 508 240 3790 or by mail at 19 School Road, Orleans, MA 02653.

The Department wishes to offer condolences to the families of Bruce Higgins and William "Sparky" Livingston. Each, in their own unique way, were assets and sources of valuable information to the department, the Town of Orleans, and the surrounding community.

In closing, I would like to extend my thanks to all other Town Departments for their assistance and cooperation during 1997. Special thanks for their hard work and dedication go to the Highway and Transfer Station staff members.

Respectfully submitted,  
Robert L. Bersin, PE,  
Manager

## HISTORICAL COMMISSION

As noted in the 1996 Annual Report, the Orleans Historical Society, as a gift to the Town on the occasion of the Bicentennial, retained Tremont Preservation Services of Topsfield, Massachusetts, to complete the Historical Property Survey of the Town. This project, on going for almost twenty years, is now complete and the final surveys presented to the Massachusetts Historical Commission. This means that the Town, the Historical Society, and the Massachusetts Historical Commission all have complete surveys of each structure in Town built prior to 1901.

In initiating the process of nominations to the National Register of Historic Places, Tremont Preservation Services advises the Orleans Historical Society that it is more efficient to nominate National Register Historic Districts than individual buildings and they recommend commencing with the proposed East Orleans Main Street Historic District.

There are important differences between a town Historic District and a National Historic District. The property owner may make changes at will so long as that property has not received Federal funds and it does not require Town Meeting approval. Rather, it must be approved by 50% of the property owners.

The Historical Society is seeking further information and the Orleans Historical Commission will make recommendations accordingly.

Owners of historic properties are welcome to call the Chair for copies of the Historical Property Survey relating to their property.

Respectfully submitted,  
Charles H. Thomsen, Chairman

By the end of 1997 applications were being accepted for "Canal House," Orleans' new supportive residence for people in recovery from substance abuse. From its conception Canal House was a collaborative effort of several local agencies, including the Housing Authority, which will continue to have certain administrative responsibilities through a grant from the U.S. Dept. of Housing and Urban Development. The house itself was purchased and rehabilitated by the Lower Cape Community Development Corporation with the involvement and assistance of numerous citizens, churches, businesses, and civic organizations.

In addition to the above Orleans programs the Orleans Housing Authority manages four family rentals for the Eastham Housing Authority and subsidizes Woodward House in Eastham, a residence for people with mental illnesses. The Authority provides Executive Director and fiscal management services to the Provincetown Housing Authority.

Affordable family housing (particularly rentals, but also home ownership opportunities) was identified during planning discussions this year as the most significant area of unmet housing need in the Town of Orleans.

Respectfully Submitted,  
Andrea Hibbert, Chairman

## HOUSING AUTHORITY

The Housing Authority has two principle areas of responsibility: managing its rental properties and rental assistance programs, and the development of new resources to satisfy the unmet housing needs of the community's lower income population. Additionally, from time to time, we have entered into contracts with other Lower Cape authorities to provide administrative assistance.

Currently, in Orleans, we have responsibility for Tonset Woods 100 apartments for low income elderly or persons with disabilities; 11 family rentals; and approximately 11 state funded rental assistance vouchers. We also own two staffed residences for people who are mentally challenged, subsidize the rent in a staffed residence for people with mental illnesses and administer 7 rental subsidies for people with disabilities.

Our major renovation project completed this year was a new leaching field behind the 20 year old Cedars building at Tonset Woods, a huge earth moving, tree removing project under current Title V requirements.

## HOUSING TASK FORCE

This year continued the progress for affordable housing for first time home buyers in Orleans.

In May, the Town Meeting voted by an overwhelming majority (339-18) to approve the building of twelve homes on the seven acres of land purchased by the Town from Commonwealth Electric Company for this purpose.

We aim to serve first time home buyers in the approximately \$26,000 to \$34,500 income bracket who are eligible for mortgages. People living or working in Orleans, or with Orleans connections, would have priority. The development would benefit from money available from local banks for affordable housing, and from government sources and would be self financing. It is expected that the homes would have deed restrictions to ensure that they remain part of the Orleans affordable housing pool. They would count towards our Massachusetts affordable housing goal of 10%. We have obtained the services of a pro-bono lawyer from the Massachusetts Lawyers Clearinghouse.

We are grateful to the voters of Orleans for their support; and to Judith Barnet and Laura Shufelt, who have been our consultants in this complicated field. They have enabled us to receive a State grant for the infrastructure, including roads, septic tanks, and fencing, which will enable us to assure the affordability of these homes. We are also grateful to Senator Henri Rauschenbach and his staff, and to Representative Shirley Gomes for their efforts on our behalf.

Respectfully submitted,  
Debra Barton and Erica Parra,  
Co-chairpersons

## **INSURANCE ADVISORY COMMITTEE**

The Insurance Advisory Committees is charged with providing advice to the Board of Selectmen on types of policies and coverage that best serves the Town to protect it from liability exposure. Among areas the Committee continues to monitor are the planned capping of the landfill, as well as the Rock Harbor area operation and exposures that they present.

It is the Committees belief the coverage and service the Town receives from the present insurance carriers are competitive with the market as a whole. The Committee has been successful in getting multi-year commitments from carriers to protect against increasing costs.

Higher and more realistic limits on the fire and police department accident policies were investigated and approved. Computer schedule of values was updated and a higher deductible helped to reduce the cost of coverage.

Liability and property damage claims have been processed and settled with dispatch by the insurance company or Office Manager Anne Fusco LeMaitre using the Contingent Self-Insurance Fund. The Town continues to self-insure property valued at under \$40,000.

Respectfully submitted,  
Merwin B. Smith, Secretary

## **JONATHAN YOUNG WINDMILL**

The Jonathan Young Windmill was visited by more than 3,000 visitors during the summer of 1997. As they walked through the old mill, they learned about the workings of the windmill and its importance in the lives of the early settlers on Cape Cod. Instruction was provided by three experienced and well-informed docents. John Brigham has served for many years. He was a member of the group of volunteers who assembled the mill at its present site. Carl Johngren and I have served as docents for four years.

Once again visitors have come from every state and six continents. Some have been casual walk-ins, while others have either a background in mills, or are avid history buffs.

The grounds of the Jonathan Young Windmill Park were used continually for picnicking, painting, sketching, reading, or enjoying a quiet moment of reflection. Many people were drawn to this scenic spot on Town Cove. People came by car, on foot, roller blades, bikes, and kayaks (so far, no helicopters or balloons).

This summer seemed to find an increase in couples being married at the top of the stairs leading to the waterfront. From a simple ceremony between two people to a full bridal party with brides-maids and groomsmen decked out in wedding finery. All in all, it was a good summer and the mill was a fitting part of the year-long Orleans Bicentennial festivities.

Respectfully submitted,  
Nick Muto Miller

## **NAUSET REGIONAL SCHOOL COMMITTEE**

As always, student achievement continues to be a top priority. Testing for the MCAS (Massachusetts Comprehensive Assessment System) will take place in May of 1998 as required by the Education Reform Act of 1993. Required was a new statewide testing system to measure individual student, school and district academic achievement of the standards encompassed in the new statewide Curriculum Frameworks.

## OLD KING'S HIGHWAY REGIONAL HISTORIC DISTRICT COMMITTEE

Applications approved during the year 1997:

22	Certificate of Appropriateness
17	Certificate of Exemption
0	Certificate of Removal
0	Certificate of Demolition

Respectfully submitted,  
Betty Schuman, Clerk

## OPEN SPACE COMMITTEE

No transactions were presented to Town Meeting for action by the voters although negotiations for the purchase of three parcels of property, all with waterfront boundaries, were initiated and conducted with the Committee's assistance. The Committee joined with the Orleans Conservation Trust in helping to promote an Open Space Concert as part of the Trust's 200 Coalition which raised substantial funds for one of the Trust's property acquisitions. The Committee sponsored an article approved at Town Meeting which introduced the Trust for Public Lands as an agency which could provide assistance to the Town in acquiring open space property. The Committee organized an Open Space Day as part of the Bicentennial Celebration during which there were several bus tours of the various open space properties owned by the Town. The majority of the people participating in these tours were Orleans town residents. The Committee also participated in a Conservation Task Force to streamline the procedure for landowners to obtain valuable tax benefits through the Conservation Restriction Program. We continue to receive "feedback" from town residents who express strong interest in the pursuit of an active open space program.

Respectfully submitted,  
David Shactman, Chairman

Through budgetary means, we are providing staff development and materials to align student achievement with the Curriculum Frameworks. With time and patience, (it will take several years), these assessment tests will provide us with information showing our strengths and weaknesses to enable us to adapt and provide the tools so all students achieve high standards.

Concerted efforts have been made at both Nauset Regional Middle and High School to improve communications between parents and the school through monthly calendar of events and newsletters. At Nauset Middle School a school-wide, family picnic was held on the first day of school to meet student's teachers.

Students achievement is also acknowledged through Awards Assemblies and Banquets. Each quarter at Nauset Middle School, assemblies are held for students who are honored for academic achievement, citizenship and effort. An end-of-the-year awards banquet was held on the front lawn to recognize students who had made the honor-roll for the first three terms. Individuals and business' continue to enable Nauset High graduating seniors to continue their post-graduate education by providing scholarships totaling \$300,000.

Dedication of the Nauset High School Building and Renovation project was held on October 25, 1998, coinciding with Massachusetts "Net Day". Multimedia presentations were given in World Language, English, Guidance & Electronic Research. There was also a tour of the new bank, Cape Cod Bank and Trust, with an overview of the new banking course. Much appreciation and credit goes to the Building Committee for their dedication and hard work towards completion of the project. Staff and students are to be commended for their perseverance in maintaining the education process during the difficulty of renovations and building.

If you have any questions or concerns, please contact one of your elected representatives, Charlotte McCully, Truman Henson, or myself.

Last, but most importantly, THANK YOU, the citizens and taxpayers who continually support the educational needs of our students.

Respectfully submitted,  
Margie Fulcher,  
Senior Orleans Representative

## PARKS AND BEACHES

The year 1997 was an uneventful year. No hurricanes, big nor'Easters, or big snowstorms.

Fundraising for lights at Eldredge Park continues with a golf tournament to be sponsored by the Land Ho that will be held in May 1998 and arts and crafts fair to be held at Eldredge Field in August 1998. Other fundraisers will be held and hopefully the Town will appropriate some funds so the lights can be replaced after the 1998 season.

Thanks to the Orleans Improvement Association who donated \$6,000, new plantings and an underground sprinkler system was installed at Academy Place.

Josh Daigle and a crew of volunteers dismantled approximately 600' of snow fence at Nauset Beach and installed new posts and fence. This project was completed so that Josh could receive his Eagle Scout badge.

Money was appropriated to build three new tennis courts at the Elementary School and to rebuild the three tennis courts at Eldredge Park. Work has started on this project with a completion date of May 1998.

I would like to thank Connie LeClair, Richard Houghton, Roy Laine, Judy Dalmas, and Richard White for their continued support and volunteer work at the Rhododendron Garden. Also I would like to thank Cinnamon Swable and her landscaping firm, Paul Moore of Ponderosa Landscaping, Tyler and Debbie Griffiths of Nature's Way and Bruce McCutcheon of the BETT Co. for their continued volunteer work maintaining plantings around Town. To Bob Baron, thanks for the new map painted for the kiosk at Kent's Point. Thank you to Philo Wilson for running the Coastsweep beach cleanup for Orleans again this year and all the volunteers who participated.

Attendance at our beaches increased during 1997 with the wonderful weather and the booming economy. Nauset Beach parking lot was full nine days and Skaket Beach was full 36 days.

Fees for ORV vehicles were increased for non-residents and we saw an 11 percent drop in the number of non-resident vehicles that purchased stickers.

The following are revenue comparisons for 1996 and 1997:

	1996	1997 projected
Concessions	\$ 47,500	\$ 54,600
Nauset Beach	\$276,414	\$328,768
Skaket Beach	\$ 46,613	\$ 49,000
Off Road Vehicles	\$164,604	\$199,000
Totals	\$535,131	\$631,368

Monitoring and protection of endangered and threatened shorebirds continued at Nauset Beach. We had 43 Piping Plover nests in 1997. Productivity for fledged chicks was only .44 per pair. This was mainly due to predation and two extremely high tides during crucial stages of their nesting cycle. One event occurring June 4 and another event on July 25 washed away most of the small chicks.

We had 45 pairs of Least Terns on Nauset Spit and on New Island we had 2,061 pairs Common Tern, 11 pair Roseate Tern, 2 pair Arctic Tern, 2 pair Black Skimmers and 481 pairs of Laughing Gulls.

Our Monday night concert series continues to grow in popularity at Nauset Beach. If any one has any suggestion on types of music they would like to hear or certain bands they prefer, please give us a call.

We are always looking for ways to improve services to taxpayers and visitors. If any visitor or resident of Orleans has an idea they would like to share for improvements to our parks, beaches, or buildings, please drop us a line at P.O. Box 122, Orleans, MA 02653 or call us at 240-3775. We would really like to hear from you.

To all Town Departments, thank you for your help and cooperation during 1997. A special thanks to Al Artwick for the mechanical work he has performed on our vehicles and equipment.

One of our full-time employees has been out injured since March, and I would like to give special thanks to the other staff members for picking up the slack in that person's absence. Also a special thanks to all the year-round and seasonal staff for your continued hard work and dedication.

Respectfully Submitted,  
Paul Fulcher, Parks Superintendent

## PERSONNEL ADVISORY BOARD

The Board started the year with high hopes for the implementation of the proposed classification and compensation plans undertaken in 1996.

Review of the study has been completed and recommendations were made to the Town Administrator regarding its adoption.

We anticipate that the study will be received by the Town Administrator and the Board of Selectmen. Should the study be approved, implementation in 1998 will entail a complete updating of job descriptions, classifications, pay grades, performance management and a review of the Personnel By-Laws for appropriate revisions, as needed.

Respectfully submitted,  
P. H. Halkenhauser, Chairman

## PLANNING BOARD

Town Planner Paul Halkiotis left his position in June of 1997. Mr. Halkiotis had been the Town Planner since February, 1993. Highway Manager Bob Bersin has been supplying technical support to the Board in the absence of a Town Planner.

The Planning Board had a productive year in 1997. Eleven Approval Not Required plans were acted on, creating 5 new buildable lots. Two Definitive Subdivision plans were approved, creating 3 new buildable lots. As a result, 8 new buildable lots were created in 1997. Nine public hearings were held jointly with the tree warden for the Scenic Road Act to allow cutting and trimming of public shade trees.

Paul O'Connor was appointed by the Planning Board to serve on the Water Advisory Board. Two Planning Board members served on the Zoning Bylaw Task Force, and one served on the Marine Water Quality Task Force.

Respectfully Submitted,  
Alan Conklin, Chairman

## PLANNING DEPARTMENT

With the resignation of Town Planner Paul Halkiotis in June of 1997, the Planning Department has installed an interim arrangement of weekly meetings with Chairman Alan Conklin, Highway Manager Bob Bersin, Town Counsel Mike Ford, Town Administrator John Kelly, and Secretary Janet Albahari. Upcoming Planning Board issues are discussed at these meetings. It is planned that this format will continue until a replacement planner is in place.

The Planning Department provides support to the following:

<b>BOARD/COMMITTEE</b>	<b>TYPE OF SUPPORT</b>
Planning Board	<ul style="list-style-type: none"><li>• Scheduling meetings and appointments</li><li>• Receiving applications</li><li>• Maintaining records</li></ul>
Site Plan Review Committee	<ul style="list-style-type: none"><li>• Receiving applications</li><li>• Scheduling appointments</li><li>• Maintaining records</li></ul>
Zoning Bylaw Task Force	<ul style="list-style-type: none"><li>• Scheduling meetings</li><li>• Maintaining records</li></ul>
(For the first half of 1997) Local Comprehensive Planning Committee	<ul style="list-style-type: none"><li>• Scheduling meetings</li><li>• Maintaining records</li><li>• Utilizing the Geographic Information System to make maps for the Local Comprehensive Plan.</li></ul>

Respectfully Submitted,  
Alan Conklin, Chairman

# POLICE DEPARTMENT

During 1997 the Orleans Police Department continued to move in the direction of community policing. We are aware that the police department is an extension of the citizens of the Town and as such we need to respond to the areas that our residents see as important to the style of life in Orleans. As a means of accomplishing this goal we have become involved in programs that give the citizens some insight into what they can expect the police department to do for them. These programs also offer citizens the ability to tell us what they see as problems. We hope that the citizens and the police department can then work together to solve some of the public safety issues that face us.

The "park and walk" program has been in effect for four years now. This allows officers to get out of their cars and interact with the business people.

Our bicycle patrols were active in the business and beach areas. The bicycles act as an effective deterrent to criminal activity. They also provide assistance and information to our summer visitors.

The DARE program has been in effect since 1989 in Orleans and, with the help of a small state grant, has been very active in tobacco education and enforcement. During the year we ran two cigarette buy projects. We were pleased to discover that the majority of our retailers are not selling tobacco to minors and hope that this operation will serve as a warning to the others that this activity is not appropriate in Orleans. We will continue this project.

Our popular Citizens Police Academy ran another session this year. This is an eight week series of classes meeting one night per week for two hours. Each week two Orleans police officers present a program based on his/her area of expertise. We are hoping to better inform the citizens of Orleans in the powers, duties, and authority of the police department. All too often the public only sees a police officer under adversarial conditions. The Citizens Police Academy is designed to allow the citizens and officers to form a relationship so that citizens can appreciate what an officers job entails.

Since the elderly population of Orleans continues to increase we felt we needed to address some of the specific issues of that group. The police department trained two officers as Elder Affairs/TRLAD Officers this year. The purpose is to bring the police and senior citizens together so that both side can learn how to assist the other in areas of common concern.

As you can see in the chart below this has been a busy year for our patrols as well as our community policing programs. Officers made 1,325 traffic stops and issued 581 citations. They made 220 arrests for an assortment of crimes and took 54 intoxicated people into protective custody. In total 12,474 calls for service were processed by the department.

I wish to thank the members of the police department, town employees, elected officials and the residents of Orleans for their continued support.

Motor vehicle citations	581
Motor vehicle accidents	412
Sudden deaths investigated	9
Licenses to carry firearms issued	91
Firearms ID cards issued	48
Arrests made	220
Protective custodies made	54
Total calls for service handled	12,474
Total miles driven	175,650

## SPECIFIC INCIDENTS INVESTIGATED

Alarms responded to	813
Assaults	26
Breaking and entering (burglary)	57
Disturbances	105
Domestic abuse situations	81
Drug related incidents	7
Missing persons	20
Traffic stops	1,325
OUI alcohol or drugs	30
Harassing/obscene phone calls	42
Well being checks	376
Larcenies	164
Liquor law violations	2
Rapes	1
Stolen cars	5
Trespassing	59
Vandalisms	112

## RECREATION COMMISSION

The Orleans Recreation Commission continues to meet monthly at the Orleans Community Center to maintain, promote, and expand the town offered quality recreation programs for residents of Orleans.

The Orleans Recreation Commission takes pride in the quality of the recreation programs offered through the Orleans Recreation Department under the directorship of Brendan Guttman. A list of the program may be obtained at the director's office, as well as the commission's general policies.

This past year the commission spent a lot of meeting time preparing input for the LCPC Plan and we look forward to seeing our recommendations implemented into the final plan.

At this time, the commission's request for land acquisition through the Orleans Open Space Committee, remains unaddressed by the Orleans Board of Selectmen. We continue to look forward to pursuing our goal for the town to acquire property for additional recreation fields.

We also continue to provide support for additional pocket parks, fitness and hiking trails, and other requests from residents for their recreational interests. Please contact any of the commission members with whatever questions, recommendations, or concerns which you have.

Currently, the commission has had two vacant seats for the past six months. We urge interested residents who can participate in our monthly meetings to contact the Town Clerk's office for more information and consideration.

Respectfully submitted,  
Nancy Parker Smith, Chairperson

## RECREATION DEPARTMENT

1997 showed a continued increase in all our seasonal program participants, especially activities involving girls in grades 2 through 6. The Orleans Community Center continued to house non-athletic activities featuring ping-pong, pool, air hockey, foosball, video games etc. on weekend evenings, four evenings during the summer, and our arts and crafts program during the summer session.

During the summer months programs offered and the number of participants registered were: Swimming — 453; Tennis — 108 (youth), 32 (adult); Summer Playground — 208; Youth Center — 36; Continued support for the Cape Cod Amateur Soccer League's Orleans Storm. Continued sponsorship of the Orleans Cardinals Baseball Clinics and the Lower Cape open Tennis Tournament, the Adult Fitness Class has 42 registrants.

Fall programs offered were: Instructional and Recreational Soccer — 108 (boys) & 47 (girls); Field Hockey — 39; Adult tennis Clinics — 20; Continued sponsorship of the Cape Cod Amateur Basketball League's Orleans entry.

Offered during the winter months were: Instructional and Recreational Basketball — 90 (boys) & 58 (girls); Pre-school and primary grade movement and ball skills — 32; Free public skating program — 165; Fundraising for the American Heart Association "Hoops for the Heart".

Spring programs offered: Instructional and Recreational Softball — 96; Instructional and Recreational Baseball — 129; Adult Tennis Clinics — 24; and Annual Easter Egg Hunt — 135.

We continue to offer a wide range of activities with quality instruction and increased participation. Dedicated volunteers, well maintained parks and fields, and a professional staff allows for continuity in all our programs.

Respectfully submitted,  
Brendan Guttman, Recreation Director

## **BOARD OF REGISTRARS**

The Board of Registrars certified voters at the annual town meeting held on May 12-13 and 19th, 1997. There was a special town meeting held within the annual. We held special registration sessions for new voters in town so that they would be eligible to vote in the Town Meetings and Town Election which was held on May 20th, 1997.

In January we conducted the annual census which includes the school census and the listing of the dogs in town. The total population of residents in December was 6,767 of which 5,193 were registered voters. We have 915 Democrats, 4 Libertarians, 1,522 Republicans and 2,752 Unenrolled.

Respectfully submitted,  
Ann Fettig, Chairman

## **SHELLFISH ADVISORY COMMITTEE**

The Shellfish Advisory Committee is charged with making recommendations to the Board of Selectmen on issues pertaining to shellfish management and proposed changes to the Township Shellfish Regulations. The committee consists of seven members, appointed for overlapping three year terms.

For the past several years the main focus of the committee's efforts has been aquaculture — this continued in 1997. A major revision to the Shellfish Grant Regulations was recommended and adopted by the Selectmen. The limitation that new grants be within a defined "primary area" of Pleasant Bay was deleted and stipulated planting densities were replaced with monetary investment requirements to insure productive use of grant areas. The revised regulations are dated 1997.

The committee recommended limited snorkeling be permitted in Pleasant Bay and scuba diving in Cape Cod Bay for the taking of scallops. The Selectmen decided to retain the existing prohibition of these activities because of safety concerns.

The Shellfish Advisory Committee has been singled out to report potential conflict of interest information. Committee members and potential members who hold commercial licenses must complete a form divulging their fishing interests and percentage of income derived from fishing and shellfishing. It is not clear what conditions constitute

disqualification. It is clear that the effectiveness of this committee requires the expertise and knowledge of people who spend a major portion of their time and efforts on our Township's waters.

It has been a pleasure and privilege to work with the dedicated committee members and interested citizens toward effective management of this important resource.

Respectfully submitted,  
John M. Finan  
Chairman

## **SITE PLAN REVIEW COMMITTEE**

The Site Plan Review Committee reviews commercial development projects involving new construction, large additions and changes of use. The charge of the committee is to 1) ensure compliance with the state and local regulations; and 2) work with the site designers to ensure that new business developments and redevelopment are safe and convenient for the public.

There were 16 meetings held in 1997. There were 27 informal and 5 formal reviews. There were 13 additions/renovations, 9 changes of use and 3 new buildings reviewed. Many prospective business owners were helped early on in their business planning process by meeting with the Site Plan Review Committee to learn about the regulatory process involved with opening a new business.

Respectfully submitted,  
Jon Eitelbach, Acting Chairman

## SNOW LIBRARY

Snow Library provides educational, recreational, reference, children's and young adult's services for an educated, active public. There were 8,111 registered borrowers at year end, of whom 874 were new.

Circulation continued to increase under the direction of librarian Anne O'Brien, up 8.8% to 127,645 items borrowed. They include 81,763 adult books, 23,189 juvenile books, 971 compact discs, 12,634 video cassettes, 6,590 books on tape, and numerous network transfers and inter-library loans. There were 6,200 reference transactions. According to the tracking system at the front door, there were 108,953 individual visits in the year.

The library's many successful volunteer programs continues to come, from The Friends of Snow Library, the second largest such group in the Commonwealth with 1,500 members. Eighty-five Friends volunteers contributed more than 2,000 hours of service in 1997. Friends supported library activities included book covering, laminating and mending, typing, cataloging and general clerical support, shelving and shelf reading, late book phoning, magazine maintenance, mail and newspaper pickup, exhibiting displays, repair of toys and equipment, the Sunday at Snow lecture series, Lifetime Learning courses, children's programs, book deliveries to nursing homes and senior housing.

Each year the major single effort by the Friends is the Snow Library Book Sale. The 1997 sale brought in close to \$16,000, money that helped the library purchase books, videos, books on tape and music CDs. The Friends also contributed \$12,500 to the library for books and periodicals, trust/memorial books, audio/visuals and staff development. There are now 37,224 adult volumes, 9,676 juvenile volumes, 1,091 books on tape, and 965 video cassettes.

A Youth Services Librarian was voted on by the Board of Trustees in 1997, a welcome addition to the Snow staff. Susan Kelly was appointed to this part-time position, and began in September. Her new programming initiated last year included two pre-school story hours every Wednesday morning, ages 3-5 at 10:30 and toddlers at 11:30. The Friends continued to provide entertaining programs for children, on Thursday mornings during July and August. Programs for children, held throughout the year, attracted a total of over 1,050 for 1997.

Snow Library celebrated the Orleans Bicentennial with two photography exhibits in the Marian Craine Room at the library. *Life in Orleans between 1800 and 1900* was displayed in historic photographs from the Henry K. Cummings collection during June and July. *A Year in the*

*Life of Orleans: A Bicentennial Portrait* presented a contemporary view of life in Orleans, as captured by winning entries in the Bicentennial Photography Contest; it was displayed in August. The library continues to display a quilt depicting historic sites in the town, the handiwork of the Bicentennial Quilters.

Respectfully submitted,  
Nora Hersey, Chairman,  
Board of Trustees for Snow Library

## SOLID WASTE & RECYCLING ADVISORY COMMITTEE

We welcomed Bob Bersin the Highway Department manager with the responsibility of managing the Transfer Station. The combining of departments gives added flexibility for the use of manpower at the transfer station and highway department and ensures the most efficient use of the man hours available.

The committee has continued to support various events including old paint collection and distribution and hazardous waste collection. The cost of hazardous waste collection continues to be lower than a few years ago due to the monthly summer collection of paint at the Transfer Station. Paint is not collected or distributed during the winter months due to the freezing temperatures.

The cost of handling recyclable materials continues to be a concern. There is an ongoing program to address this problem and provide solutions. The methods presently used to handle glass containers will be changed in early 1998.

The Department of Environmental Protection initiated a new "Municipal Recycling Incentive Program" in the late summer of 1997 with a goal of increasing the percentage of recyclable materials. Orleans is planning to participate in this program.

The gift shop continues to be a very popular gathering place for bargain hunters. We are indebted to the hardy volunteers who supervise this activity so diligently.

Respectfully submitted,  
J. Stewart Broatch, Chairman

## **SUPERINTENDENT OF SCHOOLS**

The past year has been an eventful and productive one for the students of the Nauset Schools. As we move beyond the past decade's focus on facilities and construction, we have been able to renew attention on the most basic of our responsibilities, student academic achievement. This is best exemplified by the district's first Strategic Plan, developed over the past eight months with the guidance of the Executive Service Corps, a nonprofit consultancy dedicated to assisting other nonprofits improve their effectiveness and efficiency. This Plan, developed by a steering committee that included School Committee Member Bob Jones, sets three priorities for the school system over the coming five years. All are intended to keep our focus on matters pertaining to children and learning.

In related developments, the Service Corps also oversaw an ongoing assessment of the system's administrative structure and functioning, the better to enable us to adapt to the stricter requirements of the state's Education Reform Act, without additional administrative expenditures. We also were pleased that the Department of Education approved our five year Technology Plan without amendment. This will allow us access to nearly \$100,000 among the five Nauset school districts.

At Nauset High School, our students enjoy the first year of their expanded and renovated campus. For the first time in memory, we no longer have study halls, replacing them with an extra meeting of each of a student's seven classes. This has the effect of increasing contact time between students and their teachers nearly 13%. New electives focus on the transition to life after high school, especially to work, for virtually all our students eventually will take employment, even the nearly 80% who leave Nauset for further education of some sort.

Nauset Middle School has made impressive strides in improving the commitment to serious academic accomplishment, in particular with a strong emphasis on a school climate conducive to high achievement. The school also has developed a strong relationship with the Academy of Performing Arts, further strengthening its already exemplary Arts Program.

At the Orleans Elementary School, the staff and parents have implemented an exemplary program designed by the School Council, intended to support independent reading at all levels. Our continuing commitment to a strong maintenance program was augmented by an award of \$16,000 from the state's Foundation Reserve Account. This will be used to replace doors, windows, and carpet.

No overview of the public schools would be complete without a report on the implementation of the Education Reform Act of 1993. Curriculum Frameworks have been approved by the State Board of Education, and every fourth, eighth, and tenth grader will be tested in the basic areas each year. Tenth graders who do not pass the test must retake it as juniors (and again, if necessary, as seniors), and may not receive a diploma unless the test is passed. The Department of Education will issue report cards on every school and district in the state, and consider whether the poorest performing schools and districts should be taken over by the state until their students' achievement reaches acceptable levels. Although most of the discussion of Education Reform in the past has been about its financial impact, the news of the next few years will be about children and how much they learn.

Having achieved our building and facility goals in the recent past, we in the school department look forward to concentrating on providing the most effective, cost effective education we possibly can. We appreciate the townspeople's interest and support, and look forward to working together in the coming year.

Respectfully submitted,  
Michael B. Gradone,  
Superintendent of Schools

## **TRAFFIC AND PARKING STUDY COMMITTEE**

The remaining members of the committee wish to acknowledge the many years of exceptional service to this committee and to the Town of Orleans given by William I. (Sparky) Livingston. Mr. Livingston served for many years as Chairman of this committee and will be greatly missed by all of us. His passing this past year marks the end of an era.

The Committee held regular monthly meetings, on the last Tuesday of each month with appropriate special meetings and field trips as needed. We also met with several town committees, boards and department managers to discuss their thoughts and input as well as with numerous citizens who have expressed concerns for traffic and/or safety. Mr. Ronald Adams, the liaison representative of the Board of Selectmen, has attended several of our meetings.

Several engineering studies are being proposed in the coming year to make our roads and sidewalks safer and

easier to use for pedestrians, bicyclists and motorists. Engineering will be needed both for proposed projects and to make official takings of some roads. Some of our major town roads have never been officially laid out nor the right to use them properly taken. As a result of this, money might become available from the county, state and/or federal governments. Secondly, it means that the town cannot make appropriate improvements to these roads without, perhaps, trespassing on private property. The state and federal governments will not supply funds until the town shows good faith by doing the appropriate planning and engineering.

We are working on long range plans to meet the future needs of the town as are being developed by the Monomoy Lens Report and the long Range Planning Committee.

We appreciate the comments, suggestions, and letters given to this committee by the public as well as the help we have received from the other town departments, boards, committees, the Town Administrator and the Board of Selectmen. We also wish to thank the staff of the Cape Cod Commission who have supplied us with valuable data aiding in our decision making.

Respectfully submitted,  
William R. Stone, Acting Chairman

**TREE DEPARTMENT**

The Spring of 1997 began with a proclamation from the Selectmen celebrating Arbor Day. At the Orleans Elementary School an assembly was held with the students and the Tree Warden where a discussion concerning the importance of trees was given. A Tulip tree was planted to celebrate the event outside the gym. Tulip tree seedlings were given out to 500 students and teachers attending the elementary and two nursery schools within the Town. This distribution could not have occurred without the help of several members of the Orleans Improvement Association and mothers of children attending the Elementary School. Their help was greatly appreciated in filling the bags with soil and the seedlings.

There were a number of hearings held in conjunction with the Planning Board concerning cutting and trimming trees on scenic roads, for line of site, new driveways and/or access to buildable lots.

Town was awarded three Grants for the following purposes:

- 1 The Beautification of Route 6A This was a Grant, initiated in late 1996 and completed in the Spring of 1997, administered by the Cape Cod Commission. This Grant provided for the planting of shade, ornamental trees and shrubs along the corridor from the rotary to the Orleans Inn. This Grant enabled the Town to plant 40 trees and shrubs, install a watering system and increase the aesthetic qualities along Route 6A.
- 2 A grant received from the Department of Environmental Management - MASS ReLeaf, This grant enabled the Town to plant 25 trees along Tonset Road where the ravages from Hurricane Bob are still obvious. The trees introduced were both ornamental and shade trees. This planting marks the beginnings of introducing proper tree species under power lines and along the roadways.
- 3 The Heritage Grant represents the third Grant received by the Town. This Grant aids municipalities in protecting large and unique "Heritage" trees located on public property or easements. These trees have trunk diameters of greater than 32 inches. The trees outlined for the following listed work represent some of the oldest trees within the Town of Orleans, these trees are the American Elms located within the center of Town and along Brick Hill Road. This Grant will provide pruning, cabling, fertilization, and lightening protection. The Town will match these services by continued maintenance and care of these majestic trees and other American Elms which still line many of the roads in Town.

These Grants represent almost \$17,000.00 to date with the understanding that the Town match funds for the continued maintenance and future health of its trees.

The Tree Department has a limited budget to be used for the replacement and upgrading of shade and ornamental trees along its roadways. With the help of different groups in town the relining of shade trees along the roadways may continue to grow. We are in the middle of developing a program for a "Plant Partnership" with homeowners. This program will place trees along roadways not just on Town property but within the twenty feet off Town property. This additional area will create a larger space for the trees to grow. This partnership will also split the care of these newly planted trees. The additional 20 feet off Town property is currently before the legislature for review.

The roadside cutback program is ongoing, pruning and removing trees and shrubs which are growing into the

rights of way. This program is being monitored by both the Fire and Police Chiefs to make the roadways more safe for both pedestrian and bicyclist.

The maintenance programs currently underway are basic: Continue a fertilization program to increase the health of the various shade and ornamental trees along the roadways, pruning those same trees of dead and diseased wood, and prune for roadway clearances. Other programs requiring consideration are the removals of dead trees and their replacements. I would like to implement a program to replace trees as dead ones are removed.

I wish to thank Robert Bersin, Highway Manager; Paul Fulcher, Park Superintendent; and Chuck Medchill, Water Superintendent for their support in completing these programs. I would also like to thank the employees from all the departments for their support and hard work in fulfilling these endeavors.

All in all it has been a busy 1997 and I look forward to continuing these programs in 1998.

Respectfully Submitted,  
Shawn E. Shea, Orleans Tree Warden

## **TRI-TOWN SEPTAGE TREATMENT PLANT**

During 1997 the Tri-Town Septage Treatment Plant processed about 6.5 million gallons of septage, of which 1/3 came from the three member towns and 2/3 came from surrounding Cape towns. Competition from septage plants in the private sector resulted in reduced volume in the Tri-Town Plan. The plant was built to process 2 1/2 times the amount of septage received in 1997, so that the cost of operating the plant was greater than revenue and a deficit is projected for the current fiscal year. The deficit is shared by the three member towns according to a formula in the Intermunicipal Agreement, with Orleans being responsible for 2/3 of the total amount.

The selectmen from the three member towns met twice during the year to discuss options for reducing the deficit, after which the town administrators met with their counterparts at the Yarmouth/Dennis facility, which was facing similar fiscal problems, to discuss the possibility of a joint operation for the two municipal plants. At year's end those discussions are still underway.

Construction was finished in September on the second phase of the EPA/DEP contract, and paperwork for the final close-out of the grant was well along at the end of the year.

Litigation between Orleans and LEA, the engineering firm for the initial phase of the EPA/DEP grant, was finally settled during the spring.

Respectfully submitted,  
Beverly G. Singleton, Chairman  
Board of Managers

## **VETERANS' GRAVES OFFICER**

In 1997 there were 428 Veterans' Graves decorated with flowers, flags and appropriate grave markers before Memorial Day. This was an increase of 8 interments since 1996.

In March of 1997, Sparky Livingston and I began the task of updating and recording veterans' graves. Due to the passing of Sparky this task has not been completed. If you know of a grave that has been overlooked, please contact the Graves Officer with the location and name of veteran to be recorded.

It should be noted that the Halyard on the flagpole in the Veterans' lot has been replaced and now the flag may be flown on patriotic holidays.

The caution of the grounds crew when cutting grass, in avoiding demolition of the markers and flags, has been appreciated.

Respectfully submitted,  
Robert B. Larrimore,  
Veterans Graves Registration Officer

## CHATHAM-ORLEANS VISITING NURSE ASSOCIATION, INC.

As Orleans' Visiting Nurse Association, we continue to work closely with the Town's Health Department in providing town-sponsored public health programs in addition to the traditional third party reimbursable home health services. Our home health care professional staff includes registered nurses, physical, occupational and speech therapists, a medical social worker and home health aides. We are a host site for WIC, a wellness program aimed at women with infants and children. We also offer on-site counseling and education related to AIDS.

The town appropriation enables the agency to provide free nursing/patient assessment visits this past year. Our nurses made 51 free home visits and our maternal child nurse visited 7 new mothers soon after they came home with their infants. Because it is the Association's belief that prevention and early diagnosis go hand-in-hand with good health, we provided the residents of Orleans with free clinics and screenings or workshops at no charge; those included 48 blood pressure screenings at several locations; 16 infant/child immunization clinics (plus one Saturday childhood immunization clinic), 2 (MMR) measles, mumps and rubella clinics, 4 flu and pneumonia clinics, 4 breathing workshops, an adult immunization clinic, screenings for skin cancer, cholesterol, 3 colorectal cancer and diabetes clinics. The Association also provided the opportunity for residents to conveniently schedule a mammogram locally with mobile diagnostics and conducted prostate cancer screenings.

In addition to the funding sources such as Medicare, Medicaid, private insurance and the town appropriation, the Association actively seeks funds through a membership drive directed to Orleans residents and fundraising events. These funds are needed to broaden the scope of community services offered and to help support home health services for those Orleans residents who are either uninsured or under-insured.

In January 1998 the Association will merge with remaining not-for-profit Visiting Nurse Associations on Cape Cod to create the VNA of Cape Cod, Inc. This union will increase our clinical depth and our ability to serve our constituents better than ever.

The VNA of Cape Cod remains committed to a high quality of community and home health care and prides itself for its responsiveness to the community. We welcome all questions and comments from town residents, directed to our offices at (508) 945-2869.

Respectfully submitted,  
Djordje J. Soc, Chief Executive Officer

## WATER ADVISORY BOARD

This past year, the Board continued to monitor the adequacy and safety of the public water supply, and is pleased to state that the supply is very adequate, and the public water is of very good quality.

As in other towns on the Cape, as well as elsewhere, infiltration of iron into some of our well fields is of constant concern. Thus, the Board spent considerable time examining this problem. A concentration of 0.3mg/L makes it imperative that polyphosphate be used to sequester (keep in solution) the iron. However, the use of polyphosphate increases the change of a biofilm (an organic film composed of microorganisms and their secretions) being formed, and that makes it necessary to chlorinate the water.

However, during the time of year when the number of tourists and visitors are low, and thus water usage is low, the Water Department used only wells low in iron. This turned out to be a good decision because there was only one violation of the DEP's Total Coliform Rule (non-harmful) in July when sequestering of iron was necessary. Also, chlorination was discontinued after the fall flushing because only wells with low iron levels are now being used during the winter months.

The Water Superintendent is planning to drill test wells in the vicinity of existing wells that are now low in iron so that when a new production well is needed, hopefully that well will produce water low in iron.

The Board has been reviewing data provided by the Water Department on water temperature and its possible effect on the growth of microorganisms. Even though water temperature increases during the summer months, the Board has yet to find a correlation between that and coliform growth. However, the Board intends to further study temperature effects. As one of the functions of the new telemetry system, data on temperature in the standpipes can be collected and analyzed.

The possibility of Orleans acquiring land in Brewster (initiated by Richard Philbrick) is considered of the utmost importance in our agenda to maintain water quality because most of Orleans' zones of contribution lie in Brewster. The Board feels strongly that the Selectmen should pursue the purchase of open space in Brewster. Also, since Orleans is on the outer part of the Monomoy Lens, there is an added incentive, and, of course, there would be more land available to locate wells for water production.

The Board plans to hold occasional meetings with the Boards of Brewster, Harwich, and Chatham which would be useful to discuss common (and individual) water system problems. All of these towns use the Monomoy Lens.

As voted at the May Town Meeting beginning in October, six workshops are being conducted by Comprehensive Environmental (C-E) mainly for the development of a Master Plan. These workshops are open to the public. As part of this plan, C-E will develop a new computerized dynamic flow model of the Orleans water production, storage and distribution system. With this model, proposed changes that may effect the water flow and water quality may be pretested.

Board members voted to ask the Selectmen to add to WAB's charge the responsibility for reviewing the Master Plan annually for its continuing effectiveness and accuracy of water demand projections.

Also, the Water Department's consultants (C-E) by January 1998 will give technical advice on whether or not, or at what point there could be salt water intrusion into Well #7.

The Board has continued to emphasize the importance of water conservation. The cost of producing high quality drinking water (approximately only 1% of water used) could be reduced. There are many possible ways of conservation; i.e. using private wells for irrigation, using the water high in iron for irrigation, aggressive leak detection ("the unaccounted for" water use has dropped 50% because of the Water Department's maintenance program). The Board has also recommended that data indicating water usage for both commercial and residential consumers be published so that the consumer can make the best decision as to the most cost effective way to conserve water.

For the past several years Board members have contributed articles to the Water Department's annual newsletter, "From The Tap". Next year every consumer will receive a copy in the mail.

Two members of the Board attended a League of Women Voters video conference on water quality in which persons from all over North America participated.

The Board is appreciative of the Water Superintendent, and other staff members of the Department's cooperation in providing data and other information for review, and for teaching us about the new laboratory procedures and the operation of the new telemetry system. The Water Commissioners have been acutely responsive to the Board's advice.

Also, I would like to thank other members of the Board for their enthusiasm for their tasks and dedication to the Board's charge.

Respectfully submitted,  
Marjorie I. Uhl, Chairman

## WATER DEPARTMENT

Our improvement and maintenance projects continued through 1997 with 307 hydrants inspected and repaired and 147 meters replaced. We also continued the semi-annual flushing of the distribution system.

650' of water main was installed on Norseman's Drive replacing the undersized pipe and connecting two dead ends. This project also provided improved fire protection to that area.

We continued to collect and analyze water quality samples from both our sources and the distribution system on a weekly basis. Although this information is very useful and I feel we have made progress, we still had a violation of the Total Coliform Rule leading to Public Notification in the newspaper and the disinfection of the system with chlorine. We will continue to evaluate the information and make whatever changes are needed in an effort to avoid future violations.

On a more positive note, 1997 saw the installation of a new pump control system utilizing radios for communication. This system replaced the old system that used telephone lines. This new system also provides 24 hour coverage for alarms or problems with the system. This is the first time in our history that this coverage has been available and has already proved to be a valuable asset.

We continued with our public education programs with the celebration National Drinking Water Week, and the eighth year of our joint effort with the Elementary School fifth grade.

We would like to take this opportunity to express our appreciation to the water department personnel, the other town departments and the residents of the Town of Orleans, our customers, for their assistance and cooperation during the past year.

## PUMPING STATISTICS

	<u>1996</u>	<u>1997</u>
Pumping	330,167,900	332,773,600
Largest Day	2,693,000	2,753,500
Largest Week	12,636,100	14,830,100
Services	4,657	4,719

Respectfully submitted,  
Charles E. Medchill,  
Water Superintendent

- Agreements with the Woods Hole Oceanographic Institute, the UMass-Center for Marine Science and Technology, the Cape Cod National Seashore Laboratory, and the Barnstable County Laboratory for professional analyses of samples to complement and confirm our laboratory findings.
- And, most particularly, by the forty-seven persons who offered to collect, analyze, and record samples throughout the year.

We are indebted to each of these dedicated volunteers.

Respectfully submitted,  
Joe McCarthy, Chairman

## MARINE WATER QUALITY TASK FORCE

In pursuit of its charge to protect Orleans natural marine resources the committee made recommendations to town officers for remedial action at seven prioritized problem sites:

- An engineering study of storm drainage at Rock Harbor
- Mitigation of Pollutants entering Town Cove
- Construction of infiltration systems as designed by state engineers at five sites in early 1998

These recommendations are based on a continuing study of the quality of Town estuaries, 1988-1997, which includes:

- Analyzing and reporting fecal coliform presence at 91 stations in a longitudinal program
- Measuring nutrient loading and chlorophyll levels at ten Pleasant Bay sites
- Operating the new Orleans Marine Water Quality Laboratory with the support of the Orleans Water Department.

Program expansion to include nutrient as well as bacteriological analyses was made possible by:

- Award of a \$4,200 grant from the Massachusetts Coastal Zone Management Program for laboratory equipment, supplies, and services

## WEIGHTS & MEASURES

The sealer of weights and measures inspects, tests, seals or condemns all commercial weighing devices. This includes scales, dry linear measures, apothecary measures, gasoline dispensers and oil delivery trucks. In addition, the sealer checks packaged commodities for proper weight, enforces unit pricing regulations, investigates various complaints and possible violations. The breakdown of activities is as follows:

Scales certified	149
Scales not sealed	2
Scales condemned	0
Apothecary Weights	5
Gasoline pumps	62
Oil trucks	13
Unit pricing inspections	498
Complaints investigated	22

Respectfully submitted,  
James R. Ehrhart

## ZONING BOARD OF APPEALS

The purpose of the Board is to hear and decide applications or petitions for Special Permits or Variances as empowered under the Zoning Bylaws of the Town and the Massachusetts General Laws, Chapter 40A, and to hear and decide appeals from decisions of the Zoning Administrator.

A total of 34 cases were submitted, 33 were heard, 1 was withdrawn before it was heard, and one was continued to 1998. Of the 23 Special Permits heard, 19 were granted, 3 existing Special Permits were modified and one withdrawn. Of the 6 Variances heard, 4 were granted and 2 denied. Both of the Appeals heard were denied. 1 past case was remanded back to the Board and was withdrawn without prejudice. There were 17 meetings in 1997.

Respectfully submitted,  
Susan B. Christie, Chairman

## ZONING BYLAW TASK FORCE

The Zoning Bylaw Task Force was formed 4 years ago to review the Zoning Bylaw and propose changes that will improve and update zoning regulations. The Task Force, at full capacity, is comprised of 2 Planning Board and 2 Zoning Board of Appeals members, the Building Commissioner, the Town Planner (or assistant), and three members at large.

The Zoning Bylaw Task Force held 9 meetings in 1997. One bylaw regulating telecommunications towers was presented and passed at Town Meeting.

The Task Force is scheduled to meet twice monthly in 1998 to work on various amendments to present at the May 1998 Town Meeting.

Respectfully Submitted,  
Jon Eitelbach, Chairman





**TOWN OF ORLEANS**  
*Town Hall, 19 School Road*  
*Orleans, MA 02653*

**CITIZEN INTEREST FORM**

Today's Date	Name
Street Address	
Mailing Address	
Home Phone	Business Phone

Thank you for your interest in serving the Town. Please prioritize your interest in committees on the back of this form (i.e. preference 1, 2, 3, etc.)

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EXPERIENCE which might be helpful to the Town:

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EDUCATIONAL BACKGROUND which might be useful to the Town:

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Are you available to serve on a Town committee/commission on a year-round basis?

- yes       no

If no, what is your availability: \_\_\_\_\_

How did you become interested in serving the Town

- newspaper       friend       self interest       \_\_\_\_\_

We suggest that you be aware of the time commitment you will need to make to the Committee/Board of your choice. If you need details on time commitments please contact the Selectmen's Office at 240-3700 ext. 415.

**PLEASE RETURN TO**  
**Board of Selectmen**  
**Town of Orleans**  
**19 School Road**  
**Orleans, MA 02653**

**TOWN OF ORLEANS  
COMMITTEES, BOARDS, and COUNCILS**

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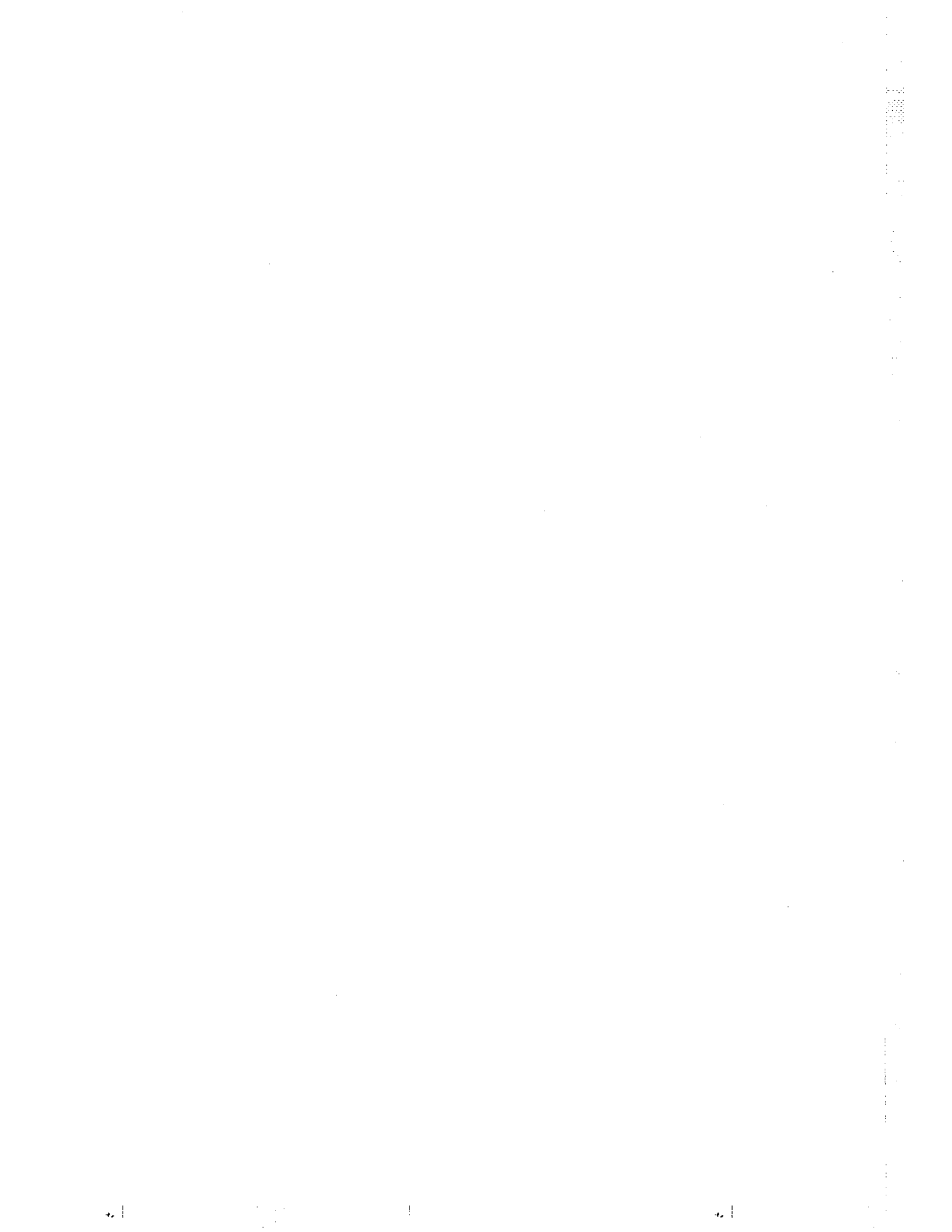
I would like to serve Orleans and might be interested in the following (please indicate your preference 1, 2, 3, etc).

- |   |   |
|---|---|
| <input type="checkbox"/> Architectural Review Committee               | <input type="checkbox"/> Housing Task Force                           |
| <input type="checkbox"/> Bikeway Committee                            | <input type="checkbox"/> Insurance Advisory Committee                 |
| <input type="checkbox"/> Board of Assessors                           | <input type="checkbox"/> Marine Water Quality Task Force              |
| <input type="checkbox"/> Building Code Appeals Board                  | <input type="checkbox"/> Open Space Committee                         |
| <input type="checkbox"/> Cape Cod Regional Tech High School Committee | <input type="checkbox"/> Planning Board                               |
| <input type="checkbox"/> Committee on Disabilities                    | <input type="checkbox"/> Solid Waste Advisory and Recycling Committee |
| <input type="checkbox"/> Conservation Commission                      | <input type="checkbox"/> Technology and Communications                |
| <input type="checkbox"/> Council on Aging                             | <input type="checkbox"/> Water Advisory Board                         |
| <input type="checkbox"/> Cultural Council                             | <input type="checkbox"/> Zoning Board of Appeals                      |
| <input type="checkbox"/> Economic Development Council                 | <input type="checkbox"/> Willing To Serve As Needed                   |
| <input type="checkbox"/> Finance Committee                            | <input type="checkbox"/> Other  |

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